



Capital Improvement Program Description

The Town Manager is responsible for submitting a five-year capital planning program for all departments to the Board of Selectmen, Finance Committee, and ultimately the Town Meeting each year. A Capital Planning Committee was created in 1986 to advise and make recommendations to the Town Manager regarding the capital plan. The Capital Planning Committee (CPC) comprises 9 members who meet between the months of September and December to review the requested capital items by all departments, boards, and committees and develop a recommended budget and plan to the Town Manager. The members include 5 members of the public, the Comptroller, the Treasurer/ Collector, the Superintendent or her representative, and the Town Manager or his representative. Annually the first year of the Capital Plan is submitted to the Town Meeting as the Capital Budget for appropriation. The Five Year Capital Plan is reviewed and revised each year to make changes in priorities and to add an additional year to the planning process.

The goal of the Capital Planning Program is to provide a means of planning for the maintenance and/or improvement of the capital assets and infrastructure of the Town of Arlington. The maintenance of the infrastructure and the capital assets of the Town is of vital importance to the delivery of the quality services for which the Town is known. The following are the objectives :

- Review, plan, and coordinate capital improvements so as to promote a systematic, organized replacement and acquisition schedule.
- Ensure that, given limited resources, the capital needs of the community are met.
- Present a sound financial package so as to stabilize and level out the debt of the Town. It should assure timely planning for the most economical method of financing capital improvements.
- Ensure wider community participation in the planning of projects, reducing the pressure to fund some projects that do not present as great a need as others.
- Promote a more effective administration and coordination of capital projects to reduce scheduling problems, and conflicting or overlapping projects not only among local departments, but also among other local and state agencies and private enterprises such as the gas and electric companies.

In reviewing the requests of the operating departments, the committee uses the following criteria for evaluation:

1. Imminent threat to the **health** and safety of citizens/property.
2. **Preservation** of operations/necessary expenditure. This does not include ordinary maintenance but rather maintaining a current service level through improvement of a capital asset. These may be major expenditures that will avoid costly replacement in the future.
3. Requirement of State or Federal **Law**/regulation.
4. Improvement of **infrastructure**.
5. Improvement of **productivity**.
6. **Alleviation** of an overtaxed/overburdened situation.

The relationship of the project to other Town projects and needs are also be considered in the review and prioritization.

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Capital Improvement Program Description (*continued*)

The Capital Planning Process:

The CPC receives capital budget requests from Department Heads and begins to meet and review requests in early October. The CPC members look at the Town's overall financial situation and, within this larger context, each department's request is compared to the request and the recommendation from the prior year and to the five-year capital plan for that department. The members also tend to ask if this request reflects an interdepartmental planning effort, if the department has considered other sources of funding, or if the department has undertaken any kind of cost/benefit analysis. CPC members like to see evidence of longer-term planning for departmental needs, as well as planning for maintenance expenses and of interdepartmental cooperation. Priorities that emerge suddenly in one year with no reference in prior year requests tend to be more heavily scrutinized.

Information technology requests are expected to have passed through the master planning process, coordinated and updated through the Information Technology Advisory Committee (ITAC). The ITAC maintains a 5 year plan for IT expenses including phones, wireless, computer systems replacement, GIS, etc.

Increasingly, the CPC looks for evidence of long-term interdepartmental planning around expenditures for buildings, playgrounds, parks and fields. Vehicles and copiers are common requests and the CPC is interested in coordinated purchasing programs for these items.

The capital budget is prepared from a Town-wide perspective. There is no assumption of a budget quota for individual departments. CPC members look at the history of spending patterns for each department. Departments that have requested and received more money than actually required tend to be more heavily scrutinized.

The CPC members each specialize in two or three departments and meet with those department heads during the Fall. The intent of these meetings is to enable the CPC to gain a fuller understanding of the current and long-term needs of the department, and the process used to determine these needs. The results of these meetings are reported back to the whole CPC and are often discussed by the group.

The CPC converts the data requests to a spreadsheet and reviews the requests in relation to their priorities, their urgency, their cost, etc. The sum of money available to fund the Town's Capital program is approximately five percent (5%) of the total revenue. This sum includes the debt service from prior years. Historically the CPC has received requests far exceeding this sum. Thus very difficult decisions must be made as to what projects receive funding in any given year. After considerable review, the CPC recommends a capital budget for the Town, based on advice from the Finance Committee and others about what the Town can afford. The recommendations are submitted to the Town Manager.

The Capital Budget for FY 2012 and the Capital Plan for FY 2012—2016 are presented on the following pages. The terms "Bonds," "Cash," and "Other" are used to describe the sources of funding for the capital budget and plan. "Cash" refers to those expenditures that are paid for in their entirety in the next fiscal year directly from the general fund. "Bonds" refers to those expenditures that are acquired through borrowing, the payments for which may or may not affect the next fiscal year, but in any event are paid for over an extended period of time, usually three to twenty years. Those extended payments include both principal and interest, usually referred to as "debt service." "Other" refers to those expenditures that are financed from sources that do not arise directly from the Town's tax levy; these sources may be state or federal grants, user fees, private donations, trust funds, and other non-tax sources.



