



**TOWN OF ARLINGTON**

**CAPITAL PLANNING COMMITTEE**

**Report to Town Meeting**

April 2017



# CAPITAL PLANNING COMMITTEE REPORT

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# REPORT OF THE CAPITAL PLANNING COMMITTEE

## The Capital Planning Process

A capital plan is a blueprint for planning a community's capital expenditures. Capital expenditures provide the physical infrastructure upon which the town bases its delivery of services. This infrastructure includes roads and sidewalks, schools and other town buildings, recreational facilities, heavy machinery, and office, data processing and telecommunication equipment. It includes the facilities, the pathways, and the machinery for government services.

The Capital Planning Committee was established by the 1986 Arlington Town Meeting to assist the Town Manager in preparing a multi-year capital plan. The Committee consists of the Town Manager, Superintendent of Schools, Treasurer, Comptroller (or their designees), a representative of the Finance Committee, and four registered voters of the town appointed by the Moderator.

The Capital Planning Committee began work in the fall of 2016 on the five-year plan, FY2018-FY2022. The FY2018 Budget Request forms were reviewed and department heads met with the Committee through the month of January 2017. The Committee discussed each department's requests and general department needs at these meetings. Based on this information, the Committee presented its recommendations to the Town Manager for submittal with the Operating Budget, and the complete plan to the Finance Committee in February 2017.

The Capital Planning Committee does not estimate the costs that appear in the Capital Plan. We obtain these cost estimates from the Department Managers and from the Office of the Town Manager. During the past 31 years, cost estimates have been reasonably accurate except in the case of major reconstruction of buildings such as the Ottoson School and the Community Safety Building, for which original cost estimates were significantly below final cost.

## Scope of this Report

The FY2018 Capital Budget (Exhibit I) and the five-year Capital Plan for FY2018-FY2022 (Exhibit II) are presented to you in this report. The recommended vote includes both "Non-Exempt" and "Exempt" debt service, the latter so-called because it is excluded from the limitations of Proposition 2½ by votes of the citizens of the Town in 1997, 2000, 2001 and 2016. In the course of this report we will refer to such debt and debt service as "Exempt", and all other capital spending debt and debt service as "Non-Exempt", because it is not exempt from the spending limits of Proposition 2½.

The Five Year Capital Plan and the Capital Budget are proposed to you as an integrated document covering both Town and School requirements. This Town Meeting is being asked to vote only on the FY2018 Capital Budget; the Five Year Capital Plan is presented to provide you with context and visibility into future planning. The actual vote on the Capital Budget is presented by the Finance Committee under Article 34 of the Annual Town Meeting, and Articles 3 and 4 of the Special Town Meeting.

## Capital Budget Items versus Operating Budget Items

The Capital Planning Committee uses the following definitions when deciding whether a particular budget item shall be in the Capital Budget or the Operating Budget. Other communities may define these terms differently.

**Capital Asset:** An asset that

1. Has an expected useful life of at least two years and
2. Either has a unit cost of at least \$3,000 or is purchased in a program to gradually purchase a quantity of essentially identical units such that the total quantity price is over \$25,000.

**Capital Improvement:** An improvement to a capital asset that may reasonably be expected to either

1. Adapt the capital asset to a different use or
2. Appreciably lengthen the useful life of the capital asset beyond what may be expected with normal maintenance.

Some examples of Capital Improvements are new electric wiring, a new roof, a new floor, new plumbing, bricking up windows to strengthen a wall, and lighting improvements.

Interior painting is not considered to be a Capital Improvement unless the painting is part of a larger project that would be classified as a Capital Improvement if there were no painting.

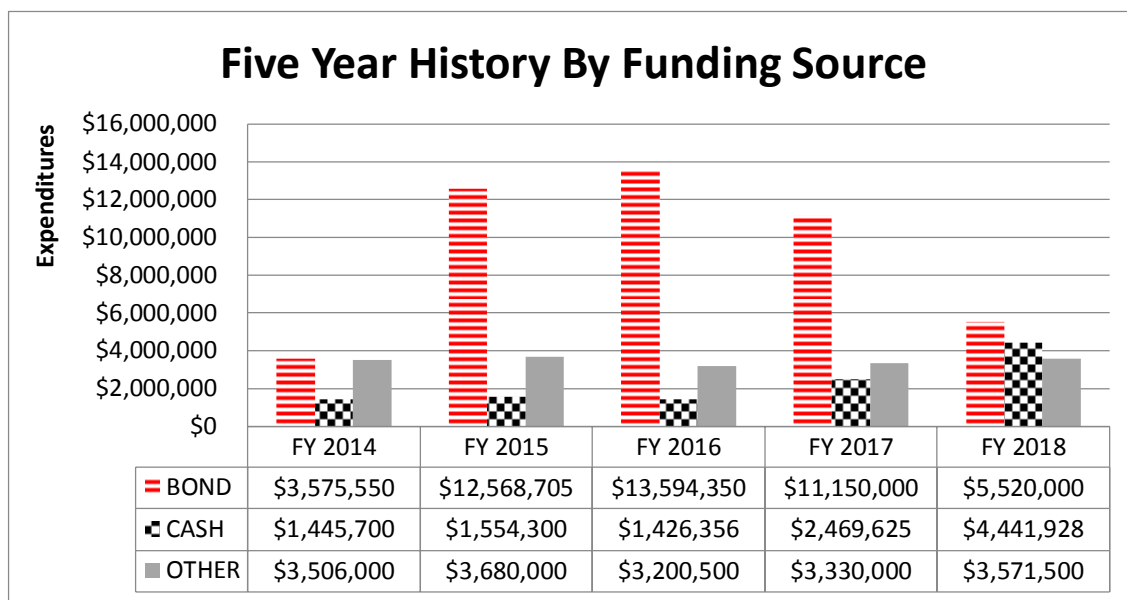
A planned expenditure is included in the Capital Budget only when it is

1. For a Capital Improvement, or
2. For the purchase or lease of a Capital Asset, or
3. For Plans or Studies in preparation for the purchase of a Capital Improvement or the purchase or lease of a Capital Asset.

All other planned expenditures are in the Operating Budget.

**Sources of Funding: Bonds, Cash, and Other**

Each year the Capital Planning Committee (the “CPC” or the “Committee”) presents to Town Meeting the Capital Budget for the following fiscal year and a five-year Capital Plan, the first year of which is the Capital Budget for the following fiscal year. The Capital Budget and Capital Plan expenditures are described by type of expenditure and source of funding. The Committee uses the terms “Cash”, “Bonds”, and “Other” to describe the sources of funding for the Capital Budget and the five-year Capital Plan. Figure 1 provides a recent history of funding sources compared to that in this year’s proposed capital budget vote.



**Figure 1 Five Year History by Funding Source**

“Cash” refers to those expenditures that are paid for in their entirety in the next fiscal year directly from the general fund.

“Bonds” refers to those expenditures that are financed through borrowing. Payments to retire the bonds are required over an extended period of time, usually three to thirty years. Those extended payments, which include both principal and interest, are typically referred to as "debt service".

The requirement to make interest payments on bonded debt reduces the amount of money available to meet other needs of the Town. However, major expenditures such as the construction of a school or the purchase of a major piece of fire fighting apparatus would have a disruptive effect on other parts of the capital and operating budgets unless they were funded through bonds. Smaller capital expenditures may be treated differently in different years in order to adjust to contemporary financial constraints.

The recommendations of the Capital Planning Committee are intended to maintain a prudent balance between funding by cash and funding by bonds. Other constraints on excessive borrowing are provided by:

- (a) laws and regulations of the Commonwealth and
- (b) analysis by the Bond Underwriting community (including rating services, Bond Counsel, and auditors) of financial reports (typically 100 pages each) created by the office of the Town Treasurer.

“Other” refers to those expenditures that are financed from sources that do not arise directly from the Town's tax levy. These sources may be state and federal grants, user fees, private donations, trust funds, and other non-tax sources. The Town Manager and all department heads are constantly alert to opportunities to fund some of the Town's needs by means of grants.

Table 1 provides a comparison of the current year proposed expenditure in the Capital Plan to last year's expenditures and their respective impact on the non-exempt budget.

**Table 1 Comparison to Prior Year Expenditure**

	FY 2017	Fy 2018	Change Year-to-Year	Change %
<b>Prior Debt Service</b>				
Prior Exempt Debt Service	\$ 3,196,520	\$ 2,409,917	\$ (786,603)	-25%
Prior Water-Sewer Debt Service	\$ 1,370,335	\$ 1,157,919	\$ (212,416)	-16%
Prior Non-exempt Debt Service	\$ 6,682,830	\$ 7,192,219	\$ 509,389	8%
<b>Total Prior Debt Service</b>	<b>\$ 11,249,685</b>	<b>\$ 10,760,055</b>	<b>\$ (489,630)</b>	<b>-4%</b>
<b>New Debt Service</b>				
New School Exempt Debt Service		\$ 765,510	\$ 765,510	
New Water-Sewer Debt Service	\$ 25,000	\$ 110,000	\$ 85,000	340%
New Non-exempt Debt Service	\$ 266,516	\$ 89,600	\$ (176,916)	-66%
<b>Total New Debt Service</b>	<b>\$ 291,516</b>	<b>\$ 965,110</b>	<b>\$ 673,594</b>	<b>231%</b>
<b>Total Debt Service</b>				
Total School Exempt Debt Service	\$ 3,196,520	\$ 3,175,427	\$ (21,093)	-1%
Total Water-Sewer Debt Service	\$ 1,395,335	\$ 1,267,919	\$ (127,416)	-9%
Total Non-exempt Debt Service	\$ 6,949,346	\$ 7,281,819	\$ 332,473	5%
<b>Total Debt Service</b>	<b>\$ 11,541,201</b>	<b>\$ 11,725,165</b>	<b>\$ 183,964</b>	<b>2%</b>
<b>Total Non- Exempt Expenditures</b>				
Total Non- Exempt Debt Service	\$ 6,949,346	\$ 7,281,819	\$ 332,473	5%
Total Cash Expenditure	\$ 3,469,625	\$ 4,441,928	\$ 972,303	28%
Less Direct Funding Sources:				
Transfer from Ambulance Revolving Fund	\$ (50,250)	\$ (53,156)	\$ (2,906)	6%
Antenna Funds	\$ (241,726)	\$ (197,000)	\$ 44,726	-19%
Non-Exempt Bond Preium FY 2017		\$ (2,154,418)	\$ (2,154,418)	
Ed Burns Rink Adjustment	\$ (92,483)	\$ (85,153)	\$ 7,330	-8%
Urban Renewal	\$ (57,265)	\$ (43,844)	\$ 13,421	-23%
Capital Carry Forward	\$ (486,460)	\$ (341,778)	\$ 144,682	-30%
Asset Sale Proceeds		\$ (500,000)	\$ (500,000)	
Adjustments:				
Adjust for 2017 encumbered debt service	\$ (218,600)	\$ (266,516)	\$ (47,916)	22%
Adjust for FY 2016 and Prior Bond Premiums	\$ (771,954)	\$ (589,033)		
Adjust for Roadway Reconstruction O/R 2012	\$ (441,525)	\$ (452,563)	\$ (11,038)	3%
Adjustment for Ottoson	\$ (436,717)		\$ 436,717	-100%
<b>Net Total Non-Exempt Plan Expenditure</b>	<b>\$ 7,621,991</b>	<b>\$ 7,040,285</b>	<b>\$ (764,627)</b>	<b>-10%</b>

Table 1 has been expanded from prior year presentations to provide additional transparency. The Capital Planning Committee and the Treasurer's office have collaborated to create a new debt tracking database that permits more refined sorting of outstanding debt and debt service. Increased School exempt debt reflects the recent debt exclusion vote on the Arlington High School Feasibility Study and the Gibbs project. Minuteman debt service is not included in the capital budget but is included in the Minuteman assessment.

**Vote by the Town Meeting Under Article 34**

In the vote for the capital appropriation for FY 2018, you will be asked to approve (in eight separate steps):

1. Payments for the current year acquisition for new projects using funds obtained directly from the tax levy, and payments for the debt service on capital acquisitions of prior years that are financed through bonds,
2. Acquisitions using sources of funds other than the tax levy,
3. Issuance of bonds to finance new acquisitions that will be paid for in future fiscal years,
4. Authorization of the Town to seek external grants and funds for capital purposes,
5. Carrying-over, in the capital budget, any unspent funds, to be used for capital appropriations in future years,
6. Authority for the Town Manager, in certain cases and under certain conditions, to transfer and spend unencumbered borrowed funds that are no longer needed for their original purpose,
7. Disposition of borrowing premiums according to Chapter 44, Section 20 of the General Laws, and,
8. Repurposing of the sale of a Town asset.

**Under Article 34, the Capital Planning Committee recommends the vote as printed in the report of the Finance Committee.** You are only asked to vote on the Capital Budget for FY2018 under Article 34 (Exhibit III), and not on the Five-year Capital Plan. However, your vote to authorize the Town to finance acquisitions through borrowing encumbers future Town Meetings just as Town Meetings of the past have obligated this Town Meeting to pay the debt service for prior borrowings. These estimated future payments are included in the Capital Plan.

**Table 2 Summary of Article 34**

<b>FY 2018</b>	
<b>Acquisition Expense by Funding Source</b>	
Cash	\$ 4,441,928
Bond	\$ 5,520,000
Other	\$ 3,571,500
<b>Total Acquisition Expense</b>	<b>\$ 13,533,428</b>
<b>Appropriation by Use of Funds</b>	
<b>Exempt Debt Service</b>	
Prior Exempt Debt Service	\$ 2,409,917
New Exempt Debt Service	\$ 765,510
<b>Total Exempt Debt Service</b>	<b>\$ 3,175,427</b>
<b>Water/Sewer Debt Service</b>	
Prior Water/Sewer Debt Service	\$ 1,157,919
New Water/Sewer Debt Service	\$ 110,000
<b>Total Water/Sewer Debt Service</b>	<b>\$ 1,267,919</b>
<b>Non-Exempt Debt Service</b>	
Prior Non-Exempt Debt Service	\$ 7,192,219
New Non-Exempt Debt Service	\$ 89,600
<b>Total Non-Exempt Debt Service</b>	<b>\$ 7,281,819</b>
<b>Total Cash Expenditure</b>	<b>\$ 4,441,928</b>
Less Direct Funding Sources:	
Transfer from Ambulance Revolving Fund	\$ (53,156)
Antenna Funds	\$ (197,000)
Less Non-exempt Bond Premium FY2017	\$ (2,154,418)
Ed Burns Rink Adjustment	\$ (85,153)
Urban Renewal	\$ (43,844)
Capital Carry Forward	\$ (341,778)
Asset Sale Proceeds	\$ (500,000)
<b>Net Non-Exempt Appropriation</b>	<b>\$ 8,348,398</b>
Less MWRA and W/S	\$ (1,267,919)
<b>Total Appropriation</b>	<b>\$ 11,523,825</b>

In this year's Capital Budget and in future years of the Capital Plan, different categories of expenditures combine to form the total non-exempt and exempt appropriation. This is summarized in Table 2 above.



In FY 2018, Prior Non-Exempt Debt Service (\$7,192,219) comprises the current year principal and interest for all previous borrowings of the Town that are still outstanding and that have not been excluded from the levy limit of Proposition 2½. This category, as shown, does not include money borrowed by the Water and Sewer Enterprise Fund that is paid not by taxes but by water and sewer fees. These amounts are shown immediately below the Exempt debt service in Table 2. Cash is the amount (\$4,441,928) of directly purchased (non-bonded) acquisitions, and includes \$500,000 for the Gibbs project which is not included in the Article 34 vote, but will be voted in Article 4 of the Special Town Meeting. The Plan also cites \$5,520,000 in new borrowing of which \$1,520,000 is in Article 34 and \$4,000,000 of which is in Articles 3 and 4 of the Special Town Meeting (\$3,500,000 for the Hardy and \$500,000 for the Gibbs). \$89,600 is the estimated tax impact of interest on new borrowing for this year. These amounts are reduced by transfers from other available funds. \$3,175,427 is the amount needed to pay the principal and interest on bonds authorized by Debt Exclusion referenda and therefore exempt from the limits of Proposition 2½.

Table 3 below outlines the components of the five-year plan.

