



Capital Improvement Program Description

The Town Manager is responsible for submitting a five-year capital planning program for all departments to the Board of Selectmen, Finance Committee, and ultimately the Town Meeting each year. A Capital Planning Committee was created in 1986 to advise and make recommendations to the Town Manager regarding the capital plan. The Capital Planning Committee (CPC) comprises 9 members who meet between the months of September and December to review the requested capital items by all departments, boards, and committees and develop a recommended budget and plan to the Town Manager. The members include 5 members of the public, the Comptroller, the Treasurer/ Collector, the Superintendent or her representative, and the Town Manager or his representative. Annually the first year of the Capital Plan is submitted to the Town Meeting as the Capital Budget for appropriation. The Five Year Capital Plan is reviewed and revised each year to make changes in priorities and to add an additional year to the planning process.

The goal of the Capital Planning Program is to provide a means of planning for the maintenance and/or improvement of the capital assets and infrastructure of the Town of Arlington. The maintenance of the infrastructure and the capital assets of the Town is of vital importance to the delivery of the quality services for which the Town is known. The following are the objectives :

- Review, plan, and coordinate capital improvements so as to promote a systematic, organized replacement and acquisition schedule.
- Ensure that, given limited resources, the capital needs of the community are met.
- Present a sound financial package so as to stabilize and level out the debt of the Town. It should assure timely planning for the most economical method of financing capital improvements.
- Ensure wider community participation in the planning of projects, reducing the pressure to fund some projects that do not present as great a need as others.
- Promote a more effective administration and coordination of capital projects to reduce scheduling problems, and conflicting or overlapping projects not only among local departments, but also among other local and state agencies and private enterprises such as the gas and electric companies.

In reviewing the requests of the operating departments, the committee uses the following criteria for evaluation:

1. Imminent threat to the **health** and safety of citizens/property.
2. **Preservation** of operations/necessary expenditure. This does not include ordinary maintenance but rather maintaining a current service level through improvement of a capital asset. These may be major expenditures that will avoid costly replacement in the future.
3. Requirement of State or Federal **Law**/regulation.
4. Improvement of **infrastructure**.
5. Improvement of **productivity**.
6. **Alleviation** of an overtaxed/overburdened situation.

The relationship of the project to other Town projects and needs are also be considered in the review and prioritization.

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**Capital Improvement Program Description (continued)****The Capital Planning Process:**

The CPC receives capital budget requests from Department Heads and begins to meet and review requests in early October. The CPC members look at the Town's overall financial situation and, within this larger context, each department's request is compared to the request and the recommendation from the prior year and to the five-year capital plan for that department. The members also tend to ask if this request reflects an interdepartmental planning effort, if the department has considered other sources of funding, or if the department has undertaken any kind of cost/benefit analysis. CPC members like to see evidence of longer-term planning for departmental needs, as well as planning for maintenance expenses and of interdepartmental cooperation. Priorities that emerge suddenly in one year with no reference in prior year requests tend to be more heavily scrutinized.

Information technology requests are expected to have passed through the master planning process, coordinated and updated through the Information Technology Advisory Committee (ITAC). The ITAC maintains a 5 year plan for IT expenses including phones, wireless, computer systems replacement, GIS, etc.

Increasingly, the CPC looks for evidence of long-term interdepartmental planning around expenditures for buildings, playgrounds, parks and fields. Vehicles and copiers are common requests and the CPC is interested in coordinated purchasing programs for these items.

The capital budget is prepared from a Town-wide perspective. There is no assumption of a budget quota for individual departments. CPC members look at the history of spending patterns for each department. Departments that have requested and received more money than actually required tend to be more heavily scrutinized.

The CPC members each specialize in two or three departments and meet with those department heads during the Fall. The intent of these meetings is to enable the CPC to gain a fuller understanding of the current and long-term needs of the department, and the process used to determine these needs. The results of these meetings are reported back to the whole CPC and are often discussed by the group.

The CPC converts the data requests to a spreadsheet and reviews the requests in relation to their priorities, their urgency, their cost, etc. The sum of money available to fund the Town's Capital program is approximately five percent (5%) of the total revenue. This sum includes the debt service from prior years. Historically the CPC has received requests far exceeding this sum. Thus very difficult decisions must be made as to what projects receive funding in any given year. After considerable review, the CPC recommends a capital budget for the Town, based on advice from the Finance Committee and others about what the Town can afford. The recommendations are submitted to the Town Manager.

The Capital Budget for FY 2011 and the Capital Plan for FY 2011—2015 are presented on the following pages. The terms "Bonds," "Cash," and "Other" are used to describe the sources of funding for the capital budget and plan. "Cash" refers to those expenditures that are paid for in their entirety in the next fiscal year directly from the general fund. "Bonds" refers to those expenditures that are acquired through borrowing, the payments for which may or may not affect the next fiscal year, but in any event are paid for over an extended period of time, usually three to twenty years. Those extended payments include both principal and interest, usually referred to as "debt service." "Other" refers to those expenditures that are financed from sources that do not arise directly from the Town's tax levy; these sources may be state or federal grants, user fees, private donations, trust funds, and other non-tax sources.