Capital Budget FY 2012 and Capital Plan FY 2012—2016

The Town's capital improvements program policies call for the allocation of approximately 5% of the general fund revenues to the capital budget. This is exclusive of dedicated funding sources such as enterprise funds, grants, and Proposition 2 ½ debt exclusion projects. FY2012 funding for the capital budget is as follows:

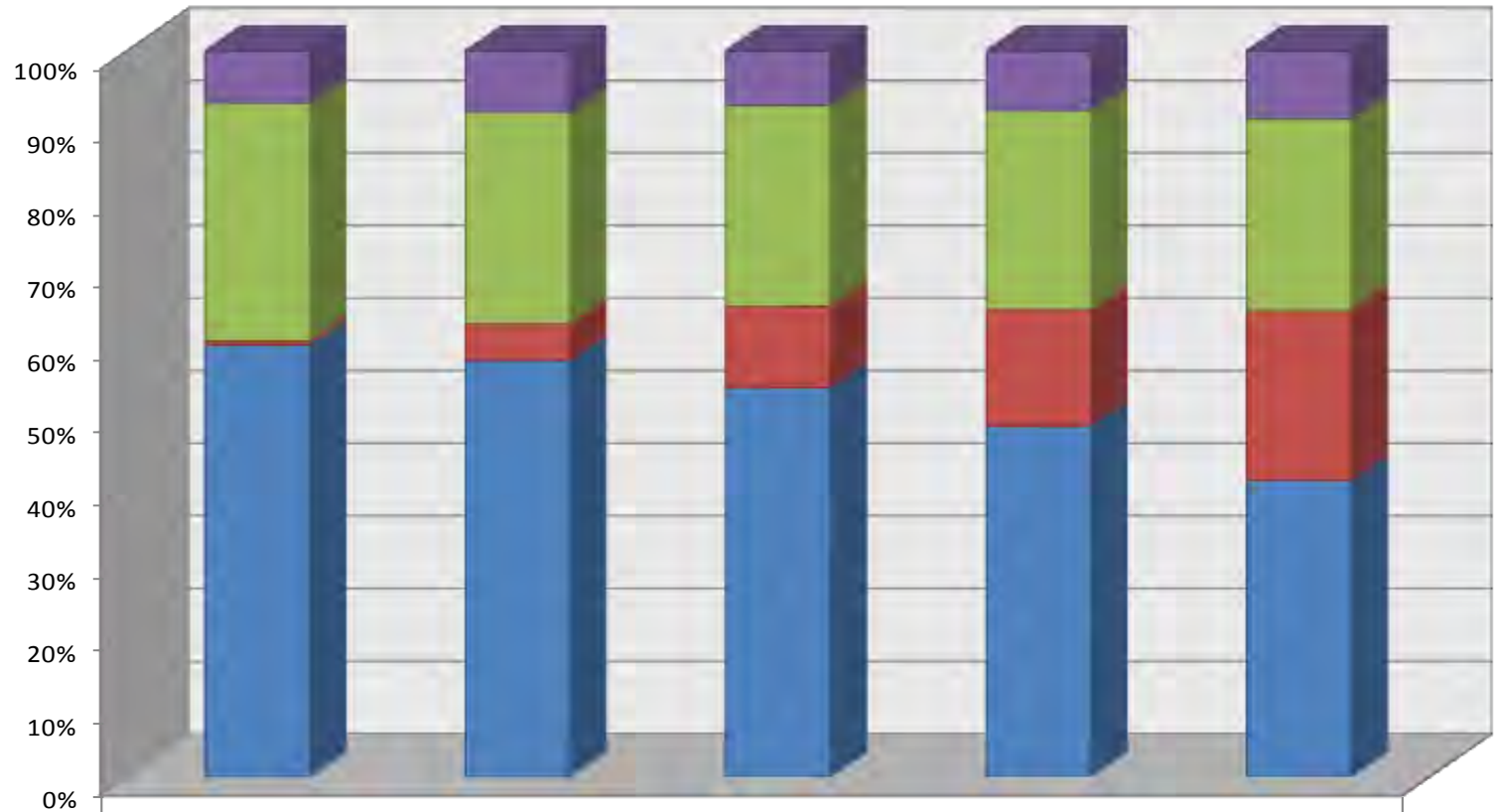
Bonding	\$1,249,530
Cash	\$618,400
Other	\$3,509,105

The existing non-exempt debt is \$5.1 million. The total capital budget for FY2012, including debt, is estimated at \$8.4 million. Major projects to be funded in FY2012 include: design work to be performed for the envelope repairs to the Community Safety building, sidewalk and road work for approximately \$1 million, and water and sewer work for \$2.35 million. The continuing Stratton School renovation project involves three phases totaling \$2.4 million, most of which will be bonded. The Town has also applied for and is currently under consideration to receive MSBA Green Repair Grant funding to supplement the improvements being made at Stratton. The debt service for this will be financed with the annual appropriation of \$150,000 already factored into the capital plan.