**Table 3 Components of the Total Expenditure**

Fiscal Year	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Total
Prior Non-Exempt Debt	\$7,192,219	\$6,096,240	\$5,346,815	\$4,489,902	\$3,823,015	\$26,948,191
Cash	\$4,441,928	\$2,518,309	\$2,539,701	\$2,206,035	\$2,700,544	\$14,406,517
New Non-Exempt Debt Service	\$89,600	\$581,543	\$1,347,776	\$2,597,433	\$2,879,392	\$7,495,744
BAN Interest and Principal		\$4,000				\$4,000
<b>Total Non-Exempt Tax Burden</b>	<b>\$11,723,747</b>	<b>\$9,200,092</b>	<b>\$9,234,292</b>	<b>\$9,293,370</b>	<b>\$9,402,951</b>	<b>\$48,854,452</b>
Direct funding sources:						
Non-exempt Bond Premium FY2017	(\$2,154,418)					(\$2,154,418)
Rink Enterprise Funds	(\$85,153)	(\$82,591)	(\$79,966)	(\$28,128)	(\$27,078)	(\$302,916)
Ambulance Revolving Fund	(\$53,156)	(\$104,025)	(\$96,070)	(\$82,965)	(\$112,460)	(\$448,676)
Capital Carry Forwards	(\$341,778)	(\$100,000)	(\$100,000)	(\$100,000)	(\$50,000)	(\$691,778)
Antennae Funds	(\$197,000)	(\$190,834)	(\$193,886)	(\$195,922)	(\$197,280)	(\$974,922)
Urban Renewal Fund	(\$43,844)	(\$42,444)	(\$41,044)	(\$39,644)	(\$38,244)	(\$205,219)
Asset Sale Proceeds	(\$500,000)	(\$250,000)				(\$750,000)
Adjust for Roadway Reconstruction Override 2011	(\$452,563)	(\$463,877)	(\$475,474)	(\$487,361)	(\$499,545)	(\$2,378,821)
Adjust for 2016 and prior Bond Premium	(\$589,033)	(\$552,822)	(\$516,611)	(\$260,240)		(\$1,918,706)
Adjust for 2017 encumbered debt service	(\$266,516)					(\$266,516)
<b>Net Non-Exempt Plan</b>	<b>\$7,040,286</b>	<b>\$7,413,499</b>	<b>\$7,731,242</b>	<b>\$8,099,110</b>	<b>\$8,478,344</b>	<b>\$38,762,480</b>

Adjustments for the Enterprise, Antenna, Ambulance and Urban Renewal Fund accounts (including Central School, Jefferson Cutter House and 23 Maple Street) recognize payments to the Capital Budget from those accounts. During the 2012 override referendum, voters were promised that \$400,000 of the override amount would be applied to roadway reconstruction. This offset removes that amount (increased each year by 2.5%) from the operating budget to fund the additional DPW capital expense.

The “Non-exempt Bond Premium FY2017” reflects as a source of funding the full amount of premium received on non-exempt bonds issued in FY2017. This is in keeping with the procedures recommended by the Department of Revenue beginning this year, under the provisions of the Municipal Modernization Act. The "Adjust for 2016 and Prior Bond Premium" credits the Capital Plan with the premium received by the Town on prior bond issues, allocated over five years of the plan, properly reflecting the true net borrowing cost of the Capital Plan. The “2017 Encumbered Debt Service” reflects a prior appropriation for interest payments which, due to the particular timing of FY2017 borrowing, will fall in FY2018.

“Asset Sale Proceeds” reflects the application of the sale of a Town-owned asset, the proceeds of which by law must be applied to a capital expense.

## Planning and Controlling Capital Expenditures

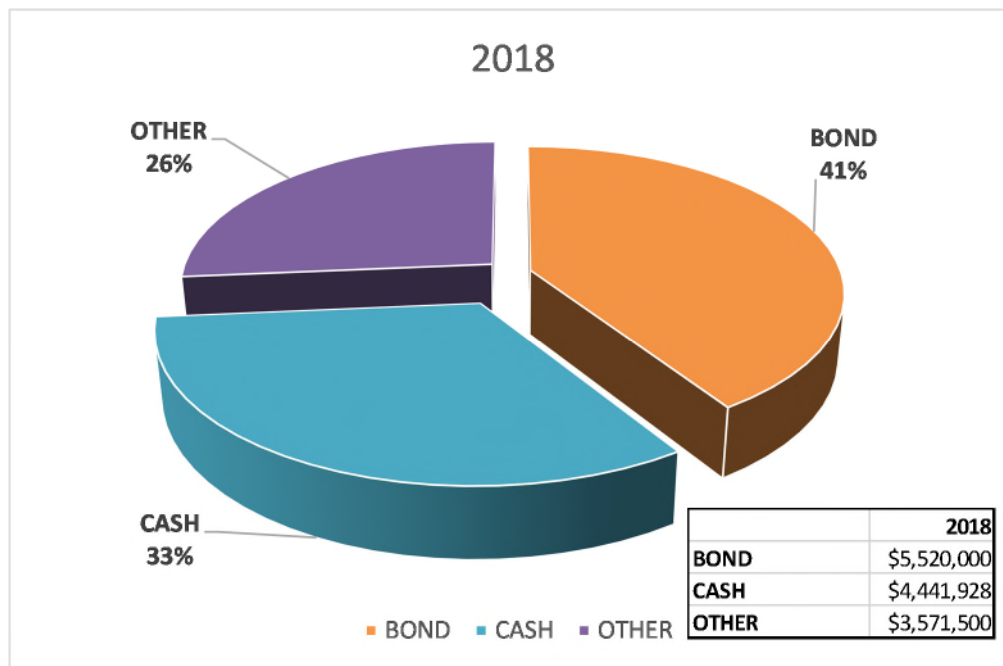
The Capital Planning Committee has long practiced five-year planning and, with the support of the Finance Committee and Town Meeting, has planned capital expenditures not to exceed 5% of annual revenues averaged over time. Implementing this practice is subtle, because the principal and interest for bonded expenditures have minimal impact on the current year but significant impact in future years. Table 4 demonstrates that the expenditures in Article 34 and in the Five Year Capital Plan meet the Capital Planning Committee’s 5% standard. The budget FY2018 expenditures are 5% of the total Town revenue for FY2018 and over five years the plan averages close to 5%.

**Table 4 Capital Planning and 5% Limit**

Fiscal Year	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Total
Net Non-Exempt Plan	\$7,040,286	\$7,040,951	\$7,040,951	\$7,040,951	\$7,040,951	\$7,040,951
Pro Forma Budget	\$140,827,698	\$147,617,927	\$154,744,444	\$161,921,500	\$169,638,931	\$774,750,501
Budget For Plan at 5%	\$7,041,385	\$7,380,896	\$7,737,222	\$8,096,075	\$8,481,947	\$38,737,525
Plan as % of Revenues	5.00%	5.02%	5.00%	5.00%	5.00%	5.00%
Variance From Budget	\$1,099	(\$32,602)	\$5,981	(\$3,035)	\$3,603	(\$24,955)

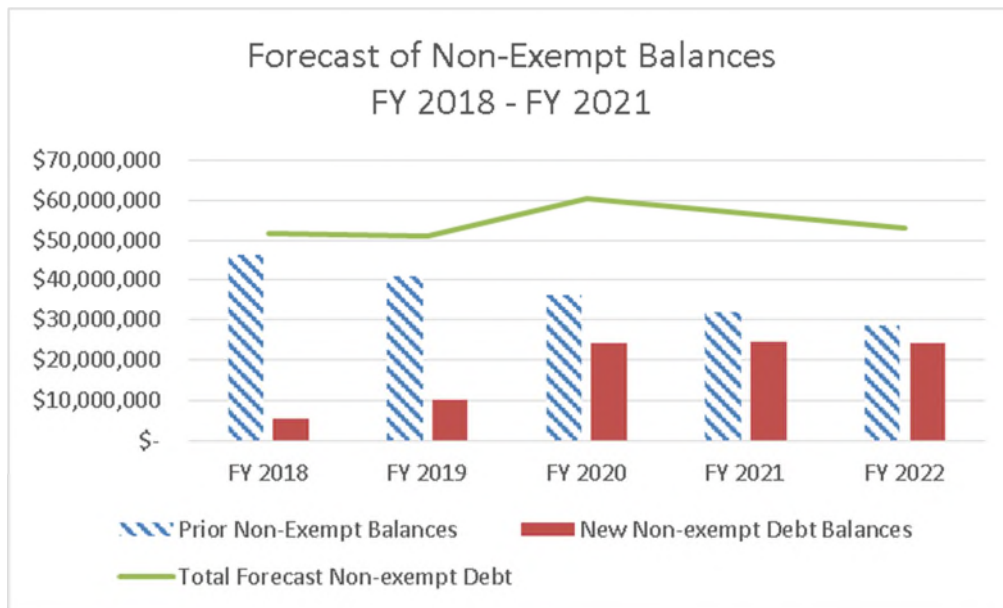
## An Overview of the Impact of Capital Spending

As seen in Figure 2 below, 41% of the planned acquisitions in FY2018 are funded by borrowing through the sale of municipal bonds. The Town carries debt service from year to year for bonds supporting both exempt and non-exempt projects.



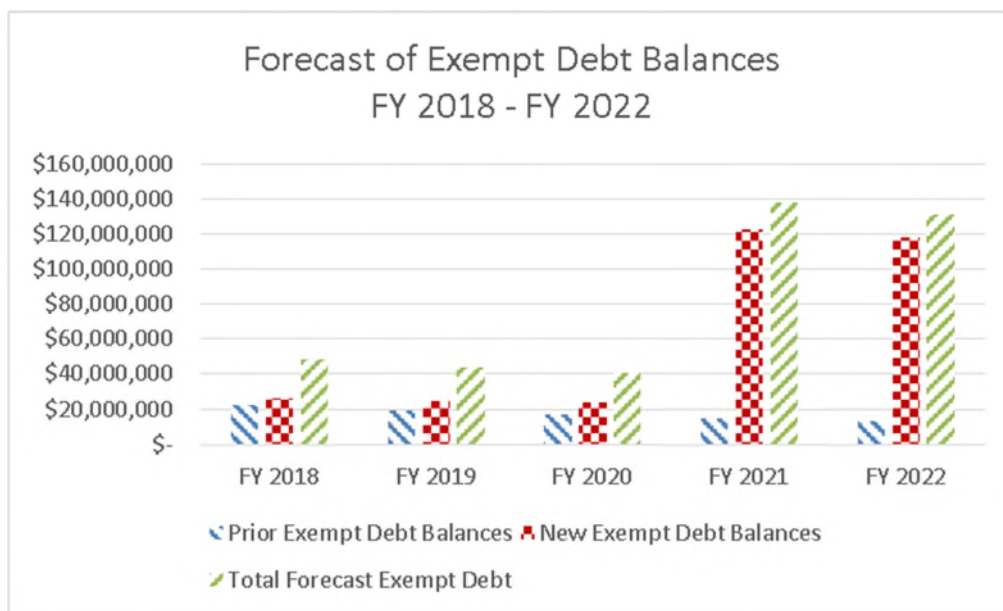
**Figure 2 Funding Sources in FY 2018**

Managing total debt is an important part of the capital planning process. Total debt includes both non-exempt and exempt debt. Bonded capital acquisitions increase total debt, and debt service principal payments reduce total debt.



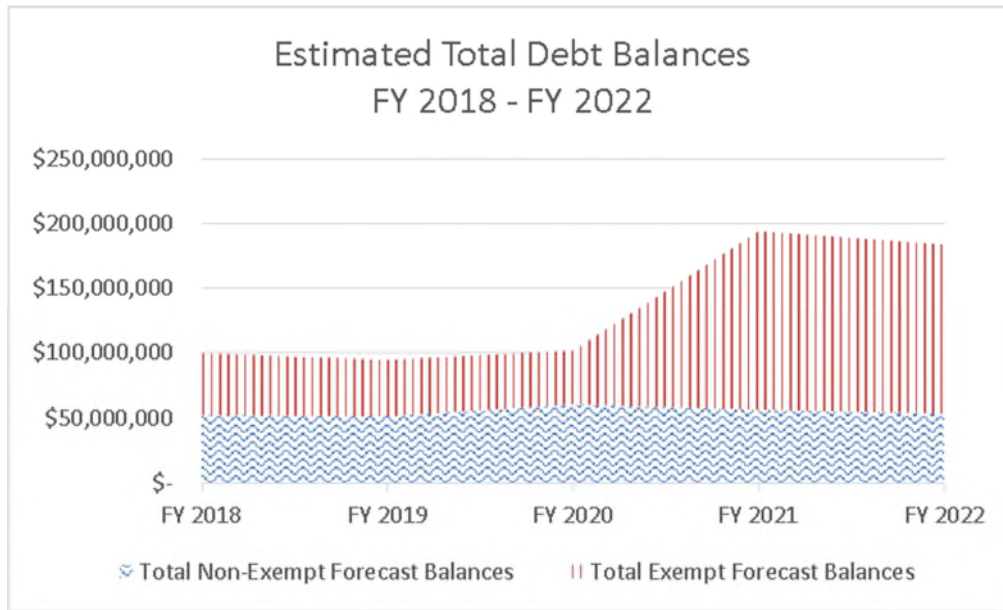
**Figure 3 Forecast of Non-Exempt Debt Balance**

Figure 3 shows the estimated non-exempt debt that Arlington will carry in this and future years. Outstanding non-exempt debt can affect the Town’s ability to meet its operating budget requirements. This forecast shows a brief upward trend reflecting the impact of the final phase of the Community Safety Building project and the non-exempt portion of the Stratton School renovation, the additional cost of the Gibbs project and the extension of the Hardy elementary school.



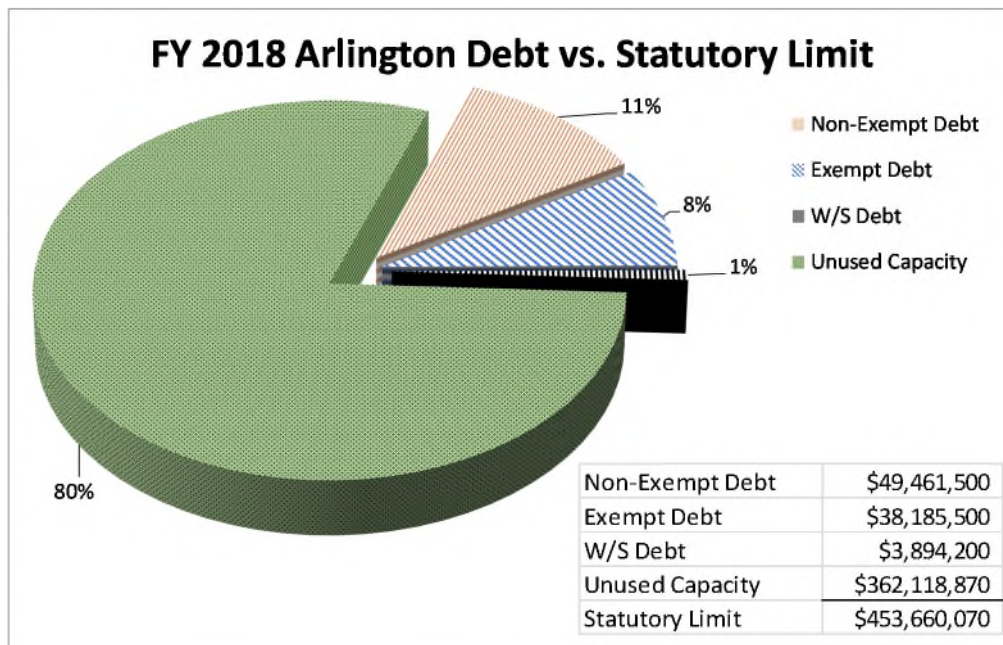
**Figure 4 Estimated New Exempt Debt**

Figure 4 shows the addition of estimated debt from four projects that are driving future exempt debt. This forecast of exempt debt balances includes the impact of the Stratton project, previously approved by Town meeting and coming in under budget. The increase in exempt debt in FY 2018 and FY 2019 is driven principally by the re-use of Gibbs School as a town-wide sixth grade. The significant jump in debt in FY 2021 and FY 2022 derives from the anticipated rebuild of Arlington HS. Minuteman debt is not included in these charts, although the project may add approximately \$30 million to Arlington’s exempt debt liability, which is serviced through our Minuteman assessment.



**Figure 5 Estimated Total Debt**

Exempt Debt and Total Debt are indicators of pressure on the ability of the Town to support all of its debt service, even outside of the limit of Proposition 2½. As can be seen from [Figure 5](#), non-exempt debt is reasonably level over the next five years. Anticipated major school building projects drive total exempt debt and total debt to almost twice current levels.



**Figure 6 Arlington Statutory Debt Capacity**

The Mass Department of Revenue imposes on each community a Statutory Debt Limit on certain debt equal to 5% of the Equalized Valuation (EQV) of the Town. Based on the current DOR reported EQV of \$9.07 billion, the debt limit is \$454 million. As shown in [Figure 6](#), Arlington’s estimated applicable FY 2018 debt of \$91 million is a conservative 20% of the limit. If the Arlington High School project is authorized, by FY 2021 Arlington’s debt may rise to approximately 45% of the statutory limit.

## **Community Preservation Act**

In November of 2014 the voters of Arlington accepted the Community Preservation Act, imposing a 1.5% surcharge on property taxes to create a funding stream dedicated to Affordable Housing, Historic Preservation, Open Space and Outdoor Recreation projects.

The Community Preservation Act Committee (“CPAC”) will report to this Town Meeting on its recommendations for FY2018 funding. Any projects to be considered for funding must be endorsed by that Committee, and expenditure of CPA funds must be voted favorably by Town Meeting, as with any other appropriation.