Capital Budget FY 2011 and Capital Plan FY 2011—2015

The Town’s capital improvements program policies call for the allocation of approximately 5% of the general fund revenues to the capital budget. This is exclusive of dedicated funding sources such as enterprise funds, grants, and Proposition 2 ½ debt exclusion projects. FY2011 funding for the capital budget is as follows:

Bonding	\$6,765,728
Cash	\$934,947
Other	\$2,870,000

The existing non-exempt debt is \$4.8 million. The total capital budget for FY2011, including debt, is estimated at \$8 million. Major projects to be funded in FY2011 include: the renovation of the Highland Fire Station for \$3.7 million; first phase of the Central Fire Station renovation involving restoration and preservation of masonry work for \$1.25 million; first phase of Stratton School renovation involving roof and other infrastructure work, totaling \$869,000; streets and sidewalks work for approximately \$1 million; water and sewer work for \$2.25 million, and parks renovation work for \$535,000. The Stratton School renovation project involves three phases totaling \$2.4 million, most of which will be bonded. The debt service for this will be financed with the annual appropriation of \$150,000 already factored into the capital plan.

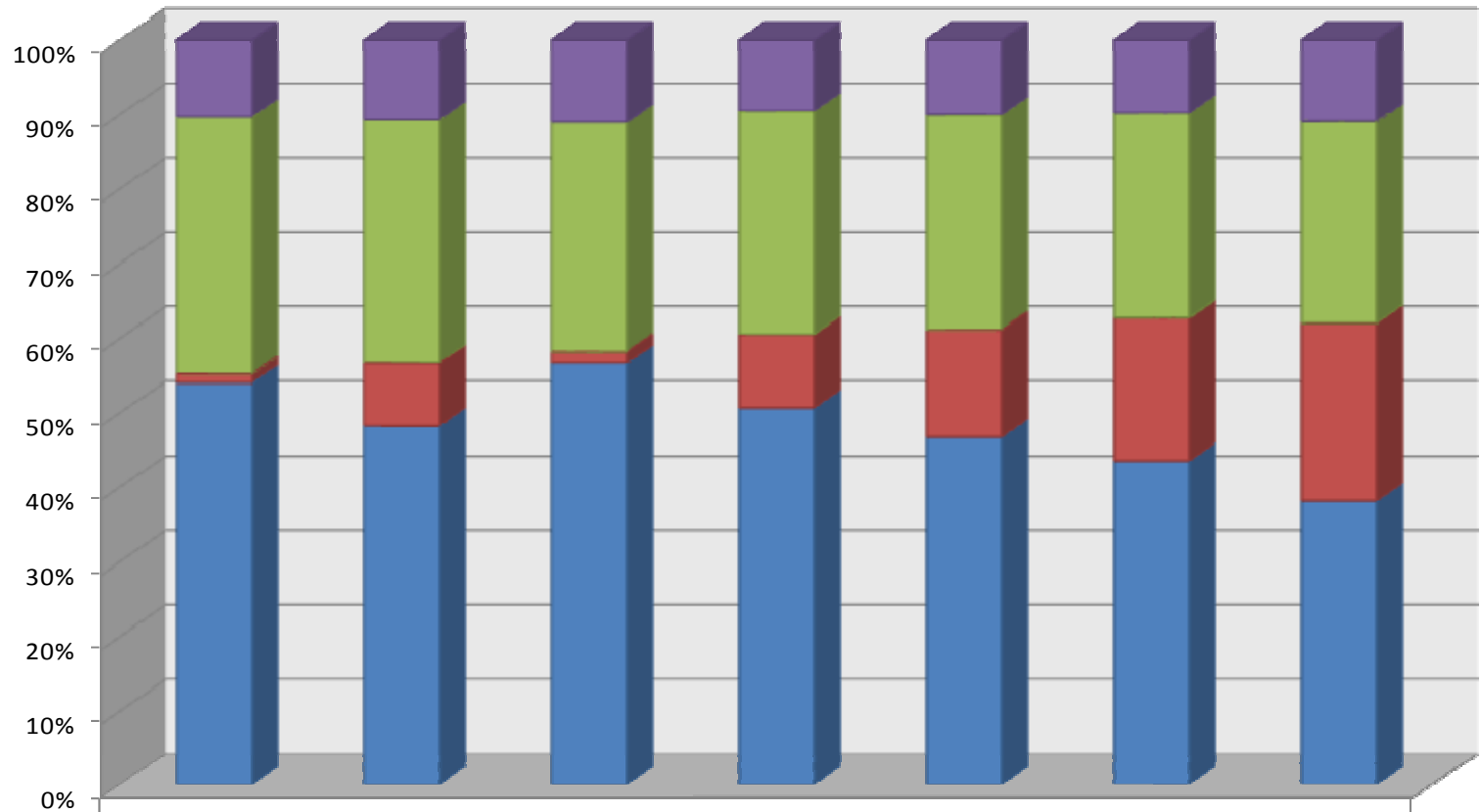
The renovation/rebuild of the Thompson School has received initial approval of the Massachusetts School Building Authority (MSBA), and is currently going through the MSBA project review and planning process. A project manager, PMA, has been engaged. An architect, HMFHG, has been selected, and has begun work on a feasibility study. It is yet to be determined whether this will be a major renovation project or a new school. The MSBA is anticipated to provide funding for approximately 40% of the project costs they approve.

Looking over the five year capital plan, the major expenditures include \$5.2 million for the renovation of the Central Fire Station, \$2 million for renovations to the Community Safety Building, \$450,000 for additional roof and repointing work at Robbins Library, an average of \$1 million per year for streets and sidewalks, an average of \$2.2 million per year for water and sewer improvements, and an average of \$450,000 per year for park improvements.