The renovation/rebuild of the Thompson School has received approval of the Massachusetts School Building Authority (MSBA) to proceed with the schematic design process. Authorization for the total project costs of \$20 million may be sought at a Special Town Meeting this May. The MSBA is anticipated to provide funding for approximately 47% of the project costs as approved by the MSBA.



Capital Plan Appropriation



	FY2012	FY2013	FY2014	FY2015	FY2016
Cash	618,400	703,150	630,500	670,300	789,500
Exempt Debt*	2,836,327	2,434,589	2,332,724	2,243,452	2,243,452
New Non-exempt Debt	42,388	411,157	941,513	1,307,626	1,967,325
Existing Non-Exempt Debt	5,140,725	4,781,640	4,519,891	3,952,031	3,455,666

*Exclusive of Thompson rebuild

*Exclusive of Symmes debt service FY 2013 –2016



Capital Budget Fiscal Year 2012

DEPARTMENT	PROGRAM	EXPENDITURE	FUNDING SOURCE			Grand Total	
			BOND	CASH	OTHER		
COMMUNITY SAFETY - FIRE SERVICES	EQUIPMENT REPLACEMENT	Thermal Imaging Cameras	\$24,000			\$24,000	
		Replace fire alarm system	\$75,000			\$75,000	
		Amkus Tool cutters	\$18,000			\$18,000	
	PHOTOCOPIER PROGRAM	Photocopier lease		\$1,500		\$1,500	
COMMUNITY SAFETY - POLICE SERVICES	EQUIPMENT REPLACEMENT	Bullet Proof Vest Program		\$15,000		\$15,000	
		Radio Upgrade & Replacement		\$12,000		\$12,000	
	PHOTOCOPIER PROGRAM	Photocopier		\$4,500		\$4,500	
	PUBLIC BUILDING MAINTENANCE	C.S. Building Renovations DWGS -5 Year plan	\$232,000			\$232,000	
	VEHICLE REPLACEMENT	Vehicle Replacement Program		\$100,000		\$100,000	
COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND	VEHICLE REPLACEMENT	Van Replacement Program			\$10,000	\$10,000	
INFORMATION TECHNOLOGY	INFORMATION TECHNOLOGY	Educational IT Program	\$125,000			\$125,000	
		Library MLN Equipment	\$20,600			\$20,600	
		School Dept-Admin Micro Program	\$40,000			\$40,000	
		Software Upgrades & Standardization	\$30,000			\$30,000	
		Town-Microcomputer Program	\$60,000			\$60,000	
		Library -PC Vend Printing/Photocopier	\$5,100			\$5,100	
		School - Software Licensing	\$40,000			\$40,000	
		DPW - Water/Sewer Plans & Records			\$45,000		\$45,000
		Web-based GIS viewer	\$11,000				\$11,000
LEGAL/WORKERS' COMPENSATION	PHOTOCOPIER PROGRAM	Photocopier		\$3,000		\$3,000	
LIBRARY	PHOTOCOPIER PROGRAM	Photocopier		\$900		\$900	
	PUBIC BUILDING MAINTENANCE	Storm Window replacement	\$35,330			\$35,330	
		Outdoor Lamp Stand and Fixture	\$13,500			\$13,500	
	ROADS AND PATHS INFRASTRUCTURE	Parking Lot Paving	\$9,000			\$9,000	



Capital Budget Fiscal Year 2012 (continued)

DEPARTMENT	PROGRAM	EXPENDITURE	FUNDING SOURCE			Grand Total
			BOND	CASH	OTHER	
PLANNING	PHOTOCOPIER PROGRAM	Photocopier/Equipment		\$4,000		\$4,000
PUBLIC WORKS ADMINISTRATION	DEPARTMENTAL PROJECT	Mall Lights		\$16,000		\$16,000
	PHOTOCOPIER PROGRAM	Photocopier		\$1,500		\$1,500
PUBLIC WORKS HIGHWAY DIVISION	EQUIPMENT REPLACEMENT	Sander Body	\$16,000			\$16,000
		Road Patch Heater (Durapatch machine)	\$51,000			\$51,000
	ROADS AND PATHS INFRASTRUCTURE	Chapter 90 Roadway			\$500,000	\$500,000
		Roadway Reconstruction		\$350,000		\$350,000
		Sidewalks and Curbstones		\$5,000		\$5,000
		Install Sidewalk Ramps	\$65,000		\$125,000	\$190,000
PUBLIC WORKS NATURAL RESOURCES DIVISION	VEHICLE REPLACEMENT	1 Ton Dump Truck w/plow	\$63,000			\$63,000
PUBLIC WORKS PROPERTIES DIVISION	INFRASTRUCTURE IMPROVEMENT	Spy Pond Field Bleachers & Stairs	\$75,000			\$75,000
PUBLIC WORKS WATER/SEWER DIVISION	EQUIPMENT REPLACEMENT	Small equipment			\$5,000	\$5,000
	INFRASTRUCTURE IMPROVEMENT	Sewer System Rehabilitation			\$1,500,000	\$1,500,000
		Water System Rehabilitation			\$700,000	\$700,000
		Hydrant replacement program			\$100,000	\$100,000
		Lift Station upgrade			\$50,000	\$50,000
VEHICLE REPLACEMENT	Utility Truck			\$75,000	\$75,000	
RECREATION	PARKS & PLAYGROUNDS	Thorndike Field Dog Park		\$25,000		\$25,000
REDEVELOPMENT BOARD	INFRASTRUCTURE IMPROVEMENT	ARB - Central School Interior baths, halls, lobby			\$15,000	\$15,000
		ARB - Jefferson Cutter Exterior Chimney/			\$3,000	\$3,000
		ARB - 23 Maple Street Exterior Chimney/			\$55,000	\$55,000
		ARB - Jefferson Cutter Mechanical/			\$10,000	\$10,000
		ARB - Jefferson Cutter Exterior			\$15,000	\$15,000