Certain needs traditionally funded through the Capital Budget and Plan such as outdoor recreation and historic restoration projects are CPA-eligible by their nature. In FY 2018 and subsequent years, to enable the Community Preservation Committee to evaluate projects which have already been requested by Town staff and included in the Plan, the Capital Plan has segregated most such eligible expenditures into the funding category of "CPA". If CPA funding is unavailable the Capital Planning Committee remains committed to considering each such project in the Capital Plan.

The Capital Planning Committee has voted to endorse the Report of the CPAC to the 2017 Annual Town Meeting and recommends favorable action by Town Meeting on the CPAC requests.

## **The Stratton School Renovation**

Town leaders promised residents to renovate the Stratton School as part of the 2000 Rebuild Debt Exclusion Referendum. Five years ago critical renovations to maintain the integrity of the building were accomplished through a combination of funding by Town Meeting and a Green Repair grant from MSBA. The January 2016 STM approved a plan to move forward with the Stratton Project. The financing plan was based on capital carry-forwards from earlier capital budgets, new non-exempt debt funding, the anticipated proceeds from the sale of a Town-owned asset, and exempt debt funding from the 2000 Rebuild Referendum. The Capital Planning Committee went to great lengths to demonstrate that the voters wanted to exclude (after inflation) a remaining \$6.74 million. Town officials sought a ruling from Mass Department of Revenue (DOR) which is the authority on these matters. DOR informed the Town that after its inflation calculation, the remaining exclusion capacity was more than \$8.74 million, about \$2 million higher. In November 2016, as part of a general multi-purpose bond sale the Treasurer raised the \$8.74 million through borrowing and a cash premium.

In April, the Capital Planning Committee learned that the Permanent Town Building Committee (PTBC) was finishing the Stratton project \$1.5 million (or about 10%) under budget. This is an amazing accomplishment and the PTBC deserves to be roundly applauded for its always outstanding work, but especially for this savings on the Stratton Project.

Also in April, the Committee learned that the Gibbs School Project, successfully approved in a debt exclusion referendum in June of 2016 at a projected cost of \$25 million, was going to come in approximately \$1 million over the amount DOR would allow to be debt-excluded, so that amount of funding would have to come from the non-exempt Capital Budget. At about the same time, the Town learned that it had been awarded a \$500,000 grant for the rebuilding of the Mystic Street Bridge over Mill Brook. This project was in the Capital Plan for FY 2021 and FY 2022, but in order to qualify for the grant, the Town would have to come up with its \$1.1 million in matching funds for the project in FY 2019. Facing these two extraordinary circumstances, the Capital Planning Committee is recommending using the PTBC savings from the Stratton Project for the Gibbs Project and for the Mystic Street Bridge. The proceeds from the asset sale, anticipated to be \$750,000, are reflected in Figure 1. The Capital Planning Committee proposes \$500,000 of the proceeds be used to fund Gibbs, and \$250,000 be applied to the Mystic Street bridge. The \$500,000 already borrowed, but not needed, for the Stratton project cannot be repurposed until after the project is closed out. These actions will be taken at a future Town Meeting, probably in the autumn of 2017 because the asset sale proceeds may not be appropriated until the sale is closed, and the bond funds may not be repurposed until the Stratton project is formally closed.

The comparative progression of the Stratton Financing plan, including the PTBC Savings is shown in Table 5.

**Table 5 Stratton Financing Plan**

<b>Stratton Funding Plan Changes</b>	<b>Plan STM January 2015</b>	<b>Plan Post Nov 2016 Borrowing</b>	<b>Plan Following PTBC Savings May 2017</b>
<b>Total Original Project Cost</b>	<b>\$15,793,000</b>	<b>\$15,793,000</b>	<b>\$15,793,000</b>
PTBC Savings 1 (Money Not Borrowed)			(\$1,000,000)
PTBC Savings 2 (Borrowed But Unused)			(\$500,000)
<b>New Project Cost</b>			\$14,293,000
Non-exempt in 2017 Capital Plan bonding	\$6,319,206	\$6,319,206	\$3,319,000
Prior BAN	\$1,085,000	\$1,085,000	\$1,085,000
Less Unused Debt			(\$500,000)
<b>Total non-exempt Debt</b>	<b>\$7,404,206</b>	<b>\$7,404,206</b>	<b>\$ 3,904,000</b>
Less asset Sale Contribution		(\$750,000)	
Less Increase in Exempt Debt		(\$1,532,206)	
<b>Net Total Non-exempt Debt</b>		<b>\$5,122,000</b>	
Apply Capital Carryforward	1,642,000	1,642,000	1,642,000
<b>Total non-exempt contribution</b>	<b>\$9,046,206</b>	<b>\$6,764,000</b>	<b>\$ 5,546,000</b>
Asset Sale Contributon		\$750,000	
Revised Non-exempt Contribution	\$9,046,206	\$7,514,000	
Exempt Debt Applied	\$6,746,794	\$8,279,000	
Exempt Premium		\$468,000	
Exempt Subtotal	\$6,746,794	\$8,747,000	\$8,747,000
<b>Project Total</b>	<b>\$15,793,000</b>	<b>\$15,793,000</b>	<b>\$14,293,000</b>
<b>Sources and Uses of Stratton Savings</b>			
Proceeds from asset sales			\$750,000
Repurposing of unused borrowed funds			\$500,000
<b>Total PTBC Savings</b>			<b>\$1,250,000</b>
Application to Gibbs Project			(\$1,000,000)
Application to Mystic Street Bridge			(\$250,000)
<b>Balance</b>			<b>-</b>

**The Gibbs Project**

In June 2016 voters approved a debt exclusion to cover the costs of the Gibbs School reuse as a town-wide sixth grade. The costs have risen from an earlier estimate of \$25 million to a current estimate of \$27 million. Town Management anticipates that \$1 million cannot be covered by the debt exclusion. The Capital Planning Committee recommends that these additional costs be covered by application of the PTBC Savings in the Stratton Project as outlined above. The expenditure for the Gibbs project is reflected in the FY 2018 Capital Budget and FY 2018 – FY 2022 Capital Plan, but the actual appropriation vote is in the Special Town Meeting of April 27, 2017.

**The Hardy School Extension**

In November 2016 the School Enrollment Task Force recommended to the Arlington School Department that the Hardy Elementary School be expanded by six classrooms to accommodate growth in Arlington’s student enrollment, which has been especially significant in East Arlington. The Capital Planning Committee was able to accommodate the \$3.5 million cost in this year’s Capital Budget. The expenditure for the Hardy Extension project is reflected in the FY 2018 Capital Budget and FY 2018 – FY 2022 Capital Plan, but the actual appropriation vote is in the Special Town Meeting of April 27, 2017.

## **Arlington High School**

The Capital Planning Committee strongly supports the planning effort to renovate or rebuild Arlington High School. Our high school complex was built between 1914 and 1980 and last upgraded 34 years ago. Our student population is growing, and we face potential loss of accreditation for substandard facilities.

The effort began with a Statement of Interest submitted in 2015 by APS to the Mass School Building Authority (MSBA) seeking funding for AHS. In response, MSBA in January 2016 voted unanimously to move Arlington High School forward in its very rigorous process. Critical support by the voters of Arlington in June 2016 to approve \$2 million to fund the planning stage, and continued strong advocacy by the APS staff, led to the February 2017 invitation by MSBA for Arlington to enter the Feasibility Module of its process. Voter support was overwhelming, with 76.5% voting in favor and 23.5% opposed.

Arlington has formed the requisite Building Committee which is now tasked with forming the Project Team: selecting an Owners' Project Manager and conducting a Designer Selection Panel process. The Project Team will then document the educational program, and existing conditions, establish design parameters, develop and evaluate alternatives, and recommend the most cost-effective and educationally appropriate preferred solution to MSBA. The outcome of that 2-year process will then guide schematic design and costing. A debt exclusion vote for construction is likely in 2019, with completion targeted for 2022-23.

When implemented, the project is likely to approach \$200 million, with a substantial portion funded by the MSBA.

## **Arlington's Cultural Legacy**

Our community life has long benefitted from the political traditions, institutions and infrastructure passed to us by our predecessors. As transient custodians of our culture and environment, we share in our ancestors' obligation to transfer equitably to the generations following the same or greater value that we ourselves have received. From an infrastructure viewpoint, in the latter part of the 20<sup>th</sup> century we enjoyed the schools, Town Hall, public buildings, library, roads and highways developed by "the Greatest Generation" and their forebears.

In the last several decades Town Meeting and the voters have faithfully continued the Town's practice to pass to our children and grandchildren an intact municipal fabric and preserved community wealth. Under Town Meeting government, our town operates with prudence and probity; our bond rating is Triple-A; and our debt less than one-fifth of the state legislated limit.

The voters' support of the recent debt exclusions and the 2011 override, adoption by Town Management and Labor of GIC health insurance, and adoption of the Community Preservation Act are all fiscal building blocks enabling continuation of Arlington's strong social legacy.

## **Reconstruction and Renovation of Town-owned Buildings**

Exhibit IV provides a list of all buildings owned by the Town of Arlington. The year in which each building was constructed, or most recently renovated, gives some indication of when major additional investment will be required. Buildings that have received substantial recent attention are the Community Safety Building, three Fire Stations, and all of our elementary schools.

## **Comprehensive Master Plan**

In 2012 Arlington embarked on the process of creating a comprehensive municipal master plan to serve as the Town's primary policy statement on future physical development in Arlington. Funded through the Capital Plan, the process has involved extensive public participation to set goals and communicate a long-term shared vision, followed by a review of current trends relative to land use, economic strength, housing, open space, recreation, natural, cultural and historic resources, transportation, population, demographics, public facilities, and includes steps to implement the plan. Each element of the master plan is inter-related: economic development may depend on transportation; increased housing can lead to increased demand for services.

The resulting Arlington master plan has been adopted by the Arlington Redevelopment Board and endorsed by Town Meeting. The Master Plan Implementation Committee is guiding a multi-year implementation process with extensive public participation and will recommend specific zoning bylaw changes to be proposed to this and future Town Meetings. In the coming decades the plan will provide a basis for decision-making regarding the long-term physical development of the Town, and with respect to municipal infrastructure it will help to inform future Capital Planning decisions.

### **Implementing Previous Capital Plans**

Town Meeting in recent years has approved many capital projects essential to Town services and Arlington's future. Many of the acquisitions or projects approved by last year's Town Meeting have been purchased, or their purchase or implementation is in process.

Renovation of the Community Safety Building, a multi-phase project begun in 2011, was successfully completed last year with interior renewal and programmatic improvements, resulting in improved efficiency and safety for both the Police Department and the public.

Implementation of a major upgrade of the MUNIS system, the core of the Town's accounting systems, is underway. Improvements to the General Ledger, Purchasing, Payroll/HR and Budget modules have been successfully implemented, with further modernization scheduled for the coming year.

Arlington High School track resurfacing and electrical improvements at Ed Burns Arena have been completed, and Magnolia Park and Basketball Court renovation is underway with a scheduled September opening.

Stratton School renovation Phase 3 is nearing substantial completion, expected in June. Thompson School addition is proceeding and targeted to be ready for school in September. The architectural and Project Management teams have been hired for the renovation of the Gibbs School.

Extensive roadway and sidewalk renewals have been accomplished throughout the community, and the 40-year program of replacement of our water & sewer infrastructure continues on schedule.

Progress on each of these projects is monitored by the Town Manager's Office and the Comptroller and reported to the Capital Planning Committee.

### **Academic IT Requirements**

APS has made a strong case to increase capital spending on IT resources to meet system-wide needs. "Baseline Edge", "Powerschool" and other educational program management software offering increased teaching capabilities have outstripped current computing resources for over 280 teachers' computers. Evolving 21st century educational metrics including MCAS, Common Core and PARCC are increasing the requirement for improved technology in students' hands as well, so APS is increasing both tablet and PC resources. Therefore the Capital Planning Committee is asking your continued support of a \$400,000 technology line item for education in this year's Capital Budget to more aggressively support both our teachers and students.

### **Streamlining Photocopier Management**

Photocopiers, doubling as document printers, are a significant component of the Town's IT infrastructure. Past practice has been for department heads to requisition copiers (a capital lease item) individually through the Capital Plan, executing individual leases which then require each department to process payment and manage vendor relationships and maintenance standards. Beginning with this FY2018 budget the process has been revamped such that departments will present their requests to Purchasing which will evaluate copier needs, present one consolidated request to Capital Planning, provide appropriate equipment to each department, manage shifting of copiers among departments to maximize their lifespans, and handle invoice payment. Kudos to Deputy Town Manager Sandy Pooler for heading this effort.



## Looking Ahead

Town Meeting's careful evaluation of Arlington's capital needs and its continued support of Town Management's five-year capital planning process is a critical element of equitable intergenerational transfer of our communal heritage. As we consider the coming five years and beyond:

The completion of the Stratton School project, on-time and under budget, is a long-awaited final step in the Elementary School Rebuild program committed to the voters in 2000 and brings to a closed a major rebuilding program of the Town.

We must now commit to a new 21st century program of support for our school infrastructure to maintain the high academic achievements Arlington has come to expect from the APS administration, faculty and students. This includes meeting challenges arising from school enrollment growth at the elementary and middle school levels, and renovating or replacing the aging infrastructure at Arlington High School. The recent Thompson expansion, and the Gibbs and Hardy projects of the Special Town Meeting are major steps to address these issues.

The ongoing commitment to steady upgrading of our water & sewer and roadway infrastructure continues, including town-wide water meter replacement and a significant acceleration of our sidewalk replacement program. The Capital Planning Committee is also recommending to reach a consistent spending level of \$400,000 to \$500,000 per years on Town sidewalks and walkways, up substantially from the \$50,000 to \$100,000 allocated in past years.

Arlington's "Civic Block" assets, including Town Hall, Central School, Robbins Memorial Library, Whittemore Robbins House, Carriage House and Cottage, and Winfield Robbins Memorial Garden, are historic treasures that deserve a long-term review of maintenance standards and optimal uses. The facilities housing Health & Human Services and Senior Center programming are priorities for study of space needs and rehabilitation recommendations. The CPA Committee is examining some of these needs which may qualify for Community Preservation funding.

Extensive renovation of the six-building Town DPW campus is slated for 2020. The challenging planning required for the project was funded in FY 2017 and is underway. All of these facilities projects rely upon Arlington's recently created Facilities Department for expertise, analysis and planning.

## Program Spending Summary

Table 6 summarizes Non-Exempt Town expenditures by program from FY2015 (2015 through 2017 are actual) through the five year capital plan. Expenditures voted through debt-exclusion referenda for school projects are exempt from Proposition 2½, and are not included in this chart.

**Table 6 Analysis of Spending By Program**

Program	2015	2016	2017	2018	2019	2020	2021	2022	Grand Total
DEPARTMENTAL PROJECT	\$3,212,250	\$220,500	\$1,452,500	\$634,000	\$185,000	\$217,000	\$310,000	\$10,000	\$6,241,250
EQUIPMENT REPLACEMENT	\$510,000	\$368,700	\$264,000	\$590,500	\$237,000	\$1,203,160	\$206,675	\$182,500	\$3,562,535
INFORMATION TECHNOLOGY	\$924,300	\$1,047,750	\$452,100	\$642,365	\$625,000	\$615,000	\$615,000	\$610,000	\$5,531,515
INFRASTRUCTURE IMPROVEMENT	\$9,198,500	\$3,649,000	\$2,370,000	\$7,128,000	\$4,225,000	\$13,315,000	\$3,040,000	\$3,030,000	\$45,955,500
MAJOR REPAIRS	\$195,000	\$525,000	\$532,000		\$2,000,000	\$2,000,000			\$5,252,000
PARKS & PLAYGROUNDS	\$602,500	\$560,000	\$610,400	\$172,000	\$167,000	\$159,000	\$147,000	\$138,000	\$2,555,900
PHOTOCOPIER PROGRAM	\$164,400	\$166,100	\$165,300	\$188,000	\$446,432	\$468,066	\$100,000	\$191,000	\$1,889,298
PUBLIC BUILDING MAINTENANCE	\$416,805	\$9,300,400	\$6,078,240	\$2,252,563	\$2,023,877	\$2,265,475	\$2,277,360	\$2,289,544	\$26,904,264
ROADS AND PATHS INFRASTRUCTURE	\$1,740,250	\$1,720,756	\$1,556,525	\$260,000	\$240,000	\$95,000	\$80,000	\$100,000	\$5,792,531
STUDENT TRANSPORTATION	\$65,000	\$130,000	\$95,000	\$1,476,000	\$744,000	\$645,000	\$1,056,000	\$1,397,500	\$5,608,500
VEHICLE REPLACEMENT	\$774,000	\$533,000	\$1,808,000	\$190,000	\$180,000	\$60,000	\$60,000	\$60,000	\$3,665,000
<b>Grand Total</b>	<b>\$17,803,005</b>	<b>\$18,221,206</b>	<b>\$15,384,065</b>	<b>\$13,533,428</b>	<b>\$11,073,309</b>	<b>\$21,042,701</b>	<b>\$7,892,035</b>	<b>\$8,008,544</b>	<b>\$112,958,293</b>

A fuller picture of the Town's ongoing commitment to school infrastructure improvement can be seen in Table 7. This summarizes non-exempt funding within the limits of the capital plan, together with exempt funding approved by the voters for specific projects including the Gibbs renovation and AHS plans in FY 2018, and an early approximation of Arlington's local share of an AHS rebuild or renovation.