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Capital Plan Appropriation



	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Cash	856,000	907,800	934,947	803,400	846,350	830,000	904,000
Exempt Debt	2,868,121	2,772,490	2,618,096	2,529,198	2,434,588	2,332,723	2,243,453
New Non-exempt Debt	96,662	716,176	123,424	833,640	1,215,693	1,622,240	1,978,833
Existing Non-Exempt Debt	4,488,200	4,093,488	4,812,228	4,276,955	3,941,115	3,694,491	3,154,231



Capital Budget Fiscal Year 2011

			FUNDING SOURCE			
DEPARTMENT	PROGRAM	EXPENDITURE	BOND	CASH	OTHER	Grand Total
BOARD OF ASSESSORS	PHOTOCOPIER PROGRAM	Photocopier lease		\$5,000		\$5,000
BOARD OF ASSESSORS TOTAL				\$5,000		\$5,000
BOARD OF SELECTMEN	PHOTOCOPIER PROGRAM	Photocopier lease		\$3,000		\$3,000
BOARD OF SELECTMEN TOTAL				\$3,000		\$3,000
COMMUNITY SAFETY - FIRE SERVICES	EQUIPMENT REPLACEMENT	Replace fire alarm system	\$75,000			\$75,000
	INFRASTRUCTURE IMPROVEMENT	Building Repairs	\$17,000			\$17,000
		Fire Station - Highland	\$3,700,000			\$3,700,000
		Fire Station - Central	\$1,250,000			\$1,250,000
	VEHICLE REPLACEMENT	Vehicle Replacement- Chief		\$10,000	\$25,000	\$35,000
COMMUNITY SAFETY - FIRE SERVICES TOTAL			\$5,042,000	\$10,000	\$25,000	\$5,077,000
COMMUNITY SAFETY - POLICE SERVICES	DEPARTMENTAL PROJECT	Laser Radar		\$3,500		\$3,500
		Digital Recording equipment- Interview Room		\$15,500		\$15,500
	PHOTOCOPIER PROGRAM	Photocopier		\$4,500		\$4,500
	PUBLIC BUILDING MAINTENANCE	Wall mounted AC/Heat Units	\$27,500			\$27,500
	VEHICLE REPLACEMENT	Vehicle Replacement Program		\$75,000		\$75,000
COMMUNITY SAFETY - POLICE SERVICES TOTAL			\$27,500	\$98,500		\$126,000
HEALTH & HUMAN SERVICES	INFRASTRUCTURE IMPROVEMENT	Whittemore Robbins Cottage Roof Repairs			\$5,000	\$5,000
	PHOTOCOPIER PROGRAM	Photocopier Lease - Council on Aging		\$2,200		\$2,200
		Photocopier Lease - Robbins House		\$1,700		\$1,700
		Photocopier Lease - Board of Health		\$3,500		\$3,500
HEALTH & HUMAN SERVICES TOTAL				\$7,400	\$5,000	\$12,400



Capital Budget Fiscal Year 2011 (continued)

			FUNDING SOURCE			
DEPARTMENT	PROGRAM	EXPENDITURE	BOND	CASH	OTHER	Grand Total
INFORMATION TECHNOLOGY	INFORMATION TECHNOLOGY	Educational IT Program	\$125,000			\$125,000
		Library MLN Equipment	\$20,300			\$20,300
		School Dept-Admin Micro Program	\$40,000			\$40,000
		Software Upgrades & Standardization	\$30,000			\$30,000
		Town-Microcomputer Program	\$60,000			\$60,000
		Library -PC Vend Printing/Photocopier Project	\$4,200			\$4,200
		GIS Implementation	\$13,000			\$13,000
		School - Software Licensing	\$90,000			\$90,000
	PHOTOCOPIER PROGRAM	Photocopier		\$750		\$750
INFORMATION TECHNOLOGY TOTAL			\$382,500	\$750		\$383,250
INSPECTIONS	VEHICLE REPLACEMENT	Vehicle - Building/Plumbing/Wire Inspectors		\$25,000		\$25,000
INSPECTIONS TOTAL				\$25,000		\$25,000
LEGAL/WORKERS' COMPENSATION	PHOTOCOPIER PROGRAM	Photocopier		\$3,000		\$3,000
LEGAL/WORKERS' COMPENSATION TOTAL				\$3,000		\$3,000
LIBRARY	PHOTOCOPIER PROGRAM	Photocopier		\$2,640		\$2,640
	PUBLIC BUILDING MAINTENANCE	Smoke/Fire detection replacement		\$20,530		\$20,530
		Exhaust fans		\$4,927		\$4,927
LIBRARY TOTAL				\$28,097		\$28,097
PERSONNEL	PHOTOCOPIER PROGRAM	Photocopier		\$3,200		\$3,200
PERSONNEL TOTAL				\$3,200		\$3,200
PLANNING	PHOTOCOPIER PROGRAM	Photocopier/Equipment		\$4,000		\$4,000
PLANNING TOTAL				\$4,000		\$4,000
PUBLIC WORKS ADMINISTRATION	DEPARTMENTAL PROJECT	Mall Lights		\$16,000		\$16,000
		Traffic Light Update Program		\$4,000		\$4,000
	PHOTOCOPIER PROGRAM	Photocopier		\$2,500		\$2,500
PUBLIC WORKS ADMINISTRATION TOTAL				\$22,500		\$22,500



Capital Budget Fiscal Year 2011 (continued)

			FUNDING SOURCE			
DEPARTMENT	PROGRAM	EXPENDITURE	BOND	CASH	OTHER	Grand Total
PUBLIC WORKS CEMETERY DIVISION	MAJOR REPAIRS	Stones/ Tombs -Clean,restore,repair			\$10,000	\$10,000
PUBLIC WORKS CEMETERY DIVISION TOTAL					\$10,000	\$10,000
PUBLIC WORKS HIGHWAY DIVISION	EQUIPMENT REPLACEMENT	Snow Plow - (1 per yr.)		\$10,000		\$10,000
	ROADS AND PATHS INFRASTRUCTURE	Chapter 90 Roadway			\$500,000	\$500,000
		Roadway Reconstruction			\$350,000	\$350,000
		Sidewalks and Curbstones			\$125,000	\$125,000
	VEHICLE REPLACEMENT	4WD Truck w/Sander	\$106,000			\$106,000
PUBLIC WORKS HIGHWAY DIVISION TOTAL			\$106,000	\$485,000	\$500,000	\$1,091,000
PUBLIC WORKS NATURAL RESOURCES DIVISION	EQUIPMENT REPLACEMENT	Small Equipment		\$6,000		\$6,000
	VEHICLE REPLACEMENT	Pickup		\$45,000		\$45,000
PUBLIC WORKS NATURAL RESOURCES DIVISION TOTAL				\$51,000		\$51,000