Capital Budget Fiscal Year 2012 (continued)

DEPARTMENT	PROGRAM	EXPENDITURE	FUNDING SOURCE			Grand Total	
			BOND	CASH	OTHER		
SCHOOLS	EQUIPMENT REPLACEMENT	Replace Fire Control Inst. Alarm Panels Otton	\$45,000			\$45,000	
	MAJOR REPAIRS	High School - HVAC steam trap replacement	\$30,000			\$30,000	
	PHOTOCOPIER PROGRAM	Photocopier Lease Program		\$80,000		\$80,000	
	PUBLIC BUILDING MAINTENANCE		Thompson School Improvements	\$120,000			\$120,000
			High School - exterior painting	\$20,000			\$20,000
			High School -Replace ventilating rooftop units	\$6,000			\$6,000
			High School -Replace heating and ventilation units - INCREASE	\$20,000			\$20,000
TOWN MANAGER	EQUIPMENT REPLACEMENT	Streetlights - conversion high pressure sodium to LED			\$268,500	\$268,500	
		AHS maintenance of steam traps			\$12,780	\$12,780	
		Hardy School replacement head end - energy mgmt system			\$19,825	\$19,825	
Grand Total			\$1,249,530	\$618,400	\$3,509,105	\$5,377,035	



CAPITAL PLAN FY2012—2016

			FISCAL YEAR						
DEPARTMENT	PROGRAM	EXPENDITURE	2012	2013	2014	2015	2016	Grand Total	
BOARD OF SELECTMEN	PHOTOCOPIER PROGRAM	Photocopier lease			\$5,500	\$5,500	\$5,500	\$16,500	
BOARD OF SELECTMEN Total					\$5,500	\$5,500	\$5,500	\$16,500	
COMMUNITY SAFETY - FIRE SERVICES	DEPARTMENTAL PROJECT	Automatic Difibrillators		\$16,000				\$16,000	
		Protective Gear Replacement		\$32,000	\$40,000	\$40,000		\$112,000	
	EQUIPMENT REPLACEMENT	Amkus Tool cutters	\$18,000						\$18,000
		Breathing apparatus, SCBA					\$70,000		\$70,000
		Replace fire alarm system	\$75,000						\$75,000
		Self Contained Breathing Apparatus			\$70,000	\$70,000			\$140,000
		Thermal Imaging Cameras	\$24,000						\$24,000
	INFRASTRUCTURE IMPROVEMENT	Fire Station - Central					\$5,200,000		\$5,200,000
		Fire Station Plan - Central Station			\$320,000				\$320,000
	PHOTOCOPIER PROGRAM	Photocopier lease	\$1,500						\$1,500
	VEHICLE REPLACEMENT	Ambulance replacement				\$170,000			\$170,000
		Fire prevention vehicle					\$30,000		\$30,000
		Replace 1 Engine						\$525,000	\$525,000
		Replace C2						\$40,000	\$40,000
	COMMUNITY SAFETY - FIRE SERVICES Total			\$118,500	\$48,000	\$600,000	\$5,340,000	\$635,000	\$6,741,500
COMMUNITY SAFETY - POLICE SERVICES	DEPARTMENTAL PROJECT	Digital fingerprint imaging machine			\$25,000			\$25,000	
		Laser Radar		\$3,500			\$4,500	\$8,000	
	EQUIPMENT REPLACEMENT	Bullet Proof Vest Program	\$15,000	\$15,000	\$15,000	\$17,000	\$17,000	\$79,000	
		Radio Upgrade & Replacement	\$12,000	\$12,000				\$24,000	
		Speed Trailer Replacement					\$15,000	\$15,000	
	PHOTOCOPIER PROGRAM	Photocopier	\$4,500	\$4,500				\$9,000	
	PUBLIC BUILDING MAINTENANCE	C.S. Building Renovations -5 Year plan		\$2,200,000			\$246,000	\$2,214,000	\$4,660,000
		C.S. Building Renovations DWGS -5 Year plan	\$232,000						\$232,000