**Table 7 School Facilities Investment**

	2015	2016	2017	2018	2019	2020	2021	2022	Grand Total
Exempt funding	\$0	\$0	\$12,279,000	\$28,000,000	\$0	\$100,000,000	\$0	\$0	\$140,279,000
Non-exempt Capital Plan	\$505,000	\$1,935,000	\$8,404,041	\$4,695,000	\$550,000	\$505,000	\$630,000	\$320,000	\$17,544,041
Total Investment	\$505,000	\$1,935,000	\$20,683,041	\$32,695,000	\$550,000	\$100,505,000	\$630,000	\$320,000	\$157,823,041

We want to express our gratitude to Management Analyst Amy Fidalgo for her excellent support and valuable participation in the work of the Committee this past year.

Finally, we want to acknowledge the extraordinary public service of Tony Lionetta, who after 25 years has retired as a member of the Capital Planning Committee. Tony's training and experience as an engineer have provided the Committee with much-needed expertise in infrastructure matters. He ably represented Arlington on the Minuteman Building Committee for four years, and acted as our Committee Secretary for more years than we can count. We are grateful for his service, and will miss his dedication, perspective, and wisdom.

The Capital Planning Committee requests that you support its recommendations on Article 34 of the Annual Town Meeting and Articles 3 and 4 of the Special Town Meeting.

Respectfully submitted by

Stephen J. Andrew – Moderator Appointee  
Sandy Pooler – Deputy Town Manager  
Charles T. Foskett, Chairman – FinCom Designee  
Michael Morse – Town Treasurer Designee  
Richard Viscay – Town Comptroller  
Anthony T. Lionetta, Secretary – Moderator Appointee  
[vacant] – School Superintendent's Designee  
Brian H. Rehrig, Vice-Chairman – Moderator Appointee  
Barbara Thornton – Moderator Appointee

	BOND	CASH	OTHER	Grand Total
<b>COMMUNITY SAFETY - FIRE SERVICES</b>	<b>\$815,000</b>	<b>\$85,000</b>		<b>\$900,000</b>
Purchase New Engine-Pump - Replace #1007	\$575,000			\$575,000
Replace Staff Vehicle #1001 2008 Ford Expedition		\$55,000		\$55,000
Rescue Boat, Motor & Trailer		\$30,000		\$30,000
Rescue-Ambulance 2008 Ford Osage	\$240,000			\$240,000
<b>COMMUNITY SAFETY - POLICE SERVICES</b>		<b>\$250,500</b>		<b>\$250,500</b>
Bullet Proof Vest Program		\$17,000		\$17,000
Laser Radar		\$4,500		\$4,500
Service Weapons		\$30,000		\$30,000
Tablet Personnel Computers		\$68,000		\$68,000
Vehicle Replacement Program		\$131,000		\$131,000
<b>FACILITIES</b>	<b>\$100,000</b>	<b>\$18,000</b>		<b>\$118,000</b>
Buildings Rehab Consultant Services		\$18,000		\$18,000
Town Hall - Renovations	\$100,000			\$100,000
<b>HEALTH &amp; HUMAN SERVICES</b>		<b>\$17,500</b>		<b>\$17,500</b>
Veterans Records Scanning Project		\$17,500		\$17,500
<b>INFORMATION TECHNOLOGY</b>	<b>\$60,000</b>	<b>\$577,365</b>		<b>\$637,365</b>
School - Replacement Academic PC's District Wide		\$427,365		\$427,365
School - Software Licensing		\$40,000		\$40,000
School Dept. Admin Computers and Peripherals		\$40,000		\$40,000
School Network Infrastructure		\$20,000		\$20,000
Town Software Upgrades & Standardization		\$50,000		\$50,000
Town-Microcomputer Program	\$60,000			\$60,000
<b>LIBRARY</b>		<b>\$42,000</b>		<b>\$42,000</b>
Concrete Sidewalk Repair		\$10,000		\$10,000
MLN Equipment Schedule FY18-22		\$32,000		\$32,000
<b>PLANNING</b>	<b>\$400,000</b>	<b>\$18,000</b>		<b>\$418,000</b>
Dallin Library Entry Updates		\$8,000		\$8,000
Parmenter School Walkway		\$10,000		\$10,000
Senior Center Architecture Plans	\$400,000			\$400,000
<b>PUBLIC WORKS ADMINISTRATION</b>		<b>\$32,000</b>		<b>\$32,000</b>
Mall Lights		\$32,000		\$32,000
<b>PUBLIC WORKS CEMETERY DIVISION</b>			<b>\$10,000</b>	<b>\$10,000</b>
Headstone Cleaning & Repair			\$10,000	\$10,000
<b>PUBLIC WORKS HIGHWAY DIVISION</b>	<b>\$145,000</b>	<b>\$1,744,563</b>	<b>\$875,000</b>	<b>\$2,764,563</b>
3-4 Ton Pick up Truck w-lift gates & plows (2)	\$85,000			\$85,000
Catch Basin Cleaner - Clam Shell		\$150,000		\$150,000
Chapter 90 Roadway			\$750,000	\$750,000
Install Sidewalk Ramps		\$65,000		\$65,000
Install Sidewalk Ramps - CDBG			\$125,000	\$125,000
Loader 3 CY Capacity		\$175,000		\$175,000
Roadway Reconstruction		\$350,000		\$350,000
Roadway Reconstruction Override 2011		\$452,563		\$452,563
Sander Body		\$17,000		\$17,000
Sidewalks and Curbstones		\$500,000		\$500,000
Sign Shop Printer		\$30,000		\$30,000
Small Equipment		\$5,000		\$5,000
Traffic Signal Maint & Upgrades	\$60,000			\$60,000
<b>PUBLIC WORKS MER</b>		<b>\$14,000</b>		<b>\$14,000</b>

	BOND	CASH	OTHER	Grand Total
Tire Balancer		\$5,500		\$5,500
Tire Changer Machine		\$8,500		\$8,500
<b>PUBLIC WORKS NATURAL RESOURCES DIVISION</b>		<b>\$281,000</b>		<b>\$281,000</b>
Small Equipment		\$6,000		\$6,000
Work Crane - 120' Boom		\$275,000		\$275,000
<b>PUBLIC WORKS WATER/SEWER DIVISION</b>			<b>\$2,555,000</b>	<b>\$2,555,000</b>
Backhoe			\$125,000	\$125,000
Drainage Rehab-Regulatory Compliance (Ch-308)			\$200,000	\$200,000
Hydrant and Valve Replacement Program			\$100,000	\$100,000
Sewer System Rehabilitation			\$900,000	\$900,000
Small Equipment			\$5,000	\$5,000
Small Van			\$25,000	\$25,000
Water System Rehabilitation			\$1,200,000	\$1,200,000
<b>PURCHASING</b>		<b>\$52,000</b>		<b>\$52,000</b>
Photocopier Replacement		\$52,000		\$52,000
<b>RECREATION</b>		<b>\$190,000</b>		<b>\$190,000</b>
ADA Study Implementation Program		\$60,000		\$60,000
Feasibility Study		\$10,000		\$10,000
Playground Improvements		\$50,000		\$50,000
Reservoir Beach Mechanical Repairs		\$20,000		\$20,000
Summer St. Field Fencing Upgrades		\$50,000		\$50,000
<b>REDEVELOPMENT BOARD</b>			<b>\$131,500</b>	<b>\$131,500</b>
ARB - 23 Maple Street Kitchen			\$60,000	\$60,000
ARB - Central Mechanical-Electric-Plumbing-Elevator			\$25,000	\$25,000
ARB - Central School Front Lobby Bathroom			\$15,000	\$15,000
ARB - Central School Slate Roof Repair			\$25,000	\$25,000
ARB - Replace-Repair Central School AC Compressors			\$6,500	\$6,500
<b>SCHOOLS</b>	<b>\$4,000,000</b>	<b>\$1,115,000</b>		<b>\$5,115,000</b>
Bus #106 - 77 passenger bus		\$130,000		\$130,000
Bus #111 - 77 passenger bus		\$130,000		\$130,000
Dallin Gym Ventillation		\$10,000		\$10,000
Exterior Door Replacement AHS		\$10,000		\$10,000
Gibbs School Renovation	\$500,000	\$500,000		\$1,000,000
Hardy School Expansion	\$3,500,000			\$3,500,000
Maintenance Service Van		\$40,000		\$40,000
Ottoson Front Entry Upgrade		\$50,000		\$50,000
Ottoson Music Room Upgrade		\$10,000		\$10,000
Ottoson Partial Roof Replacement		\$35,000		\$35,000
Photocopier Lease Program		\$120,000		\$120,000
School Playground Upgrades		\$20,000		\$20,000
Window Screens in Schools		\$60,000		\$60,000
<b>TOWN MANAGER</b>		<b>\$5,000</b>		<b>\$5,000</b>
Website Enhancements		\$5,000		\$5,000
<b>Grand Total</b>	<b>\$5,520,000</b>	<b>\$4,441,928</b>	<b>\$3,571,500</b>	<b>\$13,533,428</b>

	2018	2019	2020	2021	2022	Grand Total
<b>BOARD OF SELECTMEN</b>			<b>\$110,000</b>			<b>\$110,000</b>
<b>EQUIPMENT REPLACEMENT</b>			<b>\$110,000</b>			<b>\$110,000</b>
Voting Machines			\$110,000			\$110,000
<b>COMMUNITY SAFETY - FIRE SERVICES</b>	<b>\$900,000</b>	<b>\$95,000</b>	<b>\$150,000</b>	<b>\$335,000</b>	<b>\$805,000</b>	<b>\$2,285,000</b>
<b>EQUIPMENT REPLACEMENT</b>	<b>\$30,000</b>	<b>\$40,000</b>	<b>\$150,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$370,000</b>
Exercise Equipment & Furniture - Cardio		\$40,000				\$40,000
Jaws of Life - Extrication Equipment				\$50,000		\$50,000
Replace Firefighter Protective Gear				\$25,000	\$25,000	\$50,000
Replace Thermal Imaging Cameras					\$50,000	\$50,000
Replacement of Portable Radios			\$150,000			\$150,000
Rescue Boat, Motor & Trailor	\$30,000					\$30,000
<b>PUBLIC BUILDING MAINTENANCE</b>					<b>\$10,000</b>	<b>\$10,000</b>
Replace Carpeting-Flooring at Park Circle Station					\$10,000	\$10,000
<b>VEHICLE REPLACEMENT</b>	<b>\$870,000</b>	<b>\$55,000</b>		<b>\$260,000</b>	<b>\$720,000</b>	<b>\$1,905,000</b>
Purchase Engine Pumper to Replace #1006					\$600,000	\$600,000
Purchase New Engine-Pump - Replace #1007	\$575,000					\$575,000
Purchase New F250 for M1 Replacing #1019		\$55,000				\$55,000
Replace Lighting Plant 2001 Ford Vehicle #1015					\$70,000	\$70,000
Replace Staff Vehicle #1001 2008 Ford Expedition	\$55,000					\$55,000
Replace Staff vehicle #1013 2010 Ford Edge					\$50,000	\$50,000
Rescue-Ambulance 2008 Ford Osage	\$240,000					\$240,000
Rescue-Ambulance 2013 Ford Horton				\$260,000		\$260,000
<b>COMMUNITY SAFETY - POLICE SERVICES</b>	<b>\$250,500</b>	<b>\$152,500</b>	<b>\$1,014,000</b>	<b>\$159,000</b>	<b>\$182,000</b>	<b>\$1,758,000</b>
<b>DEPARTMENTAL PROJECT</b>	<b>\$68,000</b>					<b>\$68,000</b>
Tablet Personnel Computers	\$68,000					\$68,000
<b>EQUIPMENT REPLACEMENT</b>	<b>\$51,500</b>	<b>\$21,500</b>	<b>\$879,000</b>	<b>\$24,000</b>	<b>\$42,000</b>	<b>\$1,018,000</b>
Automatic External Defibrilators					\$18,000	\$18,000
Bullet Proof Vest Program	\$17,000	\$17,000	\$17,000	\$17,000	\$17,000	\$85,000
Laser Radar	\$4,500	\$4,500	\$5,000	\$7,000	\$7,000	\$28,000
Radio Upgrade-Replacement Program			\$857,000			\$857,000
Service Weapons	\$30,000					\$30,000
<b>VEHICLE REPLACEMENT</b>	<b>\$131,000</b>	<b>\$131,000</b>	<b>\$135,000</b>	<b>\$135,000</b>	<b>\$140,000</b>	<b>\$672,000</b>
Vehicle Replacement Program	\$131,000	\$131,000	\$135,000	\$135,000	\$140,000	\$672,000
<b>COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND</b>		<b>\$15,000</b>		<b>\$15,000</b>		<b>\$30,000</b>
<b>VEHICLE REPLACEMENT</b>		<b>\$15,000</b>		<b>\$15,000</b>		<b>\$30,000</b>
Van Replacement Program		\$15,000		\$15,000		\$30,000
<b>FACILITIES</b>	<b>\$118,000</b>	<b>\$100,000</b>	<b>\$118,000</b>	<b>\$100,000</b>	<b>\$118,000</b>	<b>\$554,000</b>

	2018	2019	2020	2021	2022	Grand Total
<b>PUBLIC BUILDING MAINTENANCE</b>	<b>\$118,000</b>	<b>\$100,000</b>	<b>\$118,000</b>	<b>\$100,000</b>	<b>\$118,000</b>	<b>\$554,000</b>
Buildings Rehab consultant Services	\$18,000		\$18,000		\$18,000	\$54,000
Town Hall - Renovations	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
<b>HEALTH &amp; HUMAN SERVICES</b>	<b>\$17,500</b>	<b>\$72,500</b>	<b>\$340,066</b>			<b>\$430,066</b>
<b>DEPARTMENTAL PROJECT</b>	<b>\$17,500</b>	<b>\$15,000</b>				<b>\$32,500</b>
Veterans Records Scanning Project	\$17,500	\$15,000				\$32,500
<b>EQUIPMENT REPLACEMENT</b>		<b>\$32,500</b>				<b>\$32,500</b>
Volumetric Calibration Trailer for Oil Trucks		\$32,500				\$32,500
<b>INFRASTRUCTURE IMPROVEMENT</b>		<b>\$25,000</b>	<b>\$25,000</b>			<b>\$50,000</b>
Veterans Memorials Repairs		\$25,000	\$25,000			\$50,000
<b>PUBLIC BUILDING MAINTENANCE</b>			<b>\$315,066</b>			<b>\$315,066</b>
Repair and Refurbish Cupola and Slate Roof at WRH			\$55,066			\$55,066
Whittemore Robbins House - Exterior Painting and Window Repair			\$260,000			\$260,000
<b>INFORMATION TECHNOLOGY</b>	<b>\$637,365</b>	<b>\$620,000</b>	<b>\$610,000</b>	<b>\$610,000</b>	<b>\$610,000</b>	<b>\$3,087,365</b>
<b>INFORMATION TECHNOLOGY</b>	<b>\$637,365</b>	<b>\$620,000</b>	<b>\$610,000</b>	<b>\$610,000</b>	<b>\$610,000</b>	<b>\$3,087,365</b>
SCHOOL - Replacement academic PC's district wide	\$427,365	\$410,000	\$400,000	\$400,000	\$400,000	\$2,037,365
School - Software Licensing	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000
School Dept. Admin Computers and Peripherals	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000
School Network Infrastructure	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$100,000
Town Software Upgrades & Standardization	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
Town-Microcomputer Program	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$300,000
<b>LIBRARY</b>	<b>\$42,000</b>	<b>\$375,432</b>	<b>\$30,660</b>	<b>\$33,175</b>	<b>\$95,000</b>	<b>\$576,267</b>
<b>EQUIPMENT REPLACEMENT</b>	<b>\$32,000</b>	<b>\$29,000</b>	<b>\$30,660</b>	<b>\$33,175</b>	<b>\$32,000</b>	<b>\$156,835</b>
MLN Equipment Schedule FY18-22	\$32,000	\$29,000	\$30,660	\$33,175	\$32,000	\$156,835
<b>PUBLIC BUILDING MAINTENANCE</b>		<b>\$346,432</b>			<b>\$63,000</b>	<b>\$409,432</b>
Elevator - Overhaul		\$85,000				\$85,000
EMS and Retrocommission		\$50,000				\$50,000
Front Doors					\$50,000	\$50,000
Ramp and Stairs					\$13,000	\$13,000
Replacement Building Air Conditioning		\$172,000				\$172,000
Replacement Roof Covering - Membrane		\$12,432				\$12,432
Windows - 1892 Building		\$27,000				\$27,000
<b>ROADS AND PATHS INFRASTRUCTURE</b>	<b>\$10,000</b>					<b>\$10,000</b>
Concrete Sidewalk Repair	\$10,000					\$10,000
<b>PLANNING</b>	<b>\$418,000</b>	<b>\$2,110,000</b>	<b>\$2,000,000</b>			<b>\$4,528,000</b>
<b>DEPARTMENTAL PROJECT</b>	<b>\$400,000</b>	<b>\$100,000</b>				<b>\$500,000</b>
Senior Center Architecture Plans	\$400,000	\$100,000				\$500,000