Capital Budget Fiscal Year 2011 (continued)

			FUNDING SOURCE			
DEPARTMENT	PROGRAM	EXPENDITURE	BOND	CASH	OTHER	Grand Total
PUBLIC WORKS PROPERTIES DIVISION	PUBLIC BUILDING MAINTENANCE	Buildings Rehab consultant Services		\$18,000		\$18,000
	VEHICLE REPLACEMENT	1 Ton Dump Truck	\$62,000			\$62,000
PUBLIC WORKS PROPERTIES DIVISION TOTAL			\$62,000	\$18,000		\$80,000
PUBLIC WORKS WATER/SEWER DIVISION	EQUIPMENT REPLACEMENT	Small Equipment			\$5,000	\$5,000
	INFRASTRUCTURE IMPROVEMENT	Sewer System Rehabilitation			\$850,000	\$850,000
		Water System Rehabilitation			\$1,300,000	\$1,300,000
		Hydrant replacement program			\$50,000	\$50,000
		Lift Station upgrade			\$50,000	\$50,000
PUBLIC WORKS WATER/SEWER DIVISION TOTAL					\$2,255,000	\$2,255,000
RECREATION	PARKS & PLAYGROUNDS	Feasibility Study		\$10,000		\$10,000
		Wellington Park playground and tennis court	\$525,728			\$525,728
RECREATION TOTAL			\$525,728	\$10,000		\$535,728



Capital Budget Fiscal Year 2011 (continued)

			FUNDING SOURCE				
DEPARTMENT	PROGRAM	EXPENDITURE	BOND	CASH	OTHER	Grand Total	
REDEVELOPMENT BOARD	EQUIPMENT REPLACEMENT	Central Boiler Replacement			\$40,000	\$40,000	
	INFRASTRUCTURE IMPROVEMENT	Parmenter Boiler replacement	\$48,000			\$48,000	
		23 Maple Kitchen renovation				\$30,000	\$30,000
		Crosby gym roof Replacement	\$45,000			\$45,000	
		Jefferson Cutter Shutters				\$5,000	\$5,000
		Parmenter Gutter/Roof/Downspout/Chimney repairs	\$25,000			\$25,000	
		Crosby Steam pipe/ Floor replacement	\$30,000			\$30,000	
		Gibbs Mechanical/ Electrical/ Elevator	\$15,000			\$15,000	
		Gibbs Gymnasium Floor	\$30,000			\$30,000	
REDEVELOPMENT BOARD TOTAL			\$193,000		\$75,000	\$268,000	
SCHOOLS	EQUIPMENT REPLACEMENT	Replace Fire Control Inst. Alarm Panels HS	\$25,000			\$25,000	
	MAJOR REPAIRS	Asbestos Abatement - Remove Tiles		\$5,000		\$5,000	
	PHOTOCOPIER PROGRAM	Photocopier Lease Program		\$110,000		\$110,000	
	PUBLIC BUILDING MAINTENANCE	Thompson School Improvements	\$120,000			\$120,000	
		Stratton School Improvements	\$150,000			\$150,000	
		Lowe Auditorium Rugs			\$9,000	\$9,000	
		High School - exterior painting	\$20,000			\$20,000	
		High School -Replace ventilating rooftop units	\$6,000			\$6,000	
		High School -Replace heating and ventilation units	\$6,000			\$6,000	
		All Schools - gym floors	\$15,000			\$15,000	
		VEHICLE REPLACEMENT	Custodial pickup w/plow		\$30,000		\$30,000
STUDENT TRANSPORTATION	Bus - 35 Passenger	\$85,000			\$85,000		
SCHOOLS TOTAL			\$427,000	\$154,000		\$581,000	
TOWN MANAGER	PHOTOCOPIER PROGRAM	Photocopier		\$3,000		\$3,000	
TOWN MANAGER TOTAL				\$3,000		\$3,000	
TREASURER	PHOTOCOPIER PROGRAM	Photocopier		\$3,500		\$3,500	
TREASURER TOTAL				\$3,500		\$3,500	
GRAND TOTAL			\$6,765,728	\$934,947	\$2,870,000	\$10,570,675	