CAPITAL PLAN FY2012—2016 (CONTINUED)

			FISCAL YEAR					
DEPARTMENT	PROGRAM	EXPENDITURE	2012	2013	2014	2015	2016	Grand Total
COMMUNITY SAFETY- POLICE SERVICES	VEHICLE REPLACEMENT	Animal Control Van		\$30,000				\$30,000
		Vehicle Replacement Program	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
		Vehicle Replacement Program - Hybrid -					\$28,000	\$28,000
COMMUNITY SAFETY - POLICE SERVICES Total			\$363,500	\$2,365,000	\$140,000	\$363,000	\$2,378,500	\$5,610,000
COMMUNITY SAFETY - SUPPORT SERVICES	EQUIPMENT REPLACEMENT	High Speed Tire Balance Machine					\$10,500	\$10,500
		Tire Changing Machine				\$15,000		\$15,000
COMMUNITY SAFETY - SUPPORT SERVICES Total						\$15,000	\$10,500	\$25,500
COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND	VEHICLE REPLACEMENT	Van Replacement Program	\$10,000		\$10,000			\$20,000
COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND Total			\$10,000		\$10,000			\$20,000
HEALTH & HUMAN SERVICES	INFRASTRUCTURE IMPROVEMENT	Whittemore Robbins House Window Replacement		\$8,000				\$8,000
	PUBLIC BUILDING MAINTENANCE	Robbins House Cottage beams, sill, siding			\$15,000			\$15,000
		Robbins House Cottage kitchen & bath		\$25,000				\$25,000
		Whittemore Robbins House - Stairwell 1st fl			\$4,000			\$4,000
		Whittemore Robbins House kitchen					\$150,000	\$150,000
HEALTH & HUMAN SERVICES Total				\$33,000	\$19,000		\$150,000	\$202,000
INFORMATION TECHNOLOGY	INFORMATION TECHNOLOGY	DPW - Water/Sewer Plans & Records	\$45,000					\$45,000
		Educational IT Program	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$625,000
		Library MLN Equipment	\$20,600	\$19,100	\$18,600	\$19,500	\$17,650	\$95,450
		Library -PC Vend Printing/Photocopier Pro-	\$5,100	\$5,100	\$5,100	\$5,100	\$5,100	\$25,500
		Library RFID system					\$225,000	\$225,000
		Replacement of Receivable Package					\$200,000	\$200,000
		School - Software Licensing	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000
School Dept-Admin Micro Program	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000		



CAPITAL PLAN FY 2012 –2016 (CONTINUED)

			FISCAL YEAR						
DEPARTMENT	PROGRAM	EXPENDITURE	2012	2013	2014	2015	2016	Grand Total	
INFORMATION TECHNOLOGY		Software Upgrades & Standardization	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$150,000	
		Town-Microcomputer Program	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$300,000	
		Web-based GIS viewer	\$11,000					\$11,000	
INFORMATION TECHNOLOGY Total			\$376,700	\$319,200	\$318,700	\$319,600	\$742,750	\$2,076,950	
INSPECTIONS	VEHICLE REPLACEMENT	Vehicle - Plumbing					\$25,000	\$25,000	
INSPECTIONS Total							\$25,000	\$25,000	
LEGAL/WORKERS' COMPENSATION	PHOTOCOPIER PROGRAM	Photocopier	\$3,000					\$3,000	
LEGAL/WORKERS' COMPENSATION Total			\$3,000					\$3,000	
LIBRARY	PHOTOCOPIER	Photocopier	\$900					\$900	
	PUBLIC BUILDING MAINTENANCE	Exhaust fans			\$5,350	\$5,600	\$5,800	\$5,800	\$22,550
		Hot Water Heater				\$6,000			\$6,000
		Outdoor Lamp Stand and Fixture	\$13,500						\$13,500
		Repair Honeywell 3 way valves & controller						\$7,200	\$7,200
		Replace heating/cooling water pumps						\$16,000	\$16,000
		Replace roofs 1892 & 1931 buildings			\$300,000				\$300,000
		Replacement of roof covering - membrane			\$38,200				\$38,200
		Repointing - 1990 Addition						\$22,500	\$22,500
		Repointing of 1892 Building				\$150,000			\$150,000
		Roof Drainage			\$3,200				\$3,200
		Roof Repairs - 1990 Addition			\$6,500				\$6,500
		Storm Window replacement	\$35,330						\$35,330
		Windows- 1892 Building				\$45,200			\$45,200
	ROADS AND PATHS INFRA-	Parking Lot Paving	\$9,000						\$9,000
	VEHICLE RE-	Library Van						\$20,000	\$20,000
Vehicle - Building/Plumbing/Wire Inspectors				\$25,000				\$25,000	
LIBRARY Total			\$58,730	\$378,250	\$206,800	\$28,300	\$49,000	\$721,080	



CAPITAL PLAN FY 2012 –2016 (CONTINUED)