	2018	2019	2020	2021	2022	Grand Total
<b>INFRASTRUCTURE IMPROVEMENT</b>	<b>\$18,000</b>	<b>\$10,000</b>				<b>\$28,000</b>
Dallin Library Entry Updates	\$8,000	\$10,000				\$18,000
Parmenter School Walkway	\$10,000					\$10,000
<b>MAJOR REPAIRS</b>		<b>\$2,000,000</b>	<b>\$2,000,000</b>			<b>\$4,000,000</b>
Senior Center Renovation		\$2,000,000	\$2,000,000			\$4,000,000
<b>PUBLIC WORKS ADMINISTRATION</b>	<b>\$32,000</b>		<b>\$32,000</b>			<b>\$64,000</b>
<b>DEPARTMENTAL PROJECT</b>	<b>\$32,000</b>		<b>\$32,000</b>			<b>\$64,000</b>
Mall Lights	\$32,000		\$32,000			\$64,000
<b>PUBLIC WORKS CEMETERY DIVISION</b>	<b>\$10,000</b>	<b>\$50,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$90,000</b>
<b>DEPARTMENTAL PROJECT</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$50,000</b>
Headstone Cleaning & Repair	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
<b>VEHICLE REPLACEMENT</b>		<b>\$40,000</b>				<b>\$40,000</b>
3-4 T Pick-up Truck; 4wd w- Plow		\$40,000				\$40,000
<b>PUBLIC WORKS ENGINEERING DIVISION</b>		<b>\$1,100,000</b>	<b>\$25,000</b>	<b>\$30,000</b>		<b>\$1,155,000</b>
<b>DEPARTMENTAL PROJECT</b>			<b>\$25,000</b>			<b>\$25,000</b>
Roadway Consulting Services			\$25,000			\$25,000
<b>INFRASTRUCTURE IMPROVEMENT</b>		<b>\$1,100,000</b>				<b>\$1,100,000</b>
Bridge Construction Mystic-Mill Brook		\$1,100,000				\$1,100,000
<b>VEHICLE REPLACEMENT</b>				<b>\$30,000</b>		<b>\$30,000</b>
Utility Vehicle				\$30,000		\$30,000
<b>PUBLIC WORKS HIGHWAY DIVISION</b>	<b>\$2,764,563</b>	<b>\$2,375,877</b>	<b>\$2,649,975</b>	<b>\$2,815,860</b>	<b>\$2,547,044</b>	<b>\$13,153,319</b>
<b>EQUIPMENT REPLACEMENT</b>	<b>\$52,000</b>	<b>\$34,000</b>	<b>\$22,500</b>	<b>\$34,500</b>	<b>\$22,500</b>	<b>\$165,500</b>
Sander Body	\$17,000	\$17,000	\$17,500	\$17,500	\$17,500	\$86,500
Sign Shop Printer	\$30,000					\$30,000
Small Equipment	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
Snow Plow Replacement		\$12,000		\$12,000		\$24,000
<b>INFRASTRUCTURE IMPROVEMENT</b>	<b>\$60,000</b>	<b>\$60,000</b>	<b>\$60,000</b>	<b>\$60,000</b>	<b>\$60,000</b>	<b>\$300,000</b>
Traffic Signal Maint & Upgrades	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$300,000
<b>ROADS AND PATHS INFRASTRUCTURE</b>	<b>\$2,242,563</b>	<b>\$2,023,877</b>	<b>\$2,265,475</b>	<b>\$2,277,360</b>	<b>\$2,289,544</b>	<b>\$11,098,819</b>
Chapter 90 Roadway	\$750,000	\$750,000	\$750,000	\$750,000	\$750,000	\$3,750,000
Install Sidewalk Ramps	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$325,000
Install Sidewalk Ramps - CDBG	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$625,000
Roadway Reconstruction	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,750,000
Roadway Reconstruction Override 2011	\$452,563	\$463,877	\$475,475	\$487,360	\$499,544	\$2,378,819
Sidewalks and Curbstones	\$500,000	\$270,000	\$500,000	\$500,000	\$500,000	\$2,270,000
<b>VEHICLE REPLACEMENT</b>	<b>\$410,000</b>	<b>\$258,000</b>	<b>\$302,000</b>	<b>\$444,000</b>	<b>\$175,000</b>	<b>\$1,589,000</b>
1 Ton Dump Truck w-Plow-Sander				\$68,000		\$68,000

	2018	2019	2020	2021	2022	Grand Total
33,000 GVW Dump Truck w-Plow		\$92,000	\$94,000	\$96,000		\$282,000
3-4 Ton Pick up Truck w-lift gates & plows (2)	\$85,000					\$85,000
3-4 Ton Pick-up, 4wd w-Plow			\$40,000			\$40,000
44,000 GVW, 4WD Truck w-Sander		\$166,000	\$168,000	\$170,000		\$504,000
Backhoe-Loader - 1.5 CY				\$110,000		\$110,000
Catch Basin Cleaner - Clam Shell	\$150,000					\$150,000
Loader 3 CY Capacity	\$175,000					\$175,000
Street Sweeper					\$175,000	\$175,000
<b>PUBLIC WORKS MER</b>	<b>\$14,000</b>					<b>\$14,000</b>
<b>EQUIPMENT REPLACEMENT</b>	<b>\$14,000</b>					<b>\$14,000</b>
Tire Balancer	\$5,500					\$5,500
Tire Changer Machine	\$8,500					\$8,500
<b>PUBLIC WORKS NATURAL RESOURCES DIVISION</b>	<b>\$281,000</b>	<b>\$200,000</b>	<b>\$102,000</b>	<b>\$125,000</b>	<b>\$270,500</b>	<b>\$978,500</b>
<b>EQUIPMENT REPLACEMENT</b>	<b>\$281,000</b>	<b>\$75,000</b>	<b>\$6,000</b>		<b>\$6,000</b>	<b>\$368,000</b>
Large Ride-on Mower		\$75,000				\$75,000
Small Equipment	\$6,000		\$6,000		\$6,000	\$18,000
Work Crane - 120' Boom	\$275,000					\$275,000
<b>VEHICLE REPLACEMENT</b>		<b>\$125,000</b>	<b>\$96,000</b>	<b>\$125,000</b>	<b>\$264,500</b>	<b>\$610,500</b>
1 ton Dump Truck			\$62,000			\$62,000
1 Ton Pickup Truck w-Dump Body					\$64,000	\$64,000
3-4 Ton Pickup Truck			\$34,000			\$34,000
Boom-Dump-Chip Truck				\$125,000		\$125,000
Bucket Truck		\$125,000				\$125,000
Leaf Vacuum Trailer					\$25,500	\$25,500
Mini-Packer Trash Truck					\$125,000	\$125,000
Tree Chipper					\$50,000	\$50,000
<b>PUBLIC WORKS PROPERTIES DIVISION</b>			<b>\$10,250,000</b>			<b>\$10,250,000</b>
<b>INFRASTRUCTURE IMPROVEMENT</b>			<b>\$10,250,000</b>			<b>\$10,250,000</b>
DPW Facility - Oversight of Construction			\$250,000			\$250,000
DPW Facility - Site Improvements			\$10,000,000			\$10,000,000
<b>PUBLIC WORKS WATER/SEWER DIVISION</b>	<b>\$2,555,000</b>	<b>\$2,670,000</b>	<b>\$2,667,000</b>	<b>\$2,702,000</b>	<b>\$2,753,000</b>	<b>\$13,347,000</b>
<b>EQUIPMENT REPLACEMENT</b>	<b>\$130,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$150,000</b>
Backhoe	\$125,000					\$125,000
Small Equipment	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
<b>INFRASTRUCTURE IMPROVEMENT</b>	<b>\$2,400,000</b>	<b>\$2,600,000</b>	<b>\$2,600,000</b>	<b>\$2,650,000</b>	<b>\$2,650,000</b>	<b>\$12,900,000</b>
Drainage Rehab-Regulatory Compliance (Ch-308)	\$200,000	\$200,000	\$200,000	\$250,000	\$250,000	\$1,100,000
Hydrant and Valve replacement program	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000



	2018	2019	2020	2021	2022	Grand Total
Sewer System Rehabilitation	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	\$4,500,000
Water System Rehabilitation	\$1,200,000	\$1,400,000	\$1,400,000	\$1,400,000	\$1,400,000	\$6,800,000
<b>VEHICLE REPLACEMENT</b>	<b>\$25,000</b>	<b>\$65,000</b>	<b>\$62,000</b>	<b>\$47,000</b>	<b>\$98,000</b>	<b>\$297,000</b>
1 ton Dump Truck			\$62,000			\$62,000
33,000 GVW Dump Truck w-Plow					\$98,000	\$98,000
Hydrant & Valve - Crane Truck		\$65,000				\$65,000
Small Van	\$25,000					\$25,000
Utility Truck				\$47,000		\$47,000
<b>PURCHASING</b>	<b>\$52,000</b>	<b>\$47,000</b>	<b>\$39,000</b>	<b>\$27,000</b>	<b>\$18,000</b>	<b>\$183,000</b>
<b>PHOTOCOPIER PROGRAM</b>	<b>\$52,000</b>	<b>\$47,000</b>	<b>\$39,000</b>	<b>\$27,000</b>	<b>\$18,000</b>	<b>\$183,000</b>
Photocopier Replacement	\$52,000	\$47,000	\$39,000	\$27,000	\$18,000	\$183,000
<b>RECREATION</b>	<b>\$190,000</b>	<b>\$60,000</b>	<b>\$60,000</b>	<b>\$60,000</b>	<b>\$60,000</b>	<b>\$430,000</b>
<b>PARKS PLAYGROUNDS &amp; FIELDS</b>	<b>\$190,000</b>	<b>\$60,000</b>	<b>\$60,000</b>	<b>\$60,000</b>	<b>\$60,000</b>	<b>\$430,000</b>
ADA Study Implementation Program	\$60,000	\$50,000	\$50,000	\$50,000	\$50,000	\$260,000
Feasibility Study	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
Playground Improvements	\$50,000					\$50,000
Reservoir Beach Mechanical Repairs	\$20,000					\$20,000
Summer St. Field Fencing Upgrades	\$50,000					\$50,000
<b>REDEVELOPMENT BOARD</b>	<b>\$131,500</b>	<b>\$60,000</b>	<b>\$60,000</b>			<b>\$251,500</b>
<b>DEPARTMENTAL PROJECT</b>	<b>\$106,500</b>	<b>\$60,000</b>	<b>\$25,000</b>			<b>\$191,500</b>
ARB - 23 Maple Street Kitchen	\$60,000					\$60,000
ARB - Central Mechanical-Electric-Plumbing-Elevator	\$25,000		\$25,000			\$50,000
ARB - Central School Boiler Replacement		\$50,000				\$50,000
ARB - Central School Front Lobby Bathroom	\$15,000					\$15,000
ARB - Installation of 2 Security Cameras		\$10,000				\$10,000
ARB - Replace-Repair Central School AC Compressors	\$6,500					\$6,500
<b>PUBLIC BUILDING MAINTENANCE</b>	<b>\$25,000</b>		<b>\$35,000</b>			<b>\$60,000</b>
ARB - Central School Exterior Stone, Chimney Repair			\$10,000			\$10,000
ARB - Central School Slate Roof Repair	\$25,000		\$25,000			\$50,000
<b>SCHOOLS</b>	<b>\$5,115,000</b>	<b>\$965,000</b>	<b>\$770,000</b>	<b>\$830,000</b>	<b>\$540,000</b>	<b>\$8,220,000</b>
<b>DEPARTMENTAL PROJECT</b>			<b>\$125,000</b>	<b>\$300,000</b>		<b>\$425,000</b>
Landscape Improvements - Bishop School			\$125,000			\$125,000
Water Penetration Bishop				\$300,000		\$300,000
<b>INFRASTRUCTURE IMPROVEMENT</b>	<b>\$4,650,000</b>	<b>\$430,000</b>	<b>\$380,000</b>	<b>\$330,000</b>	<b>\$320,000</b>	<b>\$6,110,000</b>
Convert to Science Classrooms Dallin & Brackett				\$250,000		\$250,000
Dallin - Chiller		\$250,000				\$250,000
Dallin Gym Ventillation	\$10,000	\$40,000				\$50,000

	2018	2019	2020	2021	2022	Grand Total
Hardy School Expansion	\$3,500,000					\$3,500,000
Ottoson Exterior Step Repair			\$20,000		\$20,000	\$40,000
Ottoson Front Entry Upgrade	\$50,000					\$50,000
Ottoson Music Room Upgrade	\$10,000	\$60,000				\$70,000
School Playground Upgrades	\$20,000	\$20,000	\$300,000	\$20,000	\$300,000	\$660,000
Window Screens in Schools	\$60,000	\$60,000	\$60,000	\$60,000		\$240,000
Gibbs School Renovation	\$1,000,000					\$1,000,000
<b>PARKS PLAYGROUNDS &amp; FIELDS</b>		<b>\$120,000</b>				<b>\$120,000</b>
Hardy Playground		\$120,000				\$120,000
<b>PHOTOCOPIER PROGRAM</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$600,000</b>
Photocopier Lease Program	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000	\$600,000
<b>PUBLIC BUILDING MAINTENANCE</b>	<b>\$45,000</b>					<b>\$45,000</b>
Exterior Door Replacement AHS	\$10,000					\$10,000
Ottoson Partial Roof Replacement	\$35,000					\$35,000
<b>STUDENT TRANSPORTATION</b>	<b>\$260,000</b>	<b>\$240,000</b>	<b>\$95,000</b>	<b>\$80,000</b>	<b>\$100,000</b>	<b>\$775,000</b>
Bus #102 - 53 passenger bus			\$95,000			\$95,000
Bus #103 - 77 passenger bus		\$130,000				\$130,000
Bus #105 - 8 passenger escape				\$40,000		\$40,000
Bus #106 - 77 passenger bus	\$130,000					\$130,000
Bus #107 - 53 passenger bus		\$110,000				\$110,000
Bus #108 - 53 passenger					\$100,000	\$100,000
Bus #111 - 77 passenger bus	\$130,000					\$130,000
Van #110 - Passenger bus				\$40,000		\$40,000
<b>VEHICLE REPLACEMENT</b>	<b>\$40,000</b>	<b>\$55,000</b>	<b>\$50,000</b>			<b>\$145,000</b>
Food Services Truck		\$55,000				\$55,000
Maintenance Service Van	\$40,000					\$40,000
Replace Truck and P0low			\$50,000			\$50,000
<b>TOWN MANAGER</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>		<b>\$20,000</b>
<b>INFORMATION TECHNOLOGY</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>		<b>\$20,000</b>
Website Enhancements	\$5,000	\$5,000	\$5,000	\$5,000		\$20,000
<b>TREASURER</b>				<b>\$35,000</b>		<b>\$35,000</b>
<b>EQUIPMENT REPLACEMENT</b>				<b>\$35,000</b>		<b>\$35,000</b>
Replace Multi-Space Parking Meters				\$35,000		\$35,000
<b>Grand Total</b>	<b>\$13,533,428</b>	<b>\$11,073,309</b>	<b>\$21,042,701</b>	<b>\$7,892,035</b>	<b>\$8,008,544</b>	<b>\$61,550,017</b>

	2018	2019	2020	2021	2022	Grand Total
<b>Funding Sources Including CPA</b>						
BOND	\$5,520,000	\$4,940,000	\$14,891,000	\$2,099,000	\$1,670,000	\$29,120,000
CASH	\$4,441,928	\$2,518,309	\$2,539,701	\$2,206,035	\$2,700,544	\$14,406,517
OTHER	\$3,571,500	\$3,615,000	\$3,612,000	\$3,587,000	\$3,638,000	\$18,023,500
CPA	\$1,526,033	\$500,000	\$907,700	\$407,700	\$475,000	\$3,816,433
<b>Grand Total</b>	<b>\$15,059,461</b>	<b>\$11,573,309</b>	<b>\$21,950,401</b>	<b>\$8,299,735</b>	<b>\$8,483,544</b>	<b>\$65,366,450</b>