CAPITAL PLAN FY2011—2015

			FISCAL YEAR						
DEPARTMENT	PROGRAM	EXPENDITURE	2011	2012	2013	2014	2015	Grand Total	
BOARD OF ASSESSORS	PHOTOCOPIER PROGRAM	Photocopier lease	\$5,000	\$1,500		\$5,500		\$12,000	
BOARD OF ASSESSORS TOTAL			\$5,000	\$1,500		\$5,500		\$12,000	
BOARD OF SELECTMEN	DEPARTMENTAL PROJECT	Records Retention Program							
	PHOTOCOPIER PROGRAM	Photocopier lease	\$3,000	\$5,500	\$5,500	\$5,500		\$19,500	
BOARD OF SELECTMEN TOTAL			\$3,000	\$5,500	\$5,500	\$5,500		\$19,500	
COMMUNITY SAFETY - FIRE SERVICES	DEPARTMENTAL PROJECT	Automatic Defibrillators		\$16,000				\$16,000	
		Protective Gear Replacement			\$32,000	\$40,000	\$40,000	\$112,000	
	EQUIPMENT REPLACEMENT	Thermal Imaging Cameras			\$24,000				\$24,000
		Replace fire alarm system	\$75,000	\$100,000					\$175,000
		Self Contained Breathing Apparatus				\$70,000	\$70,000		\$140,000
	INFRASTRUCTURE IMPROVEMENT	Building Repairs	\$17,000	\$17,500	\$20,000				\$54,500
		Fire Station Plan - Central Station				\$320,000			\$320,000
		Fire Station - Highland	\$3,700,000						\$3,700,000
		Fire Station - Central	\$1,250,000					\$5,200,000	\$6,450,000
	VEHICLE REPLACEMENT	Ambulance replacement				\$170,000			\$170,000
		Vehicle Replacement- Chief	\$35,000						\$35,000
		Fire prevention vehicle			\$30,000				\$30,000
		Replace C2				\$40,000			\$40,000
Replace 1 Engine							\$525,000	\$525,000	
COMMUNITY SAFETY - FIRE SERVICES TOTAL			\$5,077,000	\$157,500	\$82,000	\$640,000	\$5,835,000	\$11,791,500	



CAPITAL PLAN FY2011—2015 (CONTINUED)

			FISCAL YEAR					
DEPARTMENT	PROGRAM	EXPENDITURE	2011	2012	2013	2014	2015	Grand Total
COMMUNITY SAFETY - POLICE SERVICES	DEPARTMENTAL PROJECT	Laser Radar	\$3,500	\$3,500	\$3,500	\$4,500	\$5,000	\$20,000
		Digital Recording equipment- Interview Room	\$15,500					\$15,500
	EQUIPMENT REPLACEMENT	Bullet Proof Vest Program		\$15,000	\$15,000	\$15,000	\$17,000	\$62,000
		Speed Trailer Replacement				\$15,000		\$15,000
	INFORMATION TECHNOLOGY	Traffic Measuring Devices/Software				\$5,000		\$5,000
	PHOTOCOPIER PROGRAM	Photocopier	\$4,500	\$4,500	\$4,500	\$6,000	\$6,500	\$26,000
	PUBLIC BUILDING MAINTENANCE	C.S. Building Renovations -5 Year plan			\$935,000		\$1,035,000	\$1,970,000
		Wall mounted AC/Heat Units	\$27,500					\$27,500
	VEHICLE REPLACEMENT	Animal Control Van		\$30,000				\$30,000
		Vehicle Replacement Program	\$75,000	\$131,000	\$131,000	\$75,000	\$131,000	\$543,000
		Vehicle Replacement Program - Hybrid - Town Manager				\$28,000		\$28,000
	EQUIPMENT	Digital fingerprint imaging machine		\$25,000				\$25,000
COMMUNITY SAFETY - POLICE SERVICES TOTAL			\$126,000	\$209,000	\$1,089,000	\$148,500	\$1,194,500	\$2,767,000
COMMUNITY SAFETY - SUPPORT SERVICES	EQUIPMENT REPLACEMENT	Tire Changing Machine				\$15,000		\$15,000
	VEHICLE REPLACEMENT	Pick-up Truck - Mechanics					\$40,000	\$40,000
COMMUNITY SAFETY - SUPPORT SERVICES TOTAL						\$15,000	\$40,000	\$55,000



CAPITAL PLAN FY 2011 –2015 (CONTINUED)

			FISCAL YEAR					
DEPARTMENT	PROGRAM	EXPENDITURE	2011	2012	2013	2014	2015	Grand Total
COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND	VEHICLE REPLACEMENT	Van Replacement Program		\$10,000		\$10,000		\$20,000
COATransportation Enterprise Fund Total				\$10,000		\$10,000		\$20,000
HEALTH & HUMAN SERVICES	INFRASTRUCTURE IMPROVEMENT	Whittemore Robbins Cottage Roof Repairs	\$5,000					\$5,000
		Whittemore Robbins House Window Replacement			\$8,000			\$8,000
	PHOTOCOPIER PROGRAM	Photocopier Lease - Council on Aging	\$2,200	\$2,200	\$900			\$5,300
		Photocopier Lease - Robbins House	\$1,700	\$1,700	\$900		\$1,700	\$6,000
		Photocopier Lease - Board of Health	\$3,500	\$3,500		\$3,500	\$3,500	\$14,000
VEHICLE REPLACEMENT	Replace Hybrid vehicle					\$15,000	\$15,000	
HEALTH & HUMAN SERVICES TOTAL			\$12,400	\$7,400	\$9,800	\$3,500	\$20,200	\$53,300
INFORMATION TECHNOLOGY	INFORMATION TECHNOLOGY	Educational IT Program	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$625,000
		GIS Implementation	\$13,000					\$13,000
		Library MLN Equipment	\$20,300	\$20,600	\$19,100	\$18,600	\$19,500	\$98,100
		School Dept-Admin Micro Program	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000
		Software Upgrades & Standardization	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$150,000
		Town-Microcomputer Program	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$300,000
		Replacement of Receivable Package					\$200,000	\$200,000
		Cemetery - Mapping software		\$75,000	\$75,000			\$150,000
		Library -PC Vend Printing/Photocopier Project	\$4,200	\$5,100	\$5,100	\$5,100	\$5,100	\$24,600
		Library RFID system					\$225,000	\$225,000
		DPW - Water/Sewer Plans & Records		\$45,000				\$45,000
	School - Software Licensing	\$90,000	\$50,000	\$50,000	\$50,000	\$50,000	\$290,000	
PHOTOCOPIER PROGRAM	Photocopier	\$750					\$750	
INFORMATION TECHNOLOGY TOTAL			\$383,250	\$450,700	\$404,200	\$328,700	\$754,600	\$2,321,450
INSPECTIONS	VEHICLE REPLACEMENT	Vehicle - Building/Plumbing/Wire Inspectors	\$25,000		\$25,000			\$50,000
INSPECTIONS TOTAL			\$25,000		\$25,000			\$50,000
LEGAL/WORKERS' COMPENSATION	PHOTOCOPIER PROGRAM	Photocopier	\$3,000	\$3,000		\$5,000	\$5,000	\$16,000
LEGAL/WORKERS' COMPENSATION TOTAL			\$3,000	\$3,000		\$5,000	\$5,000	\$16,000