			FISCAL YEAR					
DEPARTMENT	PROGRAM	EXPENDITURE	2012	2013	2014	2015	2016	Grand Total
PLANNING	DEPARTMENTAL PROJECT	Comprehensive Master Plan					\$75,000	\$75,000
	INFRASTRUCTURE IMPROVEMENT	Retaining Wall adj to Town Hall & Library		\$50,000	\$50,000			\$100,000
	PHOTOCOPIER PROGRAM	Photocopier/Equipment	\$4,000	\$2,500				\$6,500
PLANNING Total			\$4,000	\$52,500	\$50,000		\$75,000	\$181,500
PUBLIC WORKS ADMINISTRATION	DEPARTMENTAL PROJECT	Mall Lights	\$16,000				\$32,000	\$48,000
	PHOTOCOPIER PROGRAM	Photocopier	\$1,500					\$1,500
	VEHICLE REPLACEMENT	Utility vehicle, 4 X 4		\$30,000				\$30,000
PUBLIC WORKS ADMINISTRATION Total			\$17,500	\$30,000		\$32,000		\$79,500
PUBLIC WORKS CEMETERY DIVISION	INFRASTRUCTURE IMPROVEMENT	Water System Rehab					\$675,000	\$675,000
	PUBLIC BUILDING MAINTENANCE	Garage Renovation/ Rehab Chapel/HVAC					\$250,000	\$250,000
	ROADS AND PATHS INFRASTRUCTURE	Roadway Improvements			\$230,000			\$230,000
	VEHICLE REPLACEMENT	Backhoe				\$90,000		\$90,000
PUBLIC WORKS CEMETERY DIVISION Total					\$230,000	\$90,000	\$925,000	\$1,245,000
PUBLIC WORKS ENGINEERING	DEPARTMENTAL PROJECT	Roadway Consulting Services			\$25,000			\$25,000
PUBLIC WORKS ENGINEERING Total					\$25,000			\$25,000
PUBLIC WORKS HIGHWAY DIVISION	EQUIPMENT REPLACEMENT	4WD truck w/sander 44,000 GVW					\$132,000	\$132,000
		Backhoe/Loader 1.5 CY					\$113,000	\$113,000
		Road Patch Heater (Durapatch machine)	\$51,000					\$51,000
		Sander Body	\$16,000	\$17,000	\$17,000	\$17,000	\$17,000	\$84,000
		Snow Plow - (1 per yr.)		\$12,000		\$12,000		\$24,000



CAPITAL PLAN FY 2012 –2016 (CONTINUED)

DEPARTMENT	PROGRAM	EXPENDITURE	FISCAL YEAR					Grand Total
			2012	2013	2014	2015	2016	
PUBLIC WORKS HIGHWAY DIVISION	INFRASTRUCTURE IMPROVEMENT	Replace Retaining Wall - Westminster Ave					\$99,000	\$99,000
	ROADS AND PATHS INFRASTRUCTURE	Chapter 90 Roadway	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000
		Install Sidewalk Ramps	\$190,000	\$190,000	\$190,000	\$190,000	\$65,000	\$825,000
		Roadway Reconstruction	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,670,000
		Sidewalks and Curbstones	\$5,000	\$50,000	\$70,000	\$75,000	\$50,000	\$250,000
	VEHICLE REPLACEMENT	2 Pickups 4WD w/ plow				\$114,000		\$114,000
		33,000 gvw dump truck		\$85,000				\$85,000
		4WD Truck w/Sander				\$109,000		\$109,000
		Compressor Truck			\$20,000			\$20,000
		Loader					\$160,000	\$160,000
		Pickups 4WD w/ plow		\$58,000				\$58,000
		Street Sweeper				\$170,000		\$170,000
	Truck w/welder unit, 350 amp			\$90,000			\$90,000	
	PUBLIC WORKS HIGHWAY DIVISION Total			\$1,032,000	\$1,262,000	\$1,237,000	\$1,537,000	\$1,486,000
PUBLIC WORKS NATURAL RESOURCES DIVISION	EQUIPMENT REPLACEMENT	Mini-Loader (Skid-Steer) w/Sidewalk Plow & Snow Blower					\$70,000	\$70,000
		Small Equipment			\$6,000		\$6,000	\$12,000
	VEHICLE REPLACEMENT	1 Ton Dump Truck w/plow	\$63,000		\$65,000			\$128,000
		1 Ton Utility Truck				\$68,000	\$68,000	\$136,000
		Landscaping Multi-Purpose Tractor, 4wd		\$50,000				\$50,000
		Pickup			\$47,000			\$47,000
PUBLIC WORKS NATURAL RESOURCES DIVISION Total			\$63,000	\$50,000	\$118,000	\$68,000	\$144,000	\$443,000
PUBLIC WORKS PROPERTIES DIVISION	INFRASTRUCTURE IMPROVEMENT	DPW Yard Bldg C Replace Spanish Tile Roof					\$396,000	\$396,000
		High School Parking lot culvert		\$225,000	\$225,000			\$450,000
		Spy Pond Field Bleachers & Stairs	\$75,000					\$75,000
		Town Hall Renovation Program					\$100,000	\$100,000