**Plan Reconciliation**

Fiscal Year	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Total
Prior Non-Exempt Debt	\$7,192,219	\$6,096,240	\$5,346,815	\$4,489,902	\$3,823,015	\$26,948,191
Cash	\$4,441,928	\$2,518,309	\$2,539,701	\$2,206,035	\$2,700,544	\$14,406,517
New Non-Exempt Debt Service	\$89,600	\$581,543	\$1,347,776	\$2,597,433	\$2,879,392	\$7,495,744
BAN Interest and Principal	\$0	\$4,000	\$0	\$0	\$0	\$4,000
<b>Total Non-Exempt Tax Burden</b>	<b>\$11,723,747</b>	<b>\$9,200,092</b>	<b>\$9,234,292</b>	<b>\$9,293,370</b>	<b>\$9,402,951</b>	<b>\$48,854,452</b>
<b>Direct funding sources:</b>						
Non-exempt Bond Premium FY2017	(\$2,154,418)	\$0	\$0	\$0	\$0	(\$2,154,418)
Rink Enterprise Funds	(\$85,153)	(\$82,591)	(\$79,966)	(\$28,128)	(\$27,078)	(\$302,916)
Ambulance Revolving Fund	(\$53,156)	(\$104,025)	(\$96,070)	(\$82,965)	(\$112,460)	(\$448,676)
Capital Carry Forwards	(\$341,778)	(\$100,000)	(\$100,000)	(\$100,000)	(\$50,000)	(\$691,778)
Antennae Funds	(\$197,000)	(\$190,834)	(\$193,886)	(\$195,922)	(\$197,280)	(\$974,922)
Urban Renewal Fund	(\$43,844)	(\$42,444)	(\$41,044)	(\$39,644)	(\$38,244)	(\$205,219)
Asset Sale Proceeds	(\$500,000)	(\$250,000)	\$0	\$0	\$0	(\$750,000)
Adjust for Roadway Reconstruction Override 2011	(\$452,563)	(\$463,877)	(\$475,474)	(\$487,361)	(\$499,545)	(\$2,378,821)
Adjust for 2016 and prior Bond Premium	(\$589,033)	(\$552,822)	(\$516,611)	(\$260,240)	\$0	(\$1,918,706)
Adjust for 2017 encumbered debt service	(\$266,516)	\$0	\$0	\$0	\$0	(\$266,516)
<b>Net Non-Exempt Plan</b>	<b>\$7,040,286</b>	<b>\$7,413,499</b>	<b>\$7,731,242</b>	<b>\$8,099,110</b>	<b>\$8,478,344</b>	<b>\$38,762,480</b>
<b>Pro Forma Budget</b>	<b>\$140,827,698</b>	<b>\$147,617,927</b>	<b>\$154,744,444</b>	<b>\$161,921,500</b>	<b>\$169,638,931</b>	<b>\$774,750,501</b>
<b>Budget For Plan at 5%</b>	<b>\$7,041,385</b>	<b>\$7,380,896</b>	<b>\$7,737,222</b>	<b>\$8,096,075</b>	<b>\$8,481,947</b>	<b>\$38,737,525</b>
<b>Plan as % of Revenues</b>	<b>5.00%</b>	<b>5.02%</b>	<b>5.00%</b>	<b>5.00%</b>	<b>5.00%</b>	<b>5.00%</b>
<b>Variance From Budget</b>	<b>\$1,099</b>	<b>(\$32,602)</b>	<b>\$5,981</b>	<b>(\$3,035)</b>	<b>\$3,603</b>	<b>(\$24,955)</b>

**ARTICLE 34**

**CAPITAL BUDGET**

To see if the Town will vote to appropriate a sum of money to defray the expense of purchasing, leasing, or bonding of capital equipment, infrastructure, buildings or other projects of the Town or to acquire real property for municipal purposes; to appropriate a sum of money to fund previously incurred or future Town debt, to acquire land for said projects where necessary by purchase, eminent domain taking or otherwise, determine how the money shall be raised including the possibility of borrowing any or all of the same, or the transfer of funds from any previous appropriation, determine how such money shall be expended, or take any action related thereto.

(Inserted by the Board of Selectmen, and at the request of the  
Town Manager and the Capital Planning Committee)

**VOTED: (1) That the sum of \$11,523,825 be and hereby is appropriated for various capital projects and equipment as shown below, and expended under the direction of the Town Manager, said sum to be raised by general tax:**

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Item	Amount	Project	Department
1.	\$ 55,000	Replace Staff Vehicle #1001 2008 Ford Expedition	COMMUNITY SAFETY - FIRE SERVICES
2.	\$ 30,000	Rescue Boat, Motor & Trailer	COMMUNITY SAFETY - FIRE SERVICES
3.	\$ 17,000	Bullet Proof Vest Program	COMMUNITY SAFETY - POLICE SERVICES
4.	\$ 4,500	Laser Radar	COMMUNITY SAFETY - POLICE SERVICES
5.	\$ 30,000	Service Weapons	COMMUNITY SAFETY - POLICE SERVICES
6.	\$ 68,000	Tablet Personnel Computers	COMMUNITY SAFETY - POLICE SERVICES
7.	\$ 131,000	Vehicle Replacement Program	COMMUNITY SAFETY - POLICE SERVICES
8.	\$ 18,000	Buildings Rehab Consultant Services	FACILITIES
9.	\$ 17,500	Veterans Records Scanning Project	HEALTH & HUMAN SERVICES
10.	\$ 427,365	School - Replacement Academic PC's District Wide	INFORMATION TECHNOLOGY
11.	\$ 40,000	School - Software Licensing	INFORMATION TECHNOLOGY
12.	\$ 40,000	School Dept. Admin Computers and Peripherals	INFORMATION TECHNOLOGY
13.	\$ 20,000	School Network Infrastructure	INFORMATION TECHNOLOGY
14.	\$ 50,000	Town Software Upgrades & Standardization	INFORMATION TECHNOLOGY
15.	\$ 10,000	Concrete Sidewalk Repair	LIBRARY
16.	\$ 32,000	MLN Equipment Schedule FY18-22	LIBRARY
17.	\$ 8,000	Dallin Library Entry Updates	PLANNING
18.	\$ 10,000	Parmenter School Walkway	PLANNING
19.	\$ 32,000	Mall Lights	PUBLIC WORKS ADMINISTRATION
20.	\$ 150,000	Catch Basin Cleaner - Clam Shell	PUBLIC WORKS HIGHWAY DIVISION
21.	\$ 65,000	Install Sidewalk Ramps	PUBLIC WORKS HIGHWAY DIVISION
22.	\$ 175,000	Loader 3 CY Capacity	PUBLIC WORKS HIGHWAY DIVISION
23.	\$ 350,000	Roadway Reconstruction	PUBLIC WORKS HIGHWAY DIVISION
24.	\$ 452,563	Roadway Reconstruction Override 2011	PUBLIC WORKS HIGHWAY DIVISION
25.	\$ 17,000	Sander Body	PUBLIC WORKS HIGHWAY DIVISION
26.	\$ 500,000	Sidewalks and Curbstones	PUBLIC WORKS HIGHWAY DIVISION
27.	\$ 30,000	Sign Shop Printer	PUBLIC WORKS HIGHWAY DIVISION
28.	\$ 5,000	Small Equipment	PUBLIC WORKS HIGHWAY DIVISION
29.	\$ 5,500	Tire Balancer	PUBLIC WORKS MER
30.	\$ 8,500	Tire Changer Machine	PUBLIC WORKS MER
31.	\$ 6,000	Small Equipment	PUBLIC WORKS NATURAL RESOURCES DIVISION
32.	\$ 275,000	Work Crane - 120' Boom	PUBLIC WORKS NATURAL RESOURCES DIVISION
33.	\$ 52,000	Photocopier Replacement	PURCHASING
34.	\$ 60,000	ADA Study Implementation Program	RECREATION
35.	\$ 10,000	Feasibility Study	RECREATION
36.	\$ 50,000	Playground Improvements	RECREATION
37.	\$ 20,000	Reservoir Beach Mechanical Repairs	RECREATION
38.	\$ 50,000	Summer St. Field Fencing Upgrades	RECREATION
39.	\$ 130,000	Bus #106 - 77 passenger bus	SCHOOLS
40.	\$ 130,000	Bus #111 - 77 passenger bus	SCHOOLS
41.	\$ 10,000	Dallin Gym Ventillation	SCHOOLS
42.	\$ 10,000	Exterior Door Replacement AHS	SCHOOLS
43.	\$ 40,000	Maintenance Service Van	SCHOOLS
44.	\$ 50,000	Ottoson Front Entry Upgrade	SCHOOLS
45.	\$ 10,000	Ottoson Music Room Upgrade	SCHOOLS
46.	\$ 35,000	Ottoson Partial Roof Replacement	SCHOOLS
47.	\$ 120,000	Photocopier Lease Program	SCHOOLS
48.	\$ 20,000	School Playground Upgrades	SCHOOLS
49.	\$ 60,000	Window Screens in Schools	SCHOOLS
50.	\$ 5,000	Website Enhancements	TOWN MANAGER
	<b>\$ 3,941,928</b>		<b>Acquisitions Total</b>
	\$ 10,760,055	Prior Debt Service	
	\$ 965,110	New Debt Service	
	\$ (53,156)	Less Transfer from Ambulance Revolving Fund	
	\$ (197,000)	Less Antenna Funds	
	\$ (2,154,418)	Less Adjustment for Bond Premiums	
	\$ (85,153)	Less Ed Burns Rink Adjustment	
	\$ (43,844)	Less Urban Renewal Fund	
	\$ (341,778)	Less Capital Carry Forward	
	\$ 12,791,744	Acquisition and Debt Service Subtotal	
	\$ (457,619)	Less Enterprise Fund Debt Service Appropriation	
	\$ (810,300)	Less MWRA Loan Payments in W/S Enterprise Fund	
	<b>\$ 11,523,825</b>		<b>Total Appropriation</b>

**(2) That the various capital projects and equipment purchases shown below shall be undertaken and financed by grants or other funds as shown below, such grants to be expended under the direction of the Town Manager.**

Item	Amount	Project	Department
1.	\$ 10,000	Headstone Cleaning & Repair	PUBLIC WORKS CEMETERY DIVISION
2.	\$ 750,000	Chapter 90 Roadway	PUBLIC WORKS HIGHWAY DIVISION
3.	\$ 125,000	Install Sidewalk Ramps - CDBG	PUBLIC WORKS HIGHWAY DIVISION
4.	\$ 125,000	Backhoe	PUBLIC WORKS WATER/SEWER DIVISION
5.	\$ 200,000	Drainage Rehab-Regulatory Compliance (Ch-308)	PUBLIC WORKS WATER/SEWER DIVISION
6.	\$ 100,000	Hydrant and Valve Replacement Program	PUBLIC WORKS WATER/SEWER DIVISION
7.	\$ 900,000	Sewer System Rehabilitation	PUBLIC WORKS WATER/SEWER DIVISION
8.	\$ 5,000	Small Equipment	PUBLIC WORKS WATER/SEWER DIVISION
9.	\$ 25,000	Small Van	PUBLIC WORKS WATER/SEWER DIVISION
10.	\$ 1,200,000	Water System Rehabilitation	PUBLIC WORKS WATER/SEWER DIVISION
11.	\$ 60,000	ARB - 23 Maple Street Kitchen	REDEVELOPMENT BOARD
12.	\$ 25,000	ARB - Central Mechanical-Electric-Plumbing-Elevator	REDEVELOPMENT BOARD
13.	\$ 15,000	ARB - Central School Front Lobby Bathroom	REDEVELOPMENT BOARD
14.	\$ 25,000	ARB - Central School Slate Roof Repair	REDEVELOPMENT BOARD
15.	\$ 6,500	ARB - Replace-Repair Central School AC Compressors	REDEVELOPMENT BOARD
	<b>\$ 3,571,500</b>		<b>Grand Total</b>

**(3) That the sum of \$1,520,000 be and hereby is appropriated for extraordinary repairs to public facilities, acquisition of land and the purchase and installation of equipment and for costs incidental and related thereto as follows:**

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Item	Amount	Project	Department	Statutory Citation Chap. 44 Sec(), or any Enabling Authority
1.	\$ 575,000	Purchase New Engine-Pump - Replace #1007	COMMUNITY SAFETY - FIRE SERVICES	7(1)
2.	\$ 240,000	Rescue-Ambulance 2008 Ford Osage	COMMUNITY SAFETY - FIRE SERVICES	7(1)
3.	\$ 100,000	Town Hall - Renovations	FACILITIES	7(1)
4.	\$ 60,000	Town-Microcomputer Program	INFORMATION TECHNOLOGY	7(1)
5.	\$ 400,000	Senior Center Architecture Plans	PLANNING	7(1)
6.	\$ 85,000	3-4 Ton Pick up Truck w-lift gates & plows (2)	PUBLIC WORKS HIGHWAY DIVISION	7(1)
7.	\$ 60,000	Traffic Signal Maint & Upgrades	PUBLIC WORKS HIGHWAY DIVISION	7(1)
	\$ 1,520,000		Grand Total	

**And that the Treasurer, with the approval of the Board of Selectman, is hereby authorized to borrow not exceeding the sum of \$1,520,000 under and pursuant to the statutes cited above (requires a 2/3 vote), and any other enabling authority, and to issue bonds or notes of the Town therefor, said sum to be expended under the direction of the Town Manager.**

- (4) That the Town Manager is authorized and directed to apply for and accept any further federal, state or other grants that may be available for any one or more of the foregoing projects and equipment.**
- (5) Notwithstanding the foregoing, in the event that monies are not expended for the purposes delineated above then the Comptroller is authorized and directed not to transfer these excess funds to available funds, but said funds shall remain and be accounted for in the warrant article pending further vote of the Town Meeting, except as otherwise provided by law, and,**
- (6) That any amounts appropriated under Section (3) above for a particular purpose under a specified section of Chapter 44 and not needed for such purpose may be expended by the Town Manager, with the approval of the Capital Planning Committee, for any other purpose listed in Section (3) above under the same section of Chapter 44.**
- (7) That any premium received by the Town upon the sale of any bonds or notes approved by this vote, less any such premium applied to the payment of the costs of issuance of such bonds or notes, may be applied to the payment of costs approved by this vote in accordance with Chapter 44, Section 20 of the General Laws, thereby reducing the amount authorized to be borrowed to pay such costs by a like amount.**
- (8) That the provision of Article 3 of the January 25, 2016 Special Town Meeting providing that any proceeds of sale up to \$1,000,000 of an asset of the Town identified as a Building and Lot located at 1207 Massachusetts Avenue Parcel Id. No. 57-4-14 (Page No. 5873 Lot No. 485) shall be used as a cash authorization to offset debt authorized under the vote on Article 3, is hereby amended such that the proceeds of sale may be applied to any capital purpose voted by any Town Meeting, said sums to be expended under the direction of the Town Manager.**

**SPECIAL TOWN MEETING**  
**Wednesday, April 26, 2017**

**ARTICLE 1 & 2      The Redevelopment Board and Board of Selectmen will report on these articles.**

**ARTICLE 3            APPROPRIATION/CAPITAL BUDGET/HARDY SCHOOL CAPACITY EXPANSION**

To see if the Town will vote to appropriate a sum of money for capacity expansion, temporary or permanent, at the Hardy school building, determine how the money shall be raised and expended, including the possibility of borrowing all or some of the same; or take any action related thereto.

(Inserted at the request of the Town Manager)

**VOTED:              That the sum of \$3,500,000 be and hereby is appropriated for the purpose of paying costs of the design, reconstruction of and additions to the Hardy elementary school, and for costs incidental and related thereto; and with the approval of the Board of Selectmen, the Treasurer is authorized to borrow \$3,500,000 under and pursuant to Chapter 44 Section 7 of the General Laws, as amended, or any other enabling authority and to issue bonds or notes of the Town therefore, said sums to be expended under the direction of the Town Manager. Any premium received by the Town upon the sale of any bonds or notes approved by this vote, less any such premium applied to the payment of the costs of issuance of such bonds or notes, may be applied to the payment of costs approved by this vote in accordance with Chapter 44, Section 20 of the General Laws, thereby reducing the amount authorized to be borrowed to pay such costs by a like amount.**

**COMMENT:**        Over the course of several months in the fall of 2016, the School Enrollment Task Force, (SETF) meeting under the direction of the Town Manager and the Superintendent of Schools, performed an extensive review of current and forecast population growth in the Hardy School district. SETF relied on updated information from the McKibben demographic study, from analyses of the potential impact of any development of the Mugar property performed by the Town Planning Department and by an independent study commissioned by Arlington Public Schools, and a study performed by HMHF Architects. Based on this information, in December 2016, SEFT recommended the expansion of six classrooms and related accessories at the Hardy, which has resulted in this capital request. The expenditure will be funded through the Town's non-exempt tax rate and is included in the FY 2018 – FY 2022 Capital Budget and Plan.



Action is being recommended at this Special Town Meeting for both design and construction for the Hardy Elementary School in order to ensure that the project is completed for the opening of school in September 2018.