CAPITAL PLAN FY 2011 –2015 (CONTINUED)

			FISCAL YEAR					
DEPARTMENT	PROGRAM	EXPENDITURE	2011	2012	2013	2014	2015	Grand Total
LIBRARY	PHOTOCOPIER PROGRAM	Photocopier	\$2,640	\$900			\$2,800	\$6,340
	PUBLIC BUILDING MAINTENANCE	Slate Replacement - Roof		\$300,000				\$300,000
		Repointing of 1892 Building				\$150,000		\$150,000
		Replacement of roof covering - membrane				\$38,200		\$38,200
		Smoke/Fire detection replacement	\$20,530					\$20,530
		Exhaust fans	\$4,927		\$5,350	\$5,600	\$5,800	\$21,677
		Storm Window replacement		\$35,330				\$35,330
		Roof Drainage				\$3,200		\$3,200
		Roof Repairs - 1990 Addition				\$6,500		\$6,500
		Repointing - 1990 Addition					\$22,500	\$22,500
		Windows- 1892 Building				\$45,200		\$45,200
		Hot Water Heater					\$6,000	\$6,000
	ROADS AND PATHS INFRASTRUCTURE	Parking Lot Paving		\$9,000				\$9,000
VEHICLE REPLACEMENT	Library Van				\$20,000		\$20,000	
LIBRARY TOTAL			\$28,097	\$345,230	\$248,450	\$54,100	\$8,600	\$684,477
PERSONNEL	PHOTOCOPIER PROGRAM	Photocopier	\$3,200	\$2,400		\$3,200	\$3,200	\$12,000
PERSONNEL TOTAL			\$3,200	\$2,400		\$3,200	\$3,200	\$12,000
PLANNING	PHOTOCOPIER PROGRAM	Photocopier/Equipment	\$4,000	\$4,000	\$2,500		\$4,000	\$14,500
PLANNING TOTAL			\$4,000	\$4,000	\$2,500		\$4,000	\$14,500



CAPITAL PLAN FY 2011 –2015 (CONTINUED)

DEPARTMENT	PROGRAM	EXPENDITURE	FISCAL YEAR					Grand Total
			2011	2012	2013	2014	2015	
PUBLIC WORKS ADMINISTRATION	DEPARTMENTAL PROJECT	Mall Lights	\$16,000	\$16,000	\$16,000	\$16,000	\$16,000	\$80,000
		Traffic Light Update Program	\$4,000					\$4,000
	PHOTOCOPIER PROGRAM	Photocopier	\$2,500	\$1,500				\$4,000
PUBLIC WORKS ADMINISTRATION TOTAL			\$22,500	\$17,500	\$16,000	\$16,000	\$16,000	\$88,000
PUBLIC WORKS CEMETERY DIVISION	INFRASTRUCTURE IMPROVEMENT	Water System Rehab					\$675,000	\$675,000
	MAJOR REPAIRS	Stones/ Tombs - Clean, restore, repair	\$10,000					\$10,000
	ROADS AND PATHS INFRASTRUCTURE	Roadway Improvements			\$230,000			\$230,000
	VEHICLE REPLACEMENT	Backhoe					\$90,000	\$90,000
PUBLIC WORKS CEMETERY DIVISION TOTAL			\$10,000		\$230,000		\$765,000	\$1,005,000
PUBLIC WORKS ENGINEERING DIVISION	DEPARTMENTAL PROJECT	Roadway Management Plan		\$25,000				\$25,000
	VEHICLE REPLACEMENT	Utility vehicle, 4 X 4		\$30,000				\$30,000
PUBLIC WORKS ENGINEERING DIVISION TOTAL				\$55,000				\$55,000



CAPITAL PLAN FY 2011 –2015 (CONTINUED)

DEPARTMENT	PROGRAM	EXPENDITURE	FISCAL YEAR					Grand Total
			2011	2012	2013	2014	2015	
PUBLIC WORKS HIGHWAY DIVISION	EQUIPMENT REPLACEMENT	Sander Body		\$16,000	\$17,000	\$17,000	\$17,000	\$67,000
		Durapatch machine		\$51,000				\$51,000
		Snow Plow - (1 per yr.)	\$10,000		\$12,000		\$12,000	\$34,000
	ROADS AND PATHS INFRASTRUCTURE	Chapter 90 Roadway	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000
		Roadway Reconstruction	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,750,000
		Sidewalks and Curbstones	\$125,000	\$100,000	\$100,000	\$100,000	\$100,000	\$525,000
	VEHICLE REPLACEMENT	33,000 gvw dump truck		\$85,000				\$85,000
		4WD Truck w/Sander	\$106,000			\$109,000		\$215,000
		Street Sweeper					\$170,000	\$170,000
		Truck w/welder unit, 350 amp			\$90,000			\$90,000
		Compressor Truck				\$20,000		\$20,000
		2 Pickups 4WD w/ plow				\$114,000		\$114,000
		Loader					\$160,000	\$160,000
Pickups 4WD w/ plow			\$58,000			\$58,000		
PUBLIC WORKS HIGHWAY DIVISION TOTAL			\$1,091,000	\$1,102,000	\$1,127,000	\$1,210,000	\$1,309,000	\$5,839,000
PUBLIC WORKS NATURAL RESOURCES DIVISION	EQUIPMENT REPLACEMENT	Small Equipment	\$6,000		\$6,000		\$6,000	\$18,000
	VEHICLE REPLACEMENT	1 ton Dump Truck		\$63,000	\$65,000			\$128,000
		Pickup	\$45,000			\$47,000		\$92,000
		1 Ton Utility Truck				\$68,000	\$68,000	\$136,000
PUBLIC WORKS NATURAL RESOURCES DIVISION TOTAL			\$51,000	\$63,000	\$71,000	\$115,000	\$74,000	\$374,000