CAPITAL PLAN FY 2012 –2016 (CONTINUED)

DEPARTMENT	PROGRAM	EXPENDITURE	FISCAL YEAR					Grand Total
			2012	2013	2014	2015	2016	
PUBLIC WORKS PROPERTIES DIVISION	PUBLIC BUILDING MAINTENANCE	Buildings Rehab consultant Services			\$18,000		\$18,000	\$36,000
		Fox Library Windows			\$5,000			\$5,000
	VEHICLE RE-	Van				\$28,000		\$28,000
PUBLIC WORKS PROPER-			\$75,000	\$225,000	\$248,000	\$28,000	\$514,000	\$1,090,000
PUBLIC WORKS WATER/SEWER DIVISION	EQUIPMENT REPLACEMENT	8-ton truck, flat bed for Generator Mount					\$78,000	\$78,000
		Drainage Rehab-Regulatory Compliance (Ch-308)		\$100,000	\$100,000	\$150,000	\$150,000	\$500,000
		Small Equipment	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
	INFRASTRUCTURE IMPROVEMENT	Hydrant replacement program	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
		Lift Station upgrade	\$50,000	\$100,000	\$50,000			\$200,000
		Sewer System Rehabilitation	\$1,500,000	\$1,200,000	\$1,400,000	\$1,300,000	\$850,000	\$6,250,000
		Water System Rehabilitation	\$700,000	\$950,000	\$750,000	\$850,000	\$1,300,000	\$4,550,000
	VEHICLE RE-	Catch Basin Cleaner			\$295,000			\$295,000
		FlatBed 8-ton Truck - Generator Mount					\$78,000	\$78,000
		Pickup		\$51,000				\$51,000
		Utility Truck	\$75,000					\$75,000
PUBLIC WORKS WATER/			\$2,430,000	\$2,506,000	\$2,700,000	\$2,405,000	\$2,561,000	\$12,602,000
RECREATION	PARKS & PLAY-	Florence Ave Tot Lot		\$435,750				\$435,750
		Florence Field and Playground				\$210,000		\$210,000
		Hibbert		\$288,750				\$288,750
		Magnolia Field Basketball Court Renovation					\$75,000	\$75,000
		North Union					\$236,250	\$236,250
		Robbins Farm					\$483,000	\$483,000
		Robbins Farm Giant Hill Slide		\$25,000				\$25,000
		Spy Pond Tennis Courts				\$446,250		\$446,250
		Thorndike Field Dog Park	\$25,000					\$25,000
		Wellington Playground					\$427,624	\$427,624
RECREATION Total			\$25,000	\$749,500	\$656,250	\$1,221,874	\$2,652,624	



CAPITAL PLAN FY 2012 –2016 (CONTINUED)

			FISCAL YEAR						
DEPARTMENT	PROGRAM	EXPENDITURE	2012	2013	2014	2015	2016	Grand Total	
REDEVELOPMENT BOARD	DEPARTMENTAL PROJECT	BOS - Crosby Oil Tank Removal					\$15,000	\$15,000	
	EQUIPMENT REPLACEMENT	ARB - Central Boiler		\$40,000				\$40,000	
	INFRASTRUCTURE IMPROVEMENT		ARB - 23 Maple Roof/Gutter Downspout/ chimney				\$40,000		\$40,000
			ARB - 23 Maple Street Exterior Chimney/	\$55,000					\$55,000
			ARB - 23 Maple Street Exterior, repair paved			\$3,000			\$3,000
			ARB - 23 Maple Street Interior baths, halls,		\$30,000				\$30,000
			ARB - 23 Maple Street Mechanical/Electrica/			\$10,000			\$10,000
			ARB - 23 Maple Street remove oil tank					\$15,000	\$15,000
			ARB - Central Exterior driveway/walkway, stairs		\$10,000				\$10,000
			ARB - Central Exterior Trim/Brick/Stone/			\$20,000		\$20,000	\$40,000
			ARB - Central Interior baths, halls, lobby			\$15,000			\$15,000
			ARB - Central Library Interior baths, halls, lobby	\$15,000					\$15,000
			ARB - Central Library Mechanical/Electrica/		\$5,000	\$25,000			\$30,000
			ARB - Central Mechanical/Electrica/Plumbing/				\$55,000		\$55,000
			ARB - Central Oil Tank De-commissioning					\$15,000	\$15,000
			ARB - Jefferson Cutter Exterior	\$15,000					\$15,000
			ARB - Jefferson Cutter Exterior Chimney/Trim/	\$3,000	\$9,000		\$10,000		\$22,000
			ARB - Jefferson Cutter Interior baths, halls, stair-			\$15,000			\$15,000
			ARB - Jefferson Cutter Mechanical/Electrica/	\$10,000					\$10,000
			ARB - Jefferson Cutter/Gutter Downspout/					\$15,000	\$15,000
	BOS - Crosby Bldg Exterior driveway/walkway,					\$10,000	\$10,000		