#### ARTICLE 4

#### APPROPRIATION/CAPITAL BUDGET/ GIBBS SCHOOL RENOVATION

To see if the Town will vote to appropriate a sum of money for renovation, temporary or permanent, at the Gibbs school building, determine how the money shall be raised and expended, including the possibility of borrowing all or some of the same; or take any action related thereto.

(Inserted at the request of the Town Manager)

#### VOTED:

**That the sum of \$24,450,000 be and hereby is appropriated to fund renovations to the Gibbs School, and for costs incidental and related thereto, and with the approval of the Board of Selectmen, the Treasurer is authorized to borrow \$24,450,000 under and pursuant to Chapter 44 Section 7 of the General Laws, as amended, or any other enabling authority and to issue bonds or notes of the Town therefore, said sums to be expended under the direction of the Town Manager. Any premium received by the Town upon the sale of any bonds or notes approved by this vote, less any such premium applied to the payment of the costs of issuance of such bonds or notes, may be applied to the payment of costs approved by this vote in accordance with Chapter 44, Section 20 of the General Laws, thereby reducing the amount authorized to be borrowed to pay such costs by a like amount.**

#### COMMENT:

Following a recommendation by the School Enrollment Task Force (SETF) the Board of Selectmen voted to include this project in Question 1 on the debt exclusion referendum held on June 14, 2016. Voters overwhelmingly supported the question 7,196 in favor, 2,505 opposed. The sum of the earlier appropriation and the \$24,450,000 in additional costs, at \$27,000,000, is coming in slightly higher than the amount the Town anticipates that the Mass Department of Revenue will authorize to be excluded from the limits of Proposition 2½. The Town expects to fund these non-excluded amounts through the savings achieved by the Permanent Town Building Committee on the Stratton School project and other resources in the Capital Plan.

Action is being recommended at this Special Town Meeting for reconstruction of the Gibbs Middle School in order to ensure that the project is completed for the opening of school in September 2018.

**ARTICLE 5**

**TRANSFER OF FUNDS/SPECIAL EDUCATION  
STABILIZATION FUND**

To see if the Town will vote to transfer a sum of money between the Special Education Stabilization Fund and the Arlington Public Schools in accordance with the provisions of the General Laws, Chapter 40, Section 5B, as amended, or other appropriate provisions of law; determine how much money should be transferred into or out of such Stabilization Fund; or take any action related thereto.

(Inserted at the request of the Arlington School Committee)

**The Finance Committee will report on this article.**

### Buildings Used by the Town of Arlington in 2017

<u>Building</u>	<u>Footprint Square Feet (source)</u>	<u>Year Built</u>	<u>Year of Completing Last Major Renovation</u>	<u>Estimated Year of Completing Next Major Renovation</u>
<b>Community Safety Buildings</b>				
Tower Fire Station (Park Circle)	2,700	2007		
Highland Fire Station	6,503	1929	2011	
Central Fire Station (Headquarters)	12,738	1926	2015	
Community Safety Building	20,780	1983	2017	
Dog Pound	1,214 (a)			
<b>Public School Buildings</b>				
Bishop Elem. School	51,367	1950	2002	
Brackett Elem. School	57,670	2000		
Dallin Elem. School	68,578	1956	2005	
Hardy Elem. School	55,107	1926	2001	Addition 2018
Peirce Elem. School	48,500	2002		
Stratton Elem. School	63,300	1962	1968 & 2011	2017
Thompson Elem. School	59,000	2013		Addition 2017
Gibbs School (reverting to School Dept June 2017)	69,000	1928	1972	2018
Ottoson Middle School	154,380	1920	1998	
Arlington High School (4 buildings)	394,106	1914 to 1980		2022
Pierce Field "Snack Shack"		2007		
Spy Pond Field House	870 (a)			
<b>Libraries</b>				
Robbins Library	46,003	1892	1992	
Fox Library	6,683	1940	1952	
<b>Managed by Arlington Redevelopment Board</b>				
Former Central School Bldg.	18746 (a)	1894 (d)	1985	2019
Former Crosby School Bldg.	40167 (a)	1895	1991	Sold 2012
Jefferson Cutter House	3,444	1817 (W)	2016	
23 Maple St. (Group Home)	4,760	1862	2008	
<b>Managed by the Town Manager's Office</b>				
Former Parmenter School Bldg.	27616 (a)	1926	1988	
Former Dallin Library Bldg.	4164(a)	1937	1999	
<b>Dept. of Public Works</b>				
Bldg.-A (Director/Engineer/Inspection)	16608 (a)	1920	1987?	2020
Bldg.-B (Assembly Hall)	8568 (a)	1950	1987?	2020
Bldg.-C (Maintenance Garage)	40000 (a)			2020
Bldg.-D (Snow Fighting Garage)	6402 (a)			2020
Bldg.-E (Small Salt Shed)	2304 (a)			2020
Bldg.-G (Large Salt Shed)				2020
Transfer Station	1332 (a)			
Ryder Street Garage	5292 (a)	1950		
<b>Cemetery Dept.</b>				
Cem. Bldg.-A (Chapel & Office)	2016 (m)	1903		2017

**Buildings Used by the Town of Arlington in 2017**

<u>Building</u>	<u>Footprint Square Feet (source)</u>	<u>Year Built</u>	<u>Year of Completing Last Major Renovation</u>	<u>Estimated Year of Completing Next Major Renovation</u>
Cem. Garage	825 (m)	c. 1952		
<b>Parks &amp; Recreation</b>				
Sports Center Rink	25,680	1969	2016	
Bath House at Arlington Reservoir	815 (a)			2018
Pump House at Arlington Reservoir				2018
<b>Other Town-owned Bldgs.</b>				
Arlington Town Hall & Annex	45,612 (see above)	1913 1955	2011 2011	In Process In Process
Jarvis House (Law Office)	2809 (a)	1815		
Mt. Gilboa House	1,960	1924		
Whittemore Robbins House	1236 (a)	1799	1995	

**Sources:** (a) appraisal in 1979 and 1980; (d) Richard Duffy, (m) Mark Miano

**Note 1:** This table is the latest draft of a work in progress. It includes all relevant information that the Capital Planning Committee has collected. We will continue to look for corrections and additional information.

	2016	2017	2018	Grand Total
<b>BOARD OF SELECTMEN</b>	<b>\$16,400</b>	<b>\$5,200</b>		<b>\$21,600</b>
Carpet Replacement - Selectmen Chambers	\$8,000			\$8,000
Photocopier lease	\$5,200	\$5,200		\$10,400
Voting Machine Replacement	\$3,200			\$3,200
<b>COMMUNITY SAFETY - FIRE SERVICES</b>		<b>\$1,203,000</b>	<b>\$900,000</b>	<b>\$2,103,000</b>
Ladder 1 #1009 Tower Unit		\$1,200,000		\$1,200,000
Photocopier		\$3,000		\$3,000
Purchase New Engine-Pump - Replace #1007			\$575,000	\$575,000
Replace Staff Vehicle #1001 2008 Ford Expedition			\$55,000	\$55,000
Rescue Boat, Motor & Tractor			\$30,000	\$30,000
Rescue-Ambulance 2008 Ford Osage			\$240,000	\$240,000
<b>COMMUNITY SAFETY - POLICE SERVICES</b>	<b>\$7,854,200</b>	<b>\$201,500</b>	<b>\$250,500</b>	<b>\$8,306,200</b>
ATAC RAIDS Software	\$14,700			\$14,700
AVL Automatic Vehicle Location System		\$6,000		\$6,000
Bullet Proof Vest Program	\$17,000	\$15,000	\$17,000	\$49,000
Fitness Equipment	\$5,000			\$5,000
Laser Radar	\$4,500	\$4,500	\$4,500	\$13,500
License Plate Reader		\$25,000		\$25,000
Phase 3 - Comm. Safety Building Renovations	\$7,647,000			\$7,647,000
Photocopier	\$6,000	\$6,000		\$12,000
Radio Upgrade/Replacement Program	\$14,000	\$14,000		\$28,000
Radio Upgrade-Replacement Program			\$0	\$0
Service Weapons			\$30,000	\$30,000
Speed Trailer Replacement	\$15,000			\$15,000
Tablet Personnel Computers			\$68,000	\$68,000
Vehicle Replacement Program	\$131,000	\$131,000	\$131,000	\$393,000
<b>COMPROLLER</b>		<b>\$87,000</b>		<b>\$87,000</b>
MUNIS - New/Updated Software Options		\$87,000		\$87,000
<b>COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND</b>		<b>\$15,000</b>		<b>\$15,000</b>
Van Replacement Program		\$15,000		\$15,000
<b>ED BURNS ARENA</b>	<b>\$275,000</b>			<b>\$275,000</b>
Rink Renovations: Electrical Improvements	\$275,000			\$275,000
<b>FACILITIES</b>			<b>\$118,000</b>	<b>\$118,000</b>
Buildings Rehab consultant Services			\$18,000	\$18,000
Town Hall - Renovations			\$100,000	\$100,000
<b>HEALTH &amp; HUMAN SERVICES</b>	<b>\$201,750</b>	<b>\$47,800</b>	<b>\$17,500</b>	<b>\$267,050</b>
AYCC Photocopier	\$2,800	\$2,800		\$5,600
Medical Record Software - AYCC		\$35,000		\$35,000
Photocopier Lease - BOH/COA	\$2,800			\$2,800
Purchase of IT Equipment for Inspectors	\$31,150			\$31,150
Senior Center Feasibility Study	\$25,000			\$25,000
Veterans Records Scanning Project			\$17,500	\$17,500
Whittemore Robbins - Basement Waterproofing	\$60,000			\$60,000
Whittemore Robbins House - Kitchen Plans		\$10,000		\$10,000
Whittemore Robbins House - Replace 4 HVAC units & Compressors	\$80,000			\$80,000
<b>HUMAN RESOURCES</b>	<b>\$3,000</b>			<b>\$3,000</b>
Photocopier	\$3,000			\$3,000
<b>INFORMATION TECHNOLOGY</b>	<b>\$965,840</b>	<b>\$974,000</b>	<b>\$637,365</b>	<b>\$2,577,205</b>
Building Security Elements		\$20,000		\$20,000
Department needs assessment- consultant		\$35,000		\$35,000
Document Management System	\$25,000			\$25,000
GIS Department - Planimetric Data	\$40,000			\$40,000
IT/Comptroller Department Alarm System		\$30,000		\$30,000

	2016	2017	2018	Grand Total
Replacement of Receivable Package	\$235,000			\$235,000
Replacement of Receivables Package		\$200,000		\$200,000
SCHOOL - Replacement academic PC's district wide	\$400,840	\$419,000	\$427,365	\$1,247,205
School - Software Licensing	\$40,000	\$40,000	\$40,000	\$120,000
School Dept. Admin Computers	\$40,000	\$40,000		\$80,000
School Dept. Admin Computers and Peripherals			\$40,000	\$40,000
School Network Infrastructure	\$40,000	\$50,000	\$20,000	\$110,000
Software Upgrades & Standardization - Town	\$50,000			\$50,000
Town Network Infrastructure	\$20,000			\$20,000
Town Network Infrastructure - Wireless Coverage		\$30,000		\$30,000
Town Software Upgrades & Standardization		\$50,000	\$50,000	\$100,000
Town-Microcomputer Program	\$75,000	\$60,000	\$60,000	\$195,000
<b>INSPECTIONS</b>	<b>\$30,000</b>	<b>\$30,000</b>		<b>\$60,000</b>
Photocopier lease	\$5,000	\$5,000		\$10,000
Replace 2006 Toyota Matrix		\$25,000		\$25,000
Vehicle - Plumbing	\$25,000			\$25,000
<b>LEGAL/WORKERS' COMPENSATION</b>	<b>\$5,000</b>	<b>\$5,000</b>		<b>\$10,000</b>
Photocopier	\$5,000	\$5,000		\$10,000
<b>LIBRARY</b>	<b>\$103,260</b>	<b>\$43,100</b>	<b>\$42,000</b>	<b>\$188,360</b>
Concrete Sidewalk Repair			\$10,000	\$10,000
Elevator Cab Refurbish		\$3,000		\$3,000
Exhaust fans	\$5,800			\$5,800
Heating/Cooling Water Pumps	\$21,400			\$21,400
Hot Water Heater	\$6,000			\$6,000
Library Van	\$24,000			\$24,000
MLN Computer Project	\$30,960	\$32,000		\$62,960
MLN Equipment Schedule FY18-22			\$32,000	\$32,000
PC Vend Printing/Photocopier Project	\$5,100	\$5,100		\$10,200
Photocopier	\$2,800			\$2,800
Repair Honeywell 3 way valves & controller	\$7,200			\$7,200
Roof drainage - external		\$3,000		\$3,000
<b>PLANNING</b>	<b>\$87,500</b>	<b>\$76,500</b>	<b>\$418,000</b>	<b>\$582,000</b>
Dallin Library Entry Updates			\$8,000	\$8,000
Gateway Project Phase 2 & 3	\$20,000	\$20,000		\$40,000
Install Wall Mount AC Unit - 2nd Floor Conference Room		\$8,000		\$8,000
MGR - Dallin Library Exterior Painting		\$20,000		\$20,000
MGR - Gibbs School onsite drainage	\$25,000			\$25,000
MGR - Parmenter - Roof Replacement & Gutter Repairs		\$20,000		\$20,000
MGR - Replace Gibbs Fire Alarm System	\$40,000			\$40,000
Parmenter School Walkway			\$10,000	\$10,000
Photocopier/Equipment	\$2,500	\$2,500		\$5,000
Senior Center Architecture Plans			\$400,000	\$400,000
Upgrade large format printer		\$6,000		\$6,000
<b>PUBLIC WORKS ADMINISTRATION</b>	<b>\$2,000</b>	<b>\$25,000</b>	<b>\$32,000</b>	<b>\$59,000</b>
Mall Lights			\$32,000	\$32,000
Photocopier	\$2,000			\$2,000
Roadway Consulting Services		\$25,000		\$25,000
<b>PUBLIC WORKS CEMETERY DIVISION</b>	<b>\$260,000</b>	<b>\$105,000</b>	<b>\$10,000</b>	<b>\$375,000</b>
1 Ton Truck		\$45,000		\$45,000
Cemetery Chapel/Garage Rehab		\$50,000		\$50,000
Cemetery Roadway Improvements	\$75,000			\$75,000
Garage Renovation/ Rehab Chapel/HVAC	\$175,000			\$175,000
Headstone Cleaning & Repair	\$10,000	\$10,000	\$10,000	\$30,000

	2016	2017	2018	Grand Total
<b>PUBLIC WORKS ENGINEERING DIVISION</b>	<b>\$325,000</b>	<b>\$305,000</b>		<b>\$630,000</b>
Bridge Replacement Design Mystic/Mill Brook		\$250,000		\$250,000
Flood Mitigation Grant FEMA Millbrook	\$300,000			\$300,000
Mass Ave Streetscape Design - Phase 2	\$25,000			\$25,000
Roadway Consulting Services		\$25,000		\$25,000
Utility Vehicle		\$30,000		\$30,000
<b>PUBLIC WORKS HIGHWAY DIVISION</b>	<b>\$1,938,756</b>	<b>\$2,829,525</b>	<b>\$2,764,563</b>	<b>\$7,532,844</b>
1 ton Dump Truck		\$65,000		\$65,000
1 Ton Dump Truck w/Plow/Sander		\$65,000		\$65,000
1 Ton Utility w/Gate Lift		\$47,000		\$47,000
3-4 Ton Pick up Truck w-lift gates & plows (2)			\$85,000	\$85,000
44,000 GVW, 4WD Truck w/Sander	\$160,000			\$160,000
4WD Truck w/Sander, 44,000 GVW		\$162,000		\$162,000
4WD Truck w/Sander, 44,000 GVW (w/dump body)		\$175,000		\$175,000
Backhoe/Loader 1.5 CY	\$113,000			\$113,000
Catch Basin Cleaner - Clam Shell			\$150,000	\$150,000
Chapter 90 Roadway	\$500,000	\$750,000	\$750,000	\$2,000,000
Install Sidewalk Ramps	\$65,000	\$65,000	\$65,000	\$195,000
Install Sidewalk Ramps - CDBG	\$125,000	\$125,000	\$125,000	\$375,000
Loader 3 CY Capacity			\$175,000	\$175,000
Replace Concrete Street Light Poles	\$24,000			\$24,000
Replace Retaining Wall - Westminster Ave	\$99,000			\$99,000
Roadway Reconstruction	\$350,000	\$350,000	\$350,000	\$1,050,000
Roadway Reconstruction Override 2011	\$430,756	\$441,525	\$452,563	\$1,324,844
Sander Body	\$17,000	\$17,000	\$17,000	\$51,000
Sidewalks and Curbstones	\$50,000	\$500,000	\$500,000	\$1,050,000
Sign Shop Printer			\$30,000	\$30,000
Small Equipment	\$5,000	\$5,000	\$5,000	\$15,000
Snow Plow - (1 per 2 yr.)		\$12,000		\$12,000
Traffic Signal Maint & Upgrades		\$50,000	\$60,000	\$110,000
<b>PUBLIC WORKS MER</b>			<b>\$14,000</b>	<b>\$14,000</b>
Tire Balancer			\$5,500	\$5,500
Tire Changer Machine			\$8,500	\$8,500
<b>PUBLIC WORKS NATURAL RESOURCES DIVISION</b>	<b>\$36,000</b>	<b>\$80,000</b>	<b>\$281,000</b>	<b>\$397,000</b>
3/4 Ton Pickup Truck	\$30,000			\$30,000
Small Equipment	\$6,000		\$6,000	\$12,000
Tree Chipper		\$80,000		\$80,000
Work Crane - 120' Boom			\$275,000	\$275,000
<b>PUBLIC WORKS PROPERTIES DIVISION</b>	<b>\$418,000</b>	<b>\$1,150,000</b>		<b>\$1,568,000</b>
Buildings Rehab consultant Services	\$18,000			\$18,000
DPW Facility - Architectural Design		\$1,000,000		\$1,000,000
DPW Facility Oversight of Design/Construction		\$50,000		\$50,000
DPW Yard Bldg C Replace Spanish Tile Roof	\$300,000			\$300,000
Town Hall - Renovations	\$100,000	\$100,000		\$200,000
<b>PUBLIC WORKS WATER/SEWER DIVISION</b>	<b>\$2,475,500</b>	<b>\$2,420,000</b>	<b>\$2,555,000</b>	<b>\$7,450,500</b>
3/4 Ton Pickup - Replace #34	\$35,000			\$35,000
Backhoe			\$125,000	\$125,000
Drainage Rehab-Regulatory Compliance (Ch-308)	\$150,000	\$150,000	\$200,000	\$500,000
FlatBed 8-ton Truck - Generator Mount	\$78,000			\$78,000
Hydrant and Valve replacement program		\$100,000	\$100,000	\$200,000
Hydrant replacement program	\$100,000			\$100,000
Mini Excavator		\$65,000		\$65,000
Sewer System Rehabilitation	\$1,100,000	\$900,000	\$900,000	\$2,900,000