CAPITAL PLAN FY 2011 –2015 (CONTINUED)

			FISCAL YEAR					
DEPARTMENT	PROGRAM	EXPENDITURE	2011	2012	2013	2014	2015	Grand Total
PUBLIC WORKS PROPERTIES DIVISION	INFRASTRUCTURE IMPROVEMENT	High School Parking lot culvert			\$225,000	\$225,000		\$450,000
		Spy Pond Field Bleachers & Stairs		\$75,000				\$75,000
	PUBLIC BUILDING MAINTENANCE	Buildings Rehab consultant Services	\$18,000		\$18,000		\$18,000	\$54,000
		Fox Library Windows				\$5,000		\$5,000
	VEHICLE REPLACEMENT	1 ton Dump Truck	\$62,000					\$62,000
		Van					\$28,000	\$28,000
	PUBLIC WORKS PROPERTIES DIVISION TOTAL			\$80,000	\$75,000	\$243,000	\$230,000	\$46,000
PUBLIC WORKS WATER/ SEWER DIVISION	EQUIPMENT REPLACEMENT	Small Equipment	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
	INFRASTRUCTURE IMPROVEMENT	Sewer System Rehabilitation	\$850,000	\$850,000	\$850,000	\$850,000	\$850,000	\$4,250,000
		Water System Rehabilitation	\$1,300,000	\$1,300,000	\$1,300,000	\$1,300,000	\$1,300,000	\$6,500,000
		Hydrant replacement program	\$50,000	\$150,000	\$100,000	\$100,000	\$100,000	\$500,000
		Lift Station upgrade	\$50,000	\$50,000				\$100,000
	VEHICLE REPLACEMENT	Catch Basin Cleaner				\$295,000		\$295,000
		Utility Truck		\$75,000				\$75,000
		Pickup		\$51,000				\$51,000
PUBLIC WORKS WATER/ SEWER DIVISION TOTAL			\$2,255,000	\$2,481,000	\$2,255,000	\$2,550,000	\$2,255,000	\$11,796,000



CAPITAL PLAN FY 2011 –2015 (CONTINUED)

			FISCAL YEAR					
DEPARTMENT	PROGRAM	EXPENDITURE	2011	2012	2013	2014	2015	Grand Total
RECREATION	PARKS & PLAYGROUNDS	Feasibility Study	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
		Hibbert		\$288,750				\$288,750
		Robbins Farm					\$483,000	\$483,000
		Spy Pond Tennis Courts				\$446,250		\$446,250
		Florence Field and Playground					\$210,000	\$210,000
		Wellington Park playground and tennis court	\$525,728					\$525,728
		Summer Street Parking Expansion						
		North Union				\$236,250		\$236,250
RECREATION TOTAL			\$535,728	\$298,750	\$246,250	\$456,250	\$703,000	\$2,239,978
REDEVELOPMENT BOARD	EQUIPMENT REPLACEMENT INFRASTRUCTURE IMPROVEMENT	Central Boiler Replacement	\$40,000					\$40,000
		Central Exterior Trim Brick Stone		\$20,000		\$20,000		\$40,000
		Central Mechanical Electrical Elevators			\$60,000			\$60,000
		Central Oil Tank De-commissioning		\$15,000				\$15,000
		Jefferson Cutter House Exterior Painting		\$11,000				\$11,000
		Jefferson Cutter/Gutter Downspout/chimney					\$5,000	\$5,000
		23 Maple Roof/Gutter Downspout/chimney			\$40,000			\$40,000
		23 Maple Exterior renovations			\$22,000			\$22,000
		Crosby Exterior Trim/Brick/Stone/Chimney Repairs			\$20,000		\$20,000	\$40,000
		Dallin Library Gutter/Roof/Downspout/Fascia repairs					\$20,000	\$20,000
		Gibbs Exterior Trim/Brick/Stone/Chimney Repairs				\$25,000		\$25,000
		Gibbs Mechanical/ Electrical/ Elevator	\$15,000	\$15,000		\$30,000		\$60,000
		Gibbs Oil Tank Removal				\$20,000		\$20,000
Parmenter Boiler replacement	\$48,000					\$48,000		



CAPITAL PLAN FY 2011 –2015 (CONTINUED)