CAPITAL PLAN FY 2012 –2016 (CONTINUED)

DEPARTMENT	PROGRAM	EXPENDITURE	FISCAL YEAR					Grand Total
			2012	2013	2014	2015	2016	
REDEVELOPMENT BOARD		BOS - Crosby School Downspouts, gutters,					\$195,000	\$195,000
		BOS - Parmenter Boiler		\$50,000				\$50,000
		BOS - Parmenter Oil Tank Removal				\$15,000		\$15,000
		MGR - Gibbs downspouts, gutters, roof		\$65,000				\$65,000
		MGR - Gibbs oil tank removal					\$20,000	\$20,000
REDEVELOPMENT BOARD Total			\$98,000	\$209,000	\$88,000	\$120,000	\$305,000	\$820,000
SCHOOLS	EQUIPMENT RE-PLACEMENT	AHS Auditorium chairs			\$50,000			\$50,000
		Custodial/maint. Equip. replacement program				\$5,000		\$5,000
		Replace Fire Control Inst. Alarm Panels HS			\$20,000			\$20,000
		Replace Fire Control Inst. Alarm Panels Otto-	\$45,000					\$45,000
	INFRASTRUCTURE IMPROVEMENT	AHS auditorium Building B steps		\$40,000				\$40,000
		Rooftop air conditioning unit			\$80,000			\$80,000
	MAJOR REPAIRS	Asbestos Abatement - Remove Tiles			\$5,000	\$5,000	\$5,000	\$15,000
		High School - HVAC steam trap replacement	\$30,000			\$10,000		\$40,000
	PHOTOCOPIER PROGRAM	Photocopier Lease Program	\$80,000	\$80,000				\$160,000
	PUBLIC BUILDING MAINTENANCE	Brackett School - exterior paving					\$40,000	\$40,000
		High School - exterior painting	\$20,000					\$20,000
		High School -Replace heating and ventilation	\$20,000	\$20,000	\$10,000			\$50,000
		High School -Replace ventilating rooftop units	\$6,000	\$6,000	\$6,000			\$18,000
		Stratton School Improvements		\$200,000				\$200,000
		Thompson School Improvements	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000	\$600,000



CAPITAL PLAN FY 2012 –2016 (CONTINUED)

DEPARTMENT	PROGRAM	EXPENDITURE	FISCAL YEAR					Grand Total
			2012	2013	2014	2015	2016	
SCHOOLS	STUDENT TRANS-PORTATION	Athletics Van - 8 passenger				\$35,000		\$35,000
		Bus 09 - 8 Passenger 7-D suburban					\$40,000	\$40,000
		Bus - 53 Passenger			\$85,000			\$85,000
		Bus 105 - 8 7-D suburban			\$39,000			\$39,000
		Van 110 - 8 passenger 7-D minivan				\$25,000		\$25,000
SCHOOLS Total			\$321,000	\$466,000	\$415,000	\$200,000	\$205,000	\$1,607,000
TOWN MANAGER	EQUIPMENT RE-PLACEMENT	AHS maintenance of steam traps	\$12,780					\$12,780
		Hardy School replacement head end - energy mgmt system	\$19,825					\$19,825
		Streetlights - conversion high pressure sodium to LED	\$268,500					\$268,500
	PHOTOCOPIER PRO-GRAM	Photocopier		\$5,000	\$5,000	\$5,000	\$3,000	\$18,000
TOWN MANAGER Total			\$301,105	\$5,000	\$5,000	\$5,000	\$3,000	\$319,105
TREASURER	PHOTOCOPIER PRO-GRAM	Photocopier		\$5,300	\$1,400			\$6,700
TREASURER Total				\$5,300	\$1,400			\$6,700
VETERANS' MEMORIAL RINK ENTERPRISE FUND	INFRASTRUCTURE IMPROVEMENT	Rink Renovations: Electrical/ Lighting					\$110,000	\$110,000
		Rink Renovations: Roof/ceiling/dehumidification		\$280,000				\$280,000
		Rink Renovations: Zamboni room/Locker rooms				\$265,000		\$265,000
VETERANS' MEMORIAL RINK ENTERPRISE FUND Total				\$280,000		\$265,000	\$110,000	\$655,000
Grand Total			\$5,377,035	\$8,983,750	\$6,417,400	\$11,477,650	\$11,546,124	\$43,801,959



CAPITAL PLAN FY2012 –2016 (CONTINUED)

Sum of AMOUNT	FISCAL YEAR					
FUNDING SOURCE	2012	2013	2014	2015	2016	Grand Total
BOND	\$1,249,530	\$5,055,600	\$1,963,900	\$7,567,350	\$6,958,624	\$22,795,004
CASH	\$618,400	\$703,150	\$630,500	\$670,300	\$789,500	\$3,411,850
OTHER	\$3,509,105	\$3,225,000	\$3,823,000	\$3,240,000	\$3,798,000	\$17,595,105
Grand Total	\$5,377,035	\$8,983,750	\$6,417,400	\$11,477,650	\$11,546,124	\$43,801,959