	2016	2017	2018	Grand Total
Small Equipment	\$5,000	\$5,000	\$5,000	\$15,000
Small Van			\$25,000	\$25,000
Trailer for Generator Mount	\$7,500			\$7,500
Water System Rehabilitation	\$1,000,000	\$1,200,000	\$1,200,000	\$3,400,000
<b>PURCHASING</b>			<b>\$52,000</b>	<b>\$52,000</b>
Photocopier Replacement			\$52,000	\$52,000
<b>RECREATION</b>	<b>\$635,000</b>	<b>\$85,000</b>	<b>\$190,000</b>	<b>\$910,000</b>
ADA Study Implementation Program	\$50,000	\$50,000	\$60,000	\$160,000
Feasibility Study	\$10,000	\$35,000	\$10,000	\$55,000
Kid Care 15 Passengar Van	\$25,000			\$25,000
Magnolia Playground	\$455,000			\$455,000
Playground Improvements			\$50,000	\$50,000
Replace Dividing Wall - Gibbs Gymnasium	\$50,000			\$50,000
Reservoir Beach Mechanical Repairs			\$20,000	\$20,000
Summer St. Field Fencing Upgrades			\$50,000	\$50,000
Summer Street & Buck Field Safety Fencing Repair	\$45,000			\$45,000
<b>REDEVELOPMENT BOARD</b>	<b>\$345,000</b>	<b>\$100,000</b>	<b>\$131,500</b>	<b>\$576,500</b>
ARB - 23 Maple Entrance exterior steps & railing		\$90,000		\$90,000
ARB - 23 Maple St, porches, entryways	\$140,000			\$140,000
ARB - 23 Maple Street Kitchen			\$60,000	\$60,000
ARB - 23 Maple Street remove oil tank	\$15,000			\$15,000
ARB - Central Mechanical-Electric-Plumbing-Elevator			\$25,000	\$25,000
ARB - Central Oil Tank De-commissioning	\$15,000			\$15,000
ARB - Central School Front Lobby Bathroom			\$15,000	\$15,000
ARB - Central School Slate Roof Repair			\$25,000	\$25,000
ARB - Installation of 2 Security Cameras (2nd Floor)		\$10,000		\$10,000
ARB - Jefferson Cutter House - Roof Replacement & Gutters	\$60,000			\$60,000
ARB - Jefferson Cutter/Gutter Downspout/chimney	\$15,000			\$15,000
ARB - Paving Central School Parking Lot	\$80,000			\$80,000
ARB - Replace-Repair Central School AC Compressors			\$6,500	\$6,500
ARB - Window Painting & Waterproofing	\$20,000			\$20,000
<b>SCHOOLS</b>	<b>\$2,210,000</b>	<b>\$7,131,000</b>	<b>\$5,115,000</b>	<b>\$14,456,000</b>
Asbestos Abatement - Remove Tiles	\$5,000			\$5,000
Bus #106 - 53 passenger		\$95,000		\$95,000
Bus #106 - 77 passenger bus			\$130,000	\$130,000
Bus #111 - 77 passenger bus			\$130,000	\$130,000
Bus -77 Passenger #104	\$130,000			\$130,000
Custodial/maint. Equip. replacement program	\$5,000			\$5,000
Dallin Gym Ventillation			\$10,000	\$10,000
Dry erase boards, High School		\$90,000		\$90,000
Dry erase boards, Ottoson		\$45,000		\$45,000
Exterior Door Replacement AHS		\$30,000	\$10,000	\$40,000
Hardy School Expansion			\$3,500,000	\$3,500,000
Hardy Windows	\$150,000			\$150,000
Install Carbon Monoxide Detectors through District	\$75,000			\$75,000
Maintenance Service Van			\$40,000	\$40,000
Menotomy Preschool renovation		\$125,000		\$125,000
Ottoson Front Entry Upgrade			\$50,000	\$50,000
Ottoson Music Room Upgrade			\$10,000	\$10,000
Ottoson Partial Roof Replacement			\$35,000	\$35,000
Peirce Field Replace Turf	\$500,000			\$500,000
Photocopier Lease Program	\$120,000	\$120,000	\$120,000	\$360,000
Purchase Snow Cat		\$125,000		\$125,000



	2016	2017	2018	Grand Total
Regrade Bishop School Parking Lot	\$100,000			\$100,000
Replace Floor Mats throughout District	\$15,000			\$15,000
Replace Maintenance Service Van	\$25,000			\$25,000
Replace Menotomy Preschool playground		\$46,000		\$46,000
Replace retaining wall Ottoson		\$20,000		\$20,000
School Playground Upgrades			\$20,000	\$20,000
Stratton Building Improvements		\$3,220,000		\$3,220,000
Stratton Building Improvements Design+OPM	\$1,085,000			\$1,085,000
Stratton Modulares - Additional Classroom Space		\$3,100,000		\$3,100,000
Track Replacement AHS		\$115,000		\$115,000
Window Screens in Schools			\$60,000	\$60,000
Gibbs School Renovation			\$1,000,000	\$1,000,000
<b>TOWN MANAGER</b>	<b>\$11,000</b>	<b>\$25,000</b>	<b>\$5,000</b>	<b>\$41,000</b>
Cyrus Dallin Sculpture Restoration	\$8,000			\$8,000
Electric Vehicle Charging Station		\$15,000		\$15,000
Photocopier	\$3,000	\$5,000		\$8,000
Website Enhancements		\$5,000	\$5,000	\$10,000
<b>TREASURER</b>	<b>\$23,000</b>	<b>\$6,000</b>		<b>\$29,000</b>
Office Security Improvement	\$17,000			\$17,000
Photocopier	\$6,000	\$6,000		\$12,000
<b>Grand Total</b>	<b>\$18,221,206</b>	<b>\$16,949,625</b>	<b>\$13,533,428</b>	<b>\$48,704,259</b>

Town of Arlington  
 Five Year Plan - New Non-Exempt Debt Service  
 2018-2022

Department	Item	Life	Fiscal Year					Grand Total
			2018	2019	2020	2021	2022	
BOARD OF SELECTMEN	Voting Machines	10			\$1,925	\$14,850	\$14,465	\$31,240
<b>BOARD OF SELECTMEN Total</b>					<b>\$1,925</b>	<b>\$14,850</b>	<b>\$14,465</b>	<b>\$31,240</b>
COMMUNITY SAFETY - FIRE SERVICES	Purchase Engine Pumper to Replace #1006	20					\$12,000	\$12,000
	Purchase New Engine-Pump - Replace #1007	20	\$10,063	\$48,875	\$47,869	\$46,863	\$45,856	\$199,525
	Replacement of Portable Radios	7			\$2,625	\$26,679	\$25,929	\$55,232
	Rescue-Ambulance 2008 Ford Osage	5	\$4,200	\$56,400	\$54,720	\$53,040	\$51,360	\$219,720
	Rescue-Ambulance 2013 Ford Horton	5				\$4,550	\$61,100	\$65,650
<b>COMMUNITY SAFETY - FIRE SERVICES Total</b>			<b>\$14,263</b>	<b>\$105,275</b>	<b>\$105,214</b>	<b>\$131,131</b>	<b>\$196,245</b>	<b>\$552,127</b>
COMMUNITY SAFETY - POLICE SERVICES	Radio Upgrade-Replacement Program	7			\$14,998	\$152,424	\$148,139	\$315,560
<b>COMMUNITY SAFETY - POLICE SERVICES Total</b>					<b>\$14,998</b>	<b>\$152,424</b>	<b>\$148,139</b>	<b>\$315,560</b>
FACILITIES	Town Hall - Renovations	20	\$1,750	\$10,250	\$18,575	\$26,725	\$34,950	\$92,250
<b>FACILITIES Total</b>			<b>\$1,750</b>	<b>\$10,250</b>	<b>\$18,575</b>	<b>\$26,725</b>	<b>\$34,950</b>	<b>\$92,250</b>
HEALTH & HUMAN SERVICES	Whittemore Robbins House - Exterior Painting and Window	10			\$4,550	\$35,100	\$34,190	\$73,840
<b>HEALTH &amp; HUMAN SERVICES Total</b>					<b>\$4,550</b>	<b>\$35,100</b>	<b>\$34,190</b>	<b>\$73,840</b>
INFORMATION TECHNOLOGY	School - Replacement Academic PC's District Wide	5		\$7,175	\$103,350	\$194,480	\$283,810	\$588,815
	Town Software Upgrades & Standardization	5		\$875	\$12,625	\$24,025	\$35,200	\$72,725
	Town-Microcomputer Program	5	\$1,050	\$15,150	\$28,830	\$42,090	\$55,080	\$142,200
<b>INFORMATION TECHNOLOGY Total</b>			<b>\$1,050</b>	<b>\$23,200</b>	<b>\$144,805</b>	<b>\$260,595</b>	<b>\$374,090</b>	<b>\$803,740</b>
LIBRARY	Elevator - Overhaul	20		\$1,488	\$7,225	\$7,076	\$6,928	\$22,716
	Replacement Building Air Conditioning	20		\$3,010	\$14,620	\$14,319	\$14,018	\$45,967
<b>LIBRARY Total</b>				<b>\$4,498</b>	<b>\$21,845</b>	<b>\$21,395</b>	<b>\$20,946</b>	<b>\$68,683</b>
PLANNING	Senior Center Architecture Plans	20		\$8,750	\$42,500	\$41,625	\$40,750	\$133,625
	Senior Center Renovation	20		\$35,000	\$205,000	\$336,500	\$329,500	\$906,000
<b>PLANNING Total</b>				<b>\$43,750</b>	<b>\$247,500</b>	<b>\$378,125</b>	<b>\$370,250</b>	<b>\$1,039,625</b>
PUBLIC WORKS ENGINEERING DIVISION	Bridge Construction Mystic-Mill Brook	20		\$14,875	\$72,250	\$70,763	\$69,275	\$227,163
<b>PUBLIC WORKS ENGINEERING DIVISION Total</b>				<b>\$14,875</b>	<b>\$72,250</b>	<b>\$70,763</b>	<b>\$69,275</b>	<b>\$227,163</b>
PUBLIC WORKS HIGHWAY DIVISION	1 Ton Dump Truck w-Plow-Sander	7				\$1,190	\$12,094	\$13,284
	33,000 GVW Dump Truck w-Plow	10		\$1,610	\$14,065	\$26,468	\$37,097	\$79,240
	3-4 Ton Pick up Truck w-lift gates & plows (2)	7	\$1,488	\$15,118	\$14,693	\$14,268	\$13,843	\$59,409
	44,000 GVW, 4WD Truck w-Sander	7		\$2,905	\$32,464	\$61,549	\$87,140	\$184,059
	Backhoe-Loader - 1.5 CY	7				\$1,925	\$19,564	\$21,489
	Street Sweeper	7					\$3,500	\$3,500
	Traffic Signal Maint & Upgrades	20	\$1,050	\$6,150	\$11,145	\$16,035	\$20,970	\$55,350
<b>PUBLIC WORKS HIGHWAY DIVISION Total</b>			<b>\$2,538</b>	<b>\$25,783</b>	<b>\$72,367</b>	<b>\$121,435</b>	<b>\$194,208</b>	<b>\$416,331</b>
PUBLIC WORKS NATURAL RESOURCES DIVISION	1 Ton Dump Truck	7			\$1,085	\$11,027	\$10,717	\$22,829
	Boom-Dump-Chip Truck	7				\$2,188	\$22,232	\$24,420
	Bucket Truck	7		\$2,188	\$22,232	\$21,607	\$20,982	\$67,009
	Large Ride-on Mower	7		\$1,313	\$13,339	\$12,964	\$12,589	\$40,205
	Mini-Packer Trash Truck	10					\$2,500	\$2,500
<b>PUBLIC WORKS NATURAL RESOURCES DIVISION Total</b>				<b>\$3,500</b>	<b>\$36,656</b>	<b>\$47,786</b>	<b>\$69,021</b>	<b>\$156,963</b>
PUBLIC WORKS PROPERTIES DIVISION	DPW Facility - Oversight of Construction	20			\$4,375	\$21,250	\$20,813	\$46,438
	DPW Facility - Site Improvements	20			\$175,000	\$850,000	\$832,500	\$1,857,500
<b>PUBLIC WORKS PROPERTIES DIVISION Total</b>					<b>\$179,375</b>	<b>\$871,250</b>	<b>\$853,313</b>	<b>\$1,903,938</b>
RECREATION	ADA Study Implementation Program	10		\$875	\$7,625	\$14,200	\$19,725	\$42,425
<b>RECREATION Total</b>				<b>\$875</b>	<b>\$7,625</b>	<b>\$14,200</b>	<b>\$19,725</b>	<b>\$42,425</b>
SCHOOLS	Bus #102 - 53 passenger bus	5			\$1,663	\$22,325	\$21,660	\$45,648
	Bus #103 - 77 passenger bus	5		\$2,275	\$30,550	\$29,640	\$28,730	\$91,195
	Bus #107- 53 passenger bus	5		\$1,925	\$25,850	\$25,080	\$24,310	\$77,165

Town of Arlington  
 Five Year Plan - New Non-Exempt Debt Service  
 2018-2022

Department	Item	Life	Fiscal Year					Grand Total
			2018	2019	2020	2021	2022	
SCHOOLS	Bus #108 - 53 passenger	5					\$2,000	\$2,000
	Convert to Science Classrooms Dallin & Brackett	20				\$4,375	\$21,250	\$25,625
	Dallin - Chiller	20		\$4,375	\$21,250	\$20,813	\$20,375	\$66,813
	Food Services Truck	15		\$963	\$5,592	\$5,463	\$5,335	\$17,353
	Gibbs School Renovation	20	\$8,750	\$42,500	\$41,625	\$40,750	\$39,875	\$173,500
	Hardy School Expansion	20	\$61,250	\$297,500	\$291,375	\$285,250	\$279,125	\$1,214,500
	Landscape Improvements - Bishop School	15			\$2,188	\$12,708	\$12,417	\$27,313
	Water Penetration Bishop	20				\$5,250	\$25,500	\$30,750
<b>SCHOOLS Total</b>			<b>\$70,000</b>	<b>\$349,538</b>	<b>\$420,092</b>	<b>\$451,654</b>	<b>\$480,577</b>	<b>\$1,771,860</b>
<b>Grand Total</b>			<b>\$89,600</b>	<b>\$581,543</b>	<b>\$1,347,776</b>	<b>\$2,597,433</b>	<b>\$2,879,392</b>	<b>\$7,495,744</b>
Bond Anticipation Notes Interest				\$4,000				\$4,000
<b>Total Bond and Ban Non-Exempt Future Debt Service</b>			<b>\$89,600</b>	<b>\$585,543</b>	<b>\$1,347,776</b>	<b>\$2,597,433</b>	<b>\$2,879,392</b>	<b>\$7,499,744</b>