			FISCAL YEAR					
DEPARTMENT	PROGRAM	EXPENDITURE	2011	2012	2013	2014	2015	Grand Total
REDEVELOPMENT BOARD	INFRASTRUCTURE IMPROVEMENT	Parmenter Mechanical Electrical				\$15,000		\$15,000
		Parmenter Oil Tank Removal		\$15,000				\$15,000
		Central Exterior Site Improvements		\$10,000				\$10,000
		Jefferson Cutter Shutters	\$5,000			\$8,000		\$13,000
		Gibbs Retaining Wall/ Fence Repl/ Ext site improvements			\$30,000			\$30,000
		Gibbs Roof Replacement/ Repairs			\$35,000	\$30,000		\$65,000
		Parmenter Site Improvements				\$10,000		\$10,000
		Parmenter Interior Renovations/ Repairs				\$15,000		\$15,000
		Central Interior - Lobbies/ Baths/ Stairs/ Hall		\$15,000		\$15,000		\$30,000
		Jefferson Cutter Windows		\$11,000		\$10,000		\$21,000
		23 Maple Kitchen renovation	\$30,000					\$30,000
		Crosby Oil Tank Removal		\$15,000				\$15,000
		Crosby gym roof Replacement	\$45,000					\$45,000
		Jefferson Cutter Interior Renovations Repairs				\$5,000		\$5,000
		Gibbs Interior Renovations			\$20,000			\$20,000
		Dallin Library Exterior/Roof repairs			\$20,000			\$20,000
		Parmenter Gutter/Roof/Downspout/Chimney repairs	\$25,000					\$25,000
		Parmenter Exterior Trim/Brick/Stone Repairs				\$10,000		\$10,000
		Crosby Steam pipe/ Floor replacement	\$30,000					\$30,000
		Gibbs Gymnasium Floor	\$30,000					\$30,000
		Jefferson Cutter Mechanical / Electrical		\$10,000				\$10,000
REDEVELOPMENT BOARD TOTAL			\$268,000	\$219,000	\$210,000	\$213,000		\$910,000



CAPITAL PLAN FY2011 –2015 (CONTINUED)

			FISCAL YEAR					
DEPARTMENT	PROGRAM	EXPENDITURE	2011	2012	2013	2014	2015	Grand Total
SCHOOLS	EQUIPMENT REPLACEMENT	Replace Fire Control Inst. Alarm Panels HS	\$25,000	\$20,000				\$45,000
	MAJOR REPAIRS	Asbestos Abatement - Remove Tiles	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
		AHS Lowe Auditorium Bldg B Steps					\$40,000	\$40,000
		High School - HVAC steam trap replacement		\$30,000			\$10,000	\$40,000
	PHOTOCOPIER PROGRAM	Photocopier Lease Program	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000	\$550,000
	PUBLIC BUILDING MAINTENANCE	Thompson School Improvements	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000	\$600,000
		Stratton School Improvements	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$750,000
		High School - exterior painting	\$20,000	\$20,000				\$40,000
		Brackett School - exterior paving					\$40,000	\$40,000
		Special Ed Space Improv. HS & Other			\$150,000			\$150,000
		High School -Replace ventilating rooftop units	\$6,000	\$6,000	\$6,000	\$6,000		\$24,000
		High School -Replace heating and ventilation units	\$6,000	\$6,000	\$6,000	\$6,000		\$24,000
		Brackett - exterior paving					\$40,000	\$40,000
		All Schools - gym floors	\$15,000	\$13,500	\$15,000	\$13,500	\$15,000	\$72,000
		Lowe Auditorium Rugs	\$9,000					\$9,000
	STUDENT TRANSPORTATION	Bus - 35 Passenger	\$85,000					\$85,000
		Bus - 8 Passenger		\$39,000	\$25,000			\$64,000
		Bus - 53 Passenger			\$85,000			\$85,000
		Bus - 8 Passenger					\$40,000	\$40,000
		Athletics Van - 8 passenger				\$35,000		\$35,000
	VEHICLE REPLACEMENT	Custodial pickup w/plow	\$30,000					\$30,000
SCHOOLS TOTAL			\$581,000	\$519,500	\$672,000	\$445,500	\$570,000	\$2,788,000



CAPITAL PLAN FY2011 –2015 (CONTINUED)

			FISCAL YEAR					
DEPARTMENT	PROGRAM	EXPENDITURE	2011	2012	2013	2014	2015	Grand Total
TOWN MANAGER	PHOTOCOPIER PROGRAM	Photocopier	\$3,000		\$5,000	\$5,000	\$5,000	\$18,000
TOWN MANAGER TOTAL			\$3,000		\$5,000	\$5,000	\$5,000	\$18,000
TREASURER	PHOTOCOPIER PROGRAM	Photocopier	\$3,500	\$7,200	\$7,200	\$7,200	\$3,500	\$28,600
TREASURER TOTAL			\$3,500	\$7,200	\$7,200	\$7,200	\$3,500	\$28,600
VETERANS' MEMORIAL RINK ENTERPRISE FUND	INFRASTRUCTURE IMPROVEMENT	Rink Renovations: Roof/ceiling/dehumidification			\$280,000			\$280,000
		Rink Renovations: Zamboni room/Locker rooms					\$265,000	\$265,000
VETERANS' MEMORIAL RINK ENTERPRISE FUND TOTAL					\$280,000		\$265,000	\$545,000
GRAND TOTAL			\$10,570,675	\$6,034,180	\$7,228,900	\$6,466,950	\$13,876,600	\$44,177,305
		SUM OF AMOUNT	FISCAL YEAR					
		FUNDING SOURCE	2011	2012	2013	2014	2015	GRAND TOTAL
		BOND	\$6,765,728	\$1,965,780	\$3,262,550	\$2,343,950	\$9,452,600	\$23,790,608
		CASH	\$934,947	\$803,400	\$846,350	\$830,000	\$904,000	\$4,318,697
		OTHER	\$2,870,000	\$3,265,000	\$3,120,000	\$3,293,000	\$3,520,000	\$16,068,000
		GRAND TOTAL	\$10,570,675	\$6,034,180	\$7,228,900	\$6,466,950	\$13,876,600	\$44,177,